

RESPONSIBILITIES OF THE LEAD INDEPENDENT DIRECTOR

The Lead Independent Director of the Booking Holdings Inc. (the "Company") Board of Directors (the "Board") must be "independent" in accordance with the Company's Corporate Governance Principles and all applicable listing standards, laws, rules and regulations, including the rules of The NASDAQ Stock Market LLC, the Securities Exchange Act of 1934, and the rules and regulations of the Securities and Exchange Commission.

The following are the responsibilities of the Lead Independent Director of the Board:

1. Serve as Chair of all meetings of the Board at which the Board Chair is not present, including all meetings and executive sessions of the independent directors of the Board.
2. Together with the Board Chair, set and approve the Board's agenda in consultation with the Chief Executive Officer ("CEO").
3. Call, set the agenda for, and lead the meetings and executive sessions of the independent directors of the Board.
4. Serve as the principal liaison between the independent directors of the Board and the Board Chair and the CEO.
5. Provide leadership to the Board if circumstances arise in which the Board Chair may have or may be perceived to have, a conflict of interest.
6. From time to time as the Lead Independent Director deems necessary or appropriate, consult with the Board Chair and the CEO as to the quality, quantity and timeliness of the flow of information from management that is necessary for the independent directors of the Board to perform their duties effectively.
7. From time to time as the Lead Independent Director deems necessary or appropriate, consult with the Board Chair and the CEO regarding Board meeting schedules to assure that there is sufficient time for discussion of all Board agenda items.
8. From time to time as the Lead Independent Director deems necessary or appropriate, together with the CEO and the Board Chair, recommend to the Corporate Governance Committee directors for committee assignments.
9. Consult regularly with the Board Chair and the CEO on matters pertinent to the Company and the Board and, as appropriate, discuss with the Board Chair and the CEO issues arising in connection with meetings and executive sessions of the independent directors of the Board.

10. While it is generally the responsibility of management to speak for the Company, on a case by case basis and where appropriate, if requested by major stockholders, be available for consultation and direct communication with such stockholders.
11. Authorize the retention of outside advisors and consultants who report directly to the Board.
12. Serve as the Board Chair on an interim basis in the event of the death or disability of the Board Chair.
13. Together with the Board Chair and the CEO, welcome director nominees who have been newly elected to join the Board.
14. Provide input to the Compensation Committee regarding the performance of the CEO and to the Corporate Governance Committee regarding the performance of directors and new candidates to join the Board.
15. Together with the Chair of the Corporate Governance Committee, Board Chair, CEO and the Company's General Counsel, oversee the implementation of the Company's Corporate Governance Principles.
16. Perform such other duties as the Board may from time to time delegate to the Lead Independent Director to assist the Board in the fulfillment of its responsibilities.

In performing the duties described above, the Lead Independent Director is expected to consult with the chairs of the appropriate board committees as needed, and nothing herein shall be construed to limit or constrain the authority of any Board committee with respect to its areas of responsibility.