

Press Release

October 28, 2025 Contact Information:

For Immediate Release Dave Pauli

Chief Financial Officer

414.223.7770

Zurn Elkay Water Solutions Reports Third Quarter 2025 Financial Results

Investor call scheduled for Wednesday, October 29, 2025 at 8:30 a.m. Eastern Time

MILWAUKEE, WI (USA) - Zurn Elkay Water Solutions Corporation (NYSE:ZWS)

Third Quarter Highlights

- Net sales in the quarter were \$455 million compared with \$410 million in last year's September quarter (+11% core sales⁽¹⁾).
- Net income from continuing operations was \$60 million (diluted EPS from continuing operations of \$0.35) compared
 with net income from continuing operations of \$44 million (diluted EPS from continuing operations of \$0.25) in the
 year-ago quarter.
- Adjusted EPS⁽¹⁾ grew 26% to \$0.43 from \$0.34 in the year-ago quarter.
- Adjusted EBITDA⁽¹⁾ grew 16% to \$122 million (26.8% of net sales) compared with \$105 million (25.6% of net sales) in last year's third quarter.
- Free cash flow⁽¹⁾ of \$94 million; Net debt leverage⁽¹⁾ of 0.6x as of September 30, 2025.
- Deployed \$25 million to repurchase 0.6 million shares of common stock in the quarter.
- Increased annual dividend 22% to \$0.44 per share.
- Increased share repurchase authorization up to \$500 million.
- Completed termination of US Pension Plan.

Todd A. Adams, Chairman and Chief Executive Officer, commented, "We delivered a solid quarter as our sales and adjusted EBITDA⁽¹⁾ both exceeded the guidance we provided 90 days ago and will again raise our expectations for the full year. Third quarter core sales⁽¹⁾ growth was 11% compared to the prior year and adjusted EBITDA margin⁽¹⁾ was 26.8%, an increase of 120 basis points over the prior year third quarter. Free cash flow⁽¹⁾ in the quarter was \$94 million which reduced our leverage to a record low of 0.6x. Our exceptional cash generation and strong balance sheet have us well positioned and provides optionality to execute our balanced capital allocation approach including cultivating the right M&A opportunities and continued return of capital to shareholders. We have increased our annual dividend 22% to \$0.44 per share and also increased the share repurchase authorization to \$500 million."

Fourth Quarter and Full Year Outlook

"For the fourth quarter, we expect core sales⁽¹⁾ growth to be in the high-single digit range and adjusted EBITDA⁽¹⁾ of \$99 million to \$102 million. We are raising our full year 2025 outlook and now anticipate adjusted EBITDA⁽¹⁾ of \$437 million to \$440 million (previous was \$420 million to \$430 million) and now expect our full year free cash flow⁽¹⁾ to be greater than \$300 million."

Third Quarter 2025 Overview

Net sales were \$455.4 million and \$410.0 million during the three months ended September 30, 2025 and September 30, 2024, respectively, an increase of 11% year over year. Core sales⁽¹⁾ improved 11% year over year, including growth in all product categories.

During the three months ended September 30, 2025, income from operations was \$77.5 million compared to \$70.2 million during the three months ended September 30, 2024. Income from operations as a percentage of net sales stayed consistent year over year as a result of the favorable impact of year-over-year sales growth (inclusive of price realization) and productivity savings being offset primarily by the adjustment to state inventories at Last-In, First-Out ("LIFO") cost.

Adjusted EBITDA⁽¹⁾ was \$122.2 million, or 26.8% of net sales, during the three months ended September 30, 2025 compared to \$105.0 million, or 25.6% of net sales, during the three months ended September 30, 2024.

(1) Refer to "Non-GAAP Financial Measures" for a definition of this non-GAAP metric, as well as the accompanying reconciliations to GAAP.

Non-GAAP Financial Measures

The following non-GAAP financial measures are utilized by management in comparing our operating performance on a consistent basis. We believe that these financial measures are appropriate to enhance an overall understanding of our underlying operating performance trends compared to historical and prospective periods and our peers. Management also believes that these measures are useful to investors in their analysis of our results of operations and provide improved comparability between fiscal periods as well as insight into the compliance with our debt covenants. Non-GAAP financial measures should not be considered in isolation from, or as a substitute for, financial information calculated in accordance with GAAP. Investors are encouraged to review the reconciliation of these non-GAAP measures to their most directly comparable GAAP financial measures. A reconciliation of non-GAAP financial measures presented above to our GAAP results has been provided in the financial tables included in this press release.

Core Sales

Core sales excludes the impact of mergers, acquisitions, divestitures and foreign currency translation. Management believes that core sales facilitates easier and more meaningful comparison of our net sales performance with prior and future periods and to our peers. We exclude the effect of mergers, acquisitions and divestitures because the nature, size and number of mergers, acquisitions and divestitures can vary dramatically from period to period and between us and our peers, and can also obscure underlying business trends and make comparisons of long-term performance difficult. We exclude the effect of foreign currency translation from this measure because the volatility of currency translation is not under management's control.

Adjusted Net Income and Adjusted Earnings Per Share

Adjusted net income and adjusted earnings per share (calculated on a diluted basis) exclude actuarial gains and losses on pension and postretirement benefit obligations, restructuring and other similar charges, gains or losses on divestitures, discontinued operations, gains or losses on extinguishment of debt, the impact of acquisition-related fair value adjustments in connection with purchase accounting, amortization of intangible assets, the adjustment to state inventories at last-in, first-out costs, and other non-operational, non-cash or non-recurring gains and losses, net of their income tax impact. The tax rates used to calculate adjusted net income and adjusted earnings per share are based on a transaction specific basis. We believe that adjusted net income and adjusted earnings per share are useful in assessing our financial performance by excluding items that are not indicative of our core operating performance or that may obscure trends useful in evaluating our continuing results of operations.

EBITDA

EBITDA represents earnings from continuing operations before interest and other debt related activities, taxes, depreciation and amortization. EBITDA is presented because it is an important supplemental measure of performance and it is frequently used by analysts, investors and other interested parties in the evaluation of companies in our industry. EBITDA is also presented and compared by analysts and investors in evaluating our ability to meet debt service obligations. Other companies in our industry may calculate EBITDA differently. EBITDA is not a measurement of financial performance under GAAP and should not be considered as an alternative to cash flow from operating activities or as a measure of liquidity or an alternative to net income as indicators of operating performance or any other measures of performance derived in accordance with GAAP. Because EBITDA is calculated before recurring cash charges, including interest expense and taxes, and is not adjusted for capital expenditures or other recurring cash requirements of the business, it should not be considered as a measure of discretionary cash available to invest in the growth of the business.

Adjusted EBITDA

"Adjusted EBITDA" is the term we use to describe EBITDA as defined and adjusted in our credit agreement, which is net income, adjusted for the items summarized in the Reconciliation of GAAP to Non-GAAP Financial Measures table below. Adjusted EBITDA is intended to show our unleveraged, pre-tax operating results and therefore reflects our financial performance based on operational factors, excluding non-operational, non-cash or non-recurring gains or losses. It is also provided to aid investors in understanding our compliance with our debt covenants. Adjusted EBITDA is not a presentation made in accordance with GAAP, and our use of the term Adjusted EBITDA varies from others in our industry. Adjusted EBITDA should not be considered as an alternative to net income, income from operations or any other performance measures derived in accordance with GAAP. Adjusted EBITDA has important limitations as an analytical tool, and you should not consider it in isolation, or as a substitute for, analysis of our results as reported under GAAP. For example, Adjusted EBITDA does not reflect: (a) our capital expenditures, future requirements for capital expenditures or contractual commitments; (b) changes in, or cash requirements for, our working capital needs; (c) the significant interest expenses, or the cash requirements necessary to service interest or principal payments, on our debt; (d) tax payments that represent a reduction in cash available to us; (e) any cash requirements for the assets being depreciated and amortized that may have to be replaced in the future; or (f) the impact of earnings or charges resulting from matters that we and the lenders under our credit agreement may not consider indicative of our ongoing operations. In particular, our definition of Adjusted EBITDA allows us to add back certain non-cash,

non-operating or non-recurring charges that are deducted in calculating net income, even though these are expenses that may recur, vary greatly and are difficult to predict and can represent the effect of long-term strategies as opposed to short-term results. "Adjusted EBITDA Margin" is the term we use to describe Adjusted EBITDA divided by net sales.

In addition, certain of these expenses can represent the reduction of cash that could be used for other corporate purposes. Further, although not included in the calculation of Adjusted EBITDA below, the measure may at times allow us to add estimated cost savings and operating synergies related to operational changes ranging from acquisitions to dispositions to restructurings and/or exclude one-time transition expenditures that we anticipate we will need to incur to realize cost savings before such savings have occurred. Further, management and various investors use the ratio of total debt less cash to Adjusted EBITDA (which includes a full pro forma last-twelve-month impact of acquisitions), or "net debt leverage", as a measure of our financial strength and ability to incur incremental indebtedness when making key investment decisions and evaluating us against peers. Lastly, management and various investors use the ratio of the change in Adjusted EBITDA divided by the change in net sales (referred to as "incremental margin" in the case of an increase in net sales or "decremental margin" in the case of a decrease in net sales) as an additional measure of our financial performance and when making key investment decisions and evaluating us against peers.

Free Cash Flow

We define Free Cash Flow as cash flow from operations less capital expenditures, and we use this metric in analyzing our ability to service and repay our debt and to forecast future periods. However, this measure does not represent funds available for investment or other discretionary uses since it does not deduct cash used to service our debt. We define Free Cash Flow Conversion as Free Cash Flow divided by net income.

Return on Invested Capital ("ROIC")

ROIC is used because we believe it is an important supplemental measure of financial performance and it is also currently a performance measure under our long-term incentive plan. ROIC is frequently used by analysts, investors and other interested parties in the evaluation of companies in our industry. ROIC is also used by investors and analysts to evaluate management's deployment of capital to create shareholder value. We define ROIC as tax-effected net operating income for the last 12 months divided by average total invested capital over a rolling four-quarter period. Total invested capital is defined as shareholders equity plus debt, less cash and cash equivalents. Other companies may not define or calculate ROIC in the same way.

About Zurn Elkay Water Solutions

Named one of America's Most Responsible Companies and one of America's Greenest Companies by Newsweek and one of the World's Best Companies for Sustainable Growth by TIME, Zurn Elkay Water Solutions is headquartered in Milwaukee, WI, and is a growth-oriented, pure-play water management business that designs, procures, manufactures and markets what we believe to be the broadest sustainable product portfolio of specification-driven water management solutions to improve health, hydration, human safety and the environment. The Zurn Elkay product portfolio includes professional grade water safety and control products, flow systems products, hygienic and environmental products and filtered drinking water products for public and private spaces. Learn more at www.zurnelkay.com.

Conference Call Details

Zurn Elkay Water Solutions will hold a conference call and webcast presentation on Wednesday, October 29, 2025, at 8:30 a.m. Eastern Time to discuss its third quarter 2025 results, provide a general business update and respond to investor questions. Zurn Elkay Water Solutions Chairman and CEO, Todd Adams, and CFO, Dave Pauli, will co-host the call and webcast. The conference call can be accessed via telephone as follows:

Domestic toll-free: 800-715-9871 International toll: 646-307-1963

Access Code: 6071902

A live webcast of the call will also be available on the Company's investor relations website. Please go to the website (investors.zurnelkay.com) at least 15 minutes prior to the start of the call to register, download and install any necessary audio software.

If you are unable to participate during the live teleconference, a replay of the conference call will be available as a webcast on the Company's investor relations website.

Cautionary Statement on Forward-Looking Statements

Information in this release may involve outlook, expectations, beliefs, plans, intentions, strategies or other statements regarding the future, which are forward-looking statements. These forward-looking statements involve risks and uncertainties. All forward-looking statements included in this release are based on information available to Zurn Elkay Water Solutions as of the date of this release, and Zurn Elkay Water Solutions assumes no obligation to update any such forward-looking statements. The statements in this release are not guarantees of future performance, and actual results could differ materially from current expectations. Numerous factors could cause or contribute to such differences. Please refer to "Risk Factors" and "Cautionary Notice Regarding Forward-Looking Statements" in our report on Form 10-K for the period ended December 31, 2024, as well as the Company's subsequent annual, quarterly and current reports filed on Forms 10-K, 10-Q and 8-K from time to time with the Securities and Exchange Commission for a further discussion of the factors and risks associated with the business.

Zurn Elkay Water Solutions Corporation and Subsidiaries Condensed Consolidated Statements of Operations (in Millions, except share and per share amounts) (Unaudited)

		Three Moi	nth	s Ended		Nine Mon	ths	Ended
	Septe	ember 30, 2025	S	eptember 30, 2024	Se	ptember 30, 2025	S	eptember 30, 2024
Net sales	\$	455.4	\$	410.0	\$	1,288.7	\$	1,195.8
Cost of sales		254.7		220.6		704.7		650.0
Gross profit		200.7		189.4		584.0		545.8
Selling, general and administrative expenses		106.7		101.7		316.1		296.5
Restructuring and other similar charges		1.8		2.7		5.4		9.7
Amortization of intangible assets		14.7		14.8		44.0		44.3
Income from operations		77.5		70.2		218.5		195.3
Non-operating expense:								
Interest expense, net		(7.1)		(8.3)		(22.1)		(25.6)
Other income (expense), net		8.7		(1.5)		6.7		(4.5)
Income before income taxes		79.1		60.4		203.1		165.2
Provision for income taxes		(19.5)		(16.9)		(52.4)		(42.4)
Net income from continuing operations		59.6		43.5		150.7		122.8
Income from discontinued operations, net of tax		2.2				5.2		1.0
Net income	\$	61.8	\$	43.5	\$	155.9	\$	123.8
n :								
Basic net income per share:		0.25	Φ.	0.25	Ф	0.00	Φ.	0.71
Continuing operations	\$	0.35	\$	0.25	\$	0.89	\$	0.71
Discontinued operations	\$	0.01	\$	_	\$	0.03	\$	0.01
Net income	\$	0.36	\$	0.25	\$	0.92	\$	0.72
Diluted net income per share:								
Continuing operations	\$	0.35	\$	0.25	\$	0.88	\$	0.70
Discontinued operations	\$	0.01	\$	_	\$	0.03	\$	0.01
Net income	\$	0.36	\$	0.25	\$	0.91	\$	0.71
Weighted-average number of shares outstanding (in thousands):								
Basic		168,125		170,551		168,977		172,057
Effect of dilutive equity awards		2,148	_	2,480		2,250		2,915
Diluted		170,273	_	173,031		171,227	_	174,972

Zurn Elkay Water Solutions Corporation and Subsidiaries Reconciliation of GAAP to Non-GAAP Financial Measures Three Months Ended September 30, 2025 (in Millions) (Unaudited)

Three Months	Ended	September	30.	2025
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		eported esults		Adju	stments			n-GAAP esults	
Net Sales	\$	455.4		\$	_		\$	455.4	
Income from operations		77.5			23.6 (a)			101.1	
Income before income taxes		79.1			20.0 (b)			99.1	
Provision for income taxes and indicated rate		(19.5)	24.7 %		(4.8)	24.0 %		(24.3)	24.5 %
Net income from continuing operations		59.6			15.2			74.8	
Income from discontinued operations, net of tax		2.2			(2.2)			_	
Net income	\$	61.8		\$	13.0		\$	74.8	
	Ор	ome from erations ustments (a)		Incor Adju	ne before ne Taxes istments (b)				
Restructuring and other similar charges	\$	1.8		\$	1.8				
Other, net (1)		0.3			0.3				
Last-In, First-Out ("LIFO") adjustments		11.2			11.2				
Stock-based compensation expense		9.6			_				
Amortization of intangible assets		_			14.7				
Supply chain optimization and footprint repositioning initiatives		0.7			0.7				
Other income, net (2)					(8.7)				
Total Adjustments	\$	23.6		\$	20.0				

⁽¹⁾ Other, net includes the gains and losses from the disposition of long-lived assets.

⁽²⁾ Other income, net for the periods indicated, consists primarily of gains and losses from foreign currency transactions, the non-service cost components of net periodic benefit costs associated with our defined benefit plans and other non-operational gains and losses.

Zurn Elkay Water Solutions Corporation and Subsidiaries Reconciliation of GAAP to Non-GAAP Financial Measures Nine Months Ended September 30, 2025 (in Millions) (Unaudited)

Nine Months Ended September 30, 2

			1 (111)	TITOITE	ns Ended Sept	ciiibei eo,	-0-0		
		eported Results		Adju	stments			n-GAAP Results	
Net Sales	\$	1,288.7		\$	_		\$	1,288.7	
Income from operations		218.5			55.5 (a)			274.0	
Income before income taxes		203.1			63.7 (b)			266.8	
Provision for income taxes and indicated rate		(52.4)	25.8 %		(15.2)	23.9 %		(67.6)	25.3 %
Net income from continuing operations		150.7			48.5			199.2	
Income from discontinued operations, net of tax		5.2			(5.2)			_	
Net income	\$	155.9		\$	43.3		\$	199.2	
	Op	ome from perations ustments (a)		Incor Adju	ne before ne Taxes istments (b)				
Restructuring and other similar charges	\$	5.4		\$	5.4				
Other, net (1)		0.3			0.3				
Last-In, First-Out ("LIFO") adjustments		18.2			18.2				
Stock-based compensation expense		29.1			_				
Amortization of intangible assets		_			44.0				
Supply chain optimization and footprint repositioning initiatives		2.5			2.5				
Other income, net (2)		<u> </u>			(6.7)				
Total Adjustments	\$	55.5		\$	63.7				

⁽¹⁾ Other, net includes the gains and losses from the disposition of long-lived assets.

⁽²⁾ Other income, net for the periods indicated, consists primarily of gains and losses from foreign currency transactions, the non-service cost components of net periodic benefit costs associated with our defined benefit plans and other non-operational gains and losses.

Zurn Elkay Water Solutions Corporation and Subsidiaries Reconciliation of GAAP to Non-GAAP Financial Measures Three Months Ended September 30, 2024 (in Millions) (Unaudited)

Three Months Ended September 30, 2024

				no znaca sept				
			Adju	stments				
\$	410.0		\$	_		\$	410.0	
	70.2			12.9 (a)			83.1	
	60.4			19.4 (b)			79.8	
	(16.9)	28.0 %		(4.6)	23.7 %		(21.5)	26.9 %
	43.5			14.8			58.3	
	_			_			_	
\$	43.5		\$	14.8		\$	58.3	
Op	erations		Incor Adju	ne Taxes istments				
\$	2.7		\$	2.7				
	0.4			0.4				
	9.8			_				
	_			14.8				
				1.5				
\$	12.9		\$	19.4				
	\$ Inco Op Adji	70.2 60.4 (16.9) 43.5 — \$ 43.5 Income from Operations Adjustments (a) \$ 2.7 0.4 9.8 — — —	Reported Results \$ 410.0 70.2 60.4 (16.9) 28.0 % 43.5	Reported Results	Reported Results Adjustments \$ 410.0 \$ — 70.2 12.9 (a) 60.4 19.4 (b) (16.9) 28.0 % (4.6) 43.5 14.8 — — \$ 43.5 \$ 14.8 Income from Operations Adjustments (b) \$ 2.7 \$ 2.7 0.4 0.4 9.8 — — 14.8 — 14.8 — 15.5	Reported Results Adjustments \$ 410.0 \$ — 70.2 12.9 (a) 60.4 19.4 (b) (16.9) 28.0 % (4.6) 23.7 % 43.5 14.8 — — \$ 14.8 Income from Operations Adjustments (a) Income before Income Taxes Adjustments (b) \$ 2.7 \$ 2.7 0.4 0.4 9.8 — — 14.8 — 14.8 — 15.5	Reported Results	Reported Results Adjustments Non-GAAP Results \$ 410.0 \$ — \$ 410.0 70.2 12.9 (a) 83.1 60.4 19.4 (b) 79.8 (16.9) 28.0 % (4.6) 23.7 % (21.5) 43.5 14.8 \$ 58.3 — — — \$ 43.5 \$ 14.8 \$ 58.3 Income from Operations Adjustments (b) \$ 2.7 \$ 2.7 0.4 0.4 9.8 — — 14.8 — 14.8 — 14.8

⁽¹⁾ Other expense, net for the periods indicated, consists primarily of gains and losses from foreign currency transactions, the non-service cost components of net periodic benefit costs associated with our defined benefit plans and other non-operational gains and losses.

Zurn Elkay Water Solutions Corporation and Subsidiaries Reconciliation of GAAP to Non-GAAP Financial Measures Nine Months Ended September 30, 2024 (in Millions) (Unaudited)

Nine Months Ended September 30, 2024

		eported Results		Adju	stments		n-GAAP Results	
Net Sales	\$	1,195.8		\$	_		\$ 1,195.8	
Income from operations		195.3			38.8 (a)		234.1	
Income before income taxes		165.2			58.4 (b)		223.6	
Provision for income taxes and indicated rate		(42.4)	25.7 %		(13.9)	23.8 %	(56.3)	25.2 %
Net income from continuing operations		122.8			44.5		167.3	
Income from discontinued operations, net of tax		1.0			(1.0)		_	
Net income	\$	123.8		\$	43.5		\$ 167.3	
	O	come from perations justments (a)		Incor Adju	ne before ne Taxes istments (b)			
Restructuring and other similar charges	\$	9.7		\$	9.7			
Other, net (1)		0.4			0.4			
Last-In, First-Out ("LIFO") adjustments		(0.5)			(0.5)			
Stock-based compensation expense		29.2			_			
Amortization of intangible assets		_			44.3			
Other expense, net (2)					4.5			
Total Adjustments	\$	38.8		\$	58.4			

⁽¹⁾ Other, net includes the gains and losses from the disposition of long-lived assets.

Other expense, net for the periods indicated, consists primarily of gains and losses from foreign currency transactions, the non-service cost components of net periodic benefit costs associated with our defined benefit plans and other non-operational gains and losses.

Zurn Elkay Water Solutions Corporation and Subsidiaries Reconciliation of GAAP to Non-GAAP Financial Measures Three and Nine Months Ended September 30, 2025 and September 30, 2024 (in Millions, except share and per share amounts) (Unaudited)

	Three Mo	nths Ended	Nine Mon	ths Ended
Adjusted EBITDA	September 30, 2025	September 30, 2024	September 30, 2025	September 30, 2024
Net income	\$ 61.8	\$ 43.5	\$ 155.9	\$ 123.8
Income from discontinued operations, net of tax	(2.2)	_	(5.2)	(1.0)
Provision for income taxes	19.5	16.9	52.4	42.4
Other (income) expense, net (1)	(8.7)	1.5	(6.7)	4.5
Interest expense, net	7.1	8.3	22.1	25.6
Depreciation and amortization	21.8	21.9	66.6	65.2
EBITDA	\$ 99.3	\$ 92.1	\$ 285.1	\$ 260.5
Adjustments				
Restructuring and other similar charges	1.8	2.7	5.4	9.7
Stock-based compensation expense	9.6	9.8	29.1	29.2
Last-In, First-Out ("LIFO") adjustments	11.2	0.4	18.2	(0.5)
Other, net (2)	0.3		0.3	0.4
Subtotal of adjustments	22.9	12.9	53.0	38.8
Adjusted EBITDA	\$ 122.2	\$ 105.0	\$ 338.1	\$ 299.3

⁽¹⁾ Other (income) expense, net for the periods indicated, consists primarily of gains and losses from foreign currency transactions, the non-service cost components of net periodic benefit costs associated with our defined benefit plans and other non-operational gains and losses.

⁽²⁾ Other, net includes the gains and losses from disposition of long-lived assets.

		Three Mon	ths Ended		Nine Mon	ths Ended
Adjusted Net Income and Earnings Per Share	Septer	mber 30, 2025	September 30, 20	24	September 30, 2025	September 30, 2024
Net income	\$	61.8	\$ 43	3.5	\$ 155.9	\$ 123.8
Income from discontinued operations, net of tax		(2.2)		_	(5.2)	(1.0)
Amortization of intangible assets		14.7	14	1.8	44.0	44.3
Restructuring and other similar charges		1.8	2	2.7	5.4	9.7
Supply chain optimization and footprint repositioning initiatives (1)		0.7		_	2.5	_
Last-In, First-Out ("LIFO") adjustments		11.2	().4	18.2	(0.5)
Other (income) expense, net (2)		(8.7)		1.5	(6.7)	4.5
Other, net (3)		0.3		_	0.3	0.4
Tax effect on above items		(4.8)	(1.6)	(15.2)	(13.9)
Adjusted net income	\$	74.8	\$ 55	3.3	\$ 199.2	\$ 167.3
GAAP diluted net income per share from continuing operations	\$	0.35	\$ 0.	25	\$ 0.88	\$ 0.70
Adjusted earnings per share - diluted	\$	0.43	\$ 0.	34	\$ 1.16	\$ 0.96
Weighted-average number of shares outstanding (in thousands):						
GAAP basic weighted-average shares		168,125	170,5	51	168,977	172,057
Effect of dilutive equity awards		2,148	2,4	80	2,250	2,915
Adjusted diluted weighted-average shares		170,273	173,0	31	171,227	174,972

- (1) Represents accelerated depreciation associated with our strategic supply chain optimization and footprint repositioning initiatives.
- Other (income) expense, net for the periods indicated, consists primarily of gains and losses from foreign currency transactions, the non-service cost components of net periodic benefit costs associated with our defined benefit plans and other non-operational gains and losses.
- (3) Other, net includes the gains and losses from the disposition of long-lived assets.

		Three Mor	ths Er	ided		Nine Mon	ths En	ded
	Septem	ber 30, 2025	Sept	ember 30, 2024	Sept	ember 30, 2025	Septe	ember 30, 2024
Cash provided by operating activities	\$	101.3	\$	90.9	\$	254.8	\$	229.9
Expenditures for property, plant and equipment		(7.4)		(4.1)		(20.7)		(12.7)
Free cash flow	\$	93.9	\$	86.8	\$	234.1	\$	217.2

Zurn Elkay Water Solutions Corporation and Subsidiaries Condensed Consolidated Statements of Comprehensive Income (in Millions) (Unaudited)

		Three Mon	nths En	ded	Nine	e Mon	ths Ended	
	Septemb	er 30, 2025	Septe	mber 30, 2024	September 30,	2025	Septemb	er 30, 2024
Net income	\$	61.8	\$	43.5	\$ 1	55.9	\$	123.8
Other comprehensive income (loss):								
Foreign currency translation adjustments		(2.5)		0.6		2.2		(3.4)
Change in pension and other postretirement benefit obligations, net of tax		(6.2)		<u> </u>		(6.2)		
Other comprehensive income (loss), net of tax		(8.7)		0.6		(4.0)		(3.4)
Total comprehensive income	\$	53.1	\$	44.1	\$ 1	51.9	\$	120.4

Zurn Elkay Water Solutions Corporation and Subsidiaries Condensed Consolidated Balance Sheets (in Millions, except share amounts)

(Unaudited)

	September 30, 2025		December 31, 2024	
Assets				
Current assets:				
Cash and cash equivalents	\$	260.1	\$	198.0
Receivables, net		232.3		202.2
Inventories, net		273.2		272.6
Income taxes receivable		5.8		19.6
Other current assets		29.3		29.7
Total current assets		800.7		722.1
Property, plant and equipment, net		162.7		164.0
Intangible assets, net		849.1		891.6
Goodwill		794.4		794.2
Other assets		77.1		76.6
Total assets	\$	2,684.0	\$	2,648.5
Liabilities and stockholders' equity				
Current liabilities:				
Current maturities of debt	\$	0.9	\$	0.8
Trade payables		82.2		71.7
Compensation and benefits		41.2		37.9
Current portion of pension and other postretirement benefit obligations		1.2		1.2
Other current liabilities		162.7		136.2
Total current liabilities		288.2		247.8
Long-term debt		495.5		494.8
Pension and other postretirement benefit obligations		8.8		14.1
Deferred income taxes		182.8		196.5
Operating lease liability		43.7		43.3
Other liabilities		73.5		65.2
Total liabilities	<u></u>	1,092.5		1,061.7
Total natifics		1,092.3		1,001.7
Stockholders' equity:				
Common stock, \$0.01 par value; 200,000,000 shares authorized; shares issued and outstanding: 167,469,305 at September 30, 2025 and 170,308,023 at December 31, 2024		1.7		1.7
Additional paid-in capital		2,816.9		2,828.2
Retained deficit		(1,148.7)		(1,168.7)
Accumulated other comprehensive loss		(78.4)		(74.4)
Total stockholders' equity		1,591.5		1,586.8
Total liabilities and stockholders' equity	\$	2,684.0	\$	2,648.5

Zurn Elkay Water Solutions Corporation and Subsidiaries Condensed Consolidated Statements of Cash Flows (in Millions) (Unaudited)

(Onauditeu)	Nine N	Nine Months Ended			
	September 30, 20				
Operating activities					
Net income	\$ 155	.9 \$ 123.8			
Adjustments to reconcile net income to cash provided by operating activities:					
Depreciation	22	.6 20.9			
Amortization of intangible assets	44	.0 44.3			
Non-cash restructuring charges	0	.5 6.8			
Loss on dispositions of long-lived assets	0	.3 0.4			
Deferred income taxes	(11	.7) (16.6)			
Other non-cash expense	1	.7 2.1			
Pension curtailment and settlement	(10	.7) —			
Stock-based compensation expense	29	.1 29.2			
Changes in operating assets and liabilities:					
Receivables, net	(29	.4) (32.7)			
Inventories, net	0	.5 (2.1)			
Other assets	22	.9 2.0			
Accounts payable	10	.3 38.6			
Accruals and other	18	.8 13.2			
Cash provided by operating activities	254	.8 229.9			
Investing activities					
Expenditures for property, plant and equipment	(20	.7) (12.7)			
Proceeds from dispositions of long-lived assets		1.6			
Cash used for investing activities	(20	.7) (11.1)			
Financing activities					
Repayments of debt	(0	.6) (0.6)			
Proceeds from exercise of stock options and ESPP contributions	7	.4 6.1			
Taxes withheld and paid on employees' share-based payment awards	(0	.6) (0.1)			
Repurchase of common stock	(134	.9) (129.9)			
Payment of common stock dividends	(45	.4) (41.3)			
Cash used for financing activities	(174	.1) (165.8)			
Effect of exchange rate changes on cash, cash equivalents and restricted cash	2	.1 (1.8)			
Increase in cash, cash equivalents and restricted cash	62	.1 51.2			
Cash, cash equivalents and restricted cash at beginning of period	198	.0 136.7			
Cash, cash equivalents and restricted cash at end of period	\$ 260	.1 \$ 187.9			