

Scotiabank Mining Conference

November 2023



NYSE: CDE

This presentation contains forward-looking statements within the meaning of securities legislation in the United States and Canada, including statements involving strategic priorities and company strategies, expectations regarding environmental, social and governance (“ESG”) initiatives, goals and targets, growth, anticipated production, costs and expenses, exploration and development efforts, operations, expectations and initiatives at Palmarejo, Rochester, Kensington, Wharf and Silvertip including the Rochester expansion project, inflation and other cost pressures, capital allocation and estimates, liquidity sources, free cash flow, mineral reserve and resource estimates, growth, results and hedging strategies. Such forward-looking statements involve known and unknown risks, uncertainties, and other factors which may cause Coeur's actual results, performance, or achievements to be materially different from any future results, performance, or achievements expressed or implied by the forward-looking statements. Such factors include, among others, the risk that the Rochester expansion project is not completed on a timely basis or requires more capital than currently anticipated for completion, the risk that anticipated production, cost and expense levels are not attained, the risks and hazards inherent in the mining business (including risks inherent in developing and expanding large-scale mining projects, environmental hazards, industrial accidents, weather or geologically-related conditions), changes in the market prices of gold and silver and a sustained lower price or higher treatment and refining charge environment, the uncertainties inherent in Coeur's production, exploration and development activities, including risks relating to permitting and regulatory delays (including the impact of government shutdowns), mining law changes, ground conditions, grade and recovery variability, any future labor disputes or work stoppages (involving the Company and its subsidiaries or third parties), the risk of adverse outcomes in litigation, the uncertainties inherent in the estimation of mineral reserves and resources, impacts from Coeur's future acquisition of new mining properties or businesses, the loss of access or insolvency of any third-party refiner or smelter to whom Coeur markets its production, the continued effects of the COVID-19 pandemic, including impacts to workforce, materials and equipment availability, inflationary pressures, continued access to financing sources, government orders that may require temporary suspension of operations at one or more of our sites and effects on our suppliers or the refiners and smelters to whom the Company markets its production and on the communities where we operate, the effects of environmental and other governmental regulations and government shut-downs, the risks inherent in the ownership or operation of or investment in mining properties or businesses in foreign countries, Coeur's ability to raise additional financing necessary to conduct its business, make payments or refinance its debt, as well as other uncertainties and risk factors set out in filings made from time to time with the United States Securities and Exchange Commission, and the Canadian securities regulators, including, without limitation, Coeur's most recent reports on Form 10-K and Form 10-Q. Actual results, developments, and timetables could vary significantly from the estimates presented. Readers are cautioned not to put undue reliance on forward looking statements. Coeur disclaims any intent or obligation to update publicly such forward-looking statements, whether as a result of new information, future events, or otherwise. Additionally, Coeur undertakes no obligation to comment on analyses, expectations, or statements made by third parties in respect of Coeur, its financial or operating results or its securities.

The scientific and technical information concerning our mineral projects in this presentation have been reviewed and approved by a “qualified person” under Item 1300 of SEC Regulation S-K, namely our Senior Director, Technical Services, Christopher Pascoe. For a description of the key assumptions, parameters and methods used to estimate mineral reserves and mineral resources included in this presentation, as well as data verification procedures and a general discussion of the extent to which the estimates may be affected by any known environmental, permitting, legal, title, taxation, sociopolitical, marketing or other relevant factors, please review the Technical Report Summaries for each of the Company's material properties which are available at www.sec.gov. 2021 reserves and resources were determined in accordance with Item 1300 of SEC Regulation S-K. Reserves and resources for prior periods were determined in accordance with Canadian National Instrument 43-101. Both sets of reporting standards have similar goals in terms of conveying an appropriate level of confidence in the disclosures being reported, but the standards embody slightly different approaches and definitions. The ranges of potential tonnage and grade (or quality) of the exploration results described in this presentation are conceptual in nature. There has been insufficient exploration work to estimate a mineral resource. It is uncertain if further exploration will result in the estimation of a mineral resource. The exploration results described in this presentation therefore does not represent, and should not be construed to be, an estimate of a mineral resource or mineral reserve.

Non-U.S. GAAP Measures - We supplement the reporting of our financial information determined under United States generally accepted accounting principles (U.S. GAAP) with certain non-U.S. GAAP financial measures, including adjusted net income (loss), operating cash flow before changes in working capital, adjusted EBITDA, adjusted EBITDA margin, total leverage, net leverage, free cash flow, adjusted costs applicable to sales per ounce/pound and adjusted liquidity. We believe that these adjusted measures provide meaningful information to assist management, investors and analysts in understanding our financial results and assessing our prospects for future performance. We believe these adjusted financial measures are important indicators of our recurring operations because they exclude items that may not be indicative of, or are unrelated to our core operating results, and provide a better baseline for analyzing trends in our underlying businesses. We believe adjusted net income (loss), adjusted EBITDA, adjusted EBITDA margin, total leverage, net leverage, free cash flow, adjusted costs applicable to sales per ounce/pound and adjusted liquidity are important measures in assessing the Company's overall financial performance. This presentation does not represent an offer of any securities for sale.

> Cautionary Statements (cont.)

Cautionary Statements Regarding Company Outlook

In connection with Coeur's regular planning process, Coeur's management prepared certain unaudited financial and operating projections, some portions of which are included in this presentation. These projections were not prepared with a view toward complying with published guidelines of the SEC, the guidelines established by the American Institute of Certified Public Accountants with respect to prospective financial information or GAAP, but, in the view of Coeur's management, were prepared on a reasonable basis, reflect the best then-available estimates and judgments, and present, to the best of management's knowledge and belief at the time, the expected course of action and the expected future financial and operating performance of Coeur. However, this information is not fact and should not be relied upon as necessarily indicative of actual future results, and readers of this presentation are cautioned not to place undue reliance on these projections.

These projections have been prepared by, and are the responsibility of, Coeur's management. Neither Coeur's independent auditors, nor any other independent accountants, have compiled, examined, or performed any procedures with respect to these projections, nor have they expressed any opinion or any other form of assurance on such information or its achievability, and assume no responsibility for, and disclaim any association with, such projections.

The assumptions and estimates underlying these projections are inherently uncertain and, although considered reasonable by the management of Coeur as of the date of their preparation, are subject to a wide variety of significant business, economic, and competitive risks and uncertainties that could cause actual results to differ materially from those contained in these projections, including, among others, risks and uncertainties relating to Coeur's businesses (including its ability to achieve strategic goals, objectives and targets over applicable periods), industry performance, the regulatory environment, general business and economic conditions and other factors described in the "Risk Factors" section of Coeur's most recent reports on Form 10-K and Form 10-Q and its other periodic reports filed with the SEC. Accordingly, there can be no assurance that these projections are indicative of the future performance of Coeur or that actual results will not differ materially from those presented. Inclusion of these projections in this presentation should not be regarded as a representation by any person that the results contained in these projections will be achieved.

Coeur does not intend to update or otherwise revise these projections to reflect circumstances existing since their preparation or to reflect the occurrence of unanticipated events, even in the event that any or all of the underlying assumptions are shown to be in error. Furthermore, Coeur does not intend to update or revise these projections to reflect changes in general economic or industry conditions.

> Company Overview

Headquartered in Chicago, IL, Coeur Mining is a growing, multi-asset precious metals producer with a focus on generating sustainable, high-quality cash flow from its North American asset base

U.S. organic growth offers unique near-term catalyst



Company Snapshot	
Listing:	NYSE: CDE
Shares O/S ¹ :	~382M
Market Cap ² :	~\$949M
ADTV ^{2,3} :	~\$15M
Proven & Probable Reserves⁴:	
	3.4 million ounces Au
	245.7 million ounces Ag
2023E Gold Production⁵:	
	304,000 – 342,500 ounces
2023E Silver Production⁵:	
	10.0 – 12.0 million ounces

Note: See slides in appendix for additional information related to mineral reserves and resources.

(1) As of November 6, 2023.

(2) As of November 16, 2023.

(3) ADTV = Average Daily Trading Volume. Data Observed over a 90-day trading period.

(4) As of December 31, 2022.

(5) Guidance as published by Coeur on November 8, 2023.

> Coeur Investment Case

Multiple near-term catalysts converging in 2024

45%

- ✓ Expected '23-25 silver production growth driven by Rochester (NV)

35% / 79%

- ✓ Five-year AuEq.¹ reserve and resource growth

~\$1B

- ✓ Approximate investment in exploration and expansions ('17-23)

~2/3_{rds}

- ✓ Portion of revenue derived from three U.S. operations

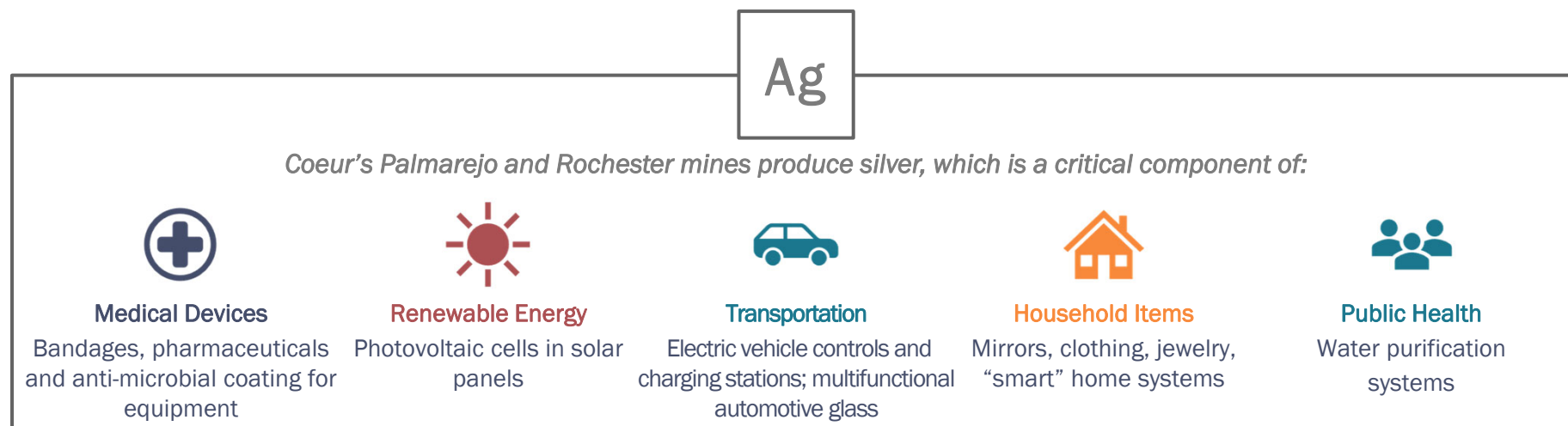
3x

- ✓ Silvertip resource tonnage growth since acquisition

(1) See slide 15 for additional details on reserve and resource growth base.

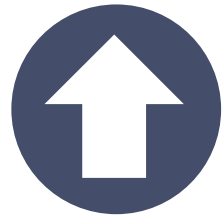
> Precious Metals Are Coeur to Everyday Life

Coeur is an important part of the supply chains for gold and silver. Due to their unique properties, gold and silver have numerous innovative uses that shape the way we live today and enable a more sustainable, healthier tomorrow



Silver is helping to shape the world's cleaner and greener future

Solar Energy



- By 2030:
 - Total installed solar capacity to more than quadruple¹
 - Photovoltaic silver demand up nearly 10x over past 15 years and expected to continue to grow

Automotive Demand



- Annual automotive silver demand forecast to increase to 88moz by 2025²
- Silver required per EV as much as double that of combustion vehicles²

Total annual industrial silver demand is expected to reach a record high in 2023 while the global silver market is expected to record a third consecutive year of annual deficit³

Source(s):

- (1) International Energy Agency - World Energy Outlook 2022.
- (2) Silver Institute – Silver's Growing Role in the Automotive Industry.
- (3) November 16, 2023 Silver Institute press release.

#1

✓ Largest open pit heap leach operation in North America¹

#3

✓ Third-largest open pit heap leach operation in the world¹

#1

✓ Largest silver reserve asset in the U.S.²

#3

✓ Third-largest silver reserve asset in North America²

#4

✓ Fourth-largest silver reserve asset in the world²

(1) Source: S&P Capital IQ; post-expansion based on Coeur Rochester December 2021 technical report full design throughput of 32.0 Mst/a.
(2) Source: S&P Capital IQ; based on Coeur Rochester 2022 proven and probable reserves of 179,975,000 ounces silver.

> Transformational Evolution at Rochester



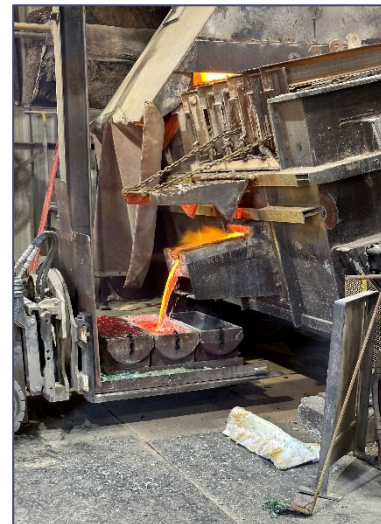
Primary and Secondary Crusher



Merrill-Crowe Process Plant



Final Load Out



First Pour and Doré Bar

> Rochester Expansion: Transitioning to Ramp Up

The Rochester expansion is now complete. First production from new leach pad and process plant began mid-September and the legacy crusher is now being decommissioned in preparation of expected mining activities in that location in 2024

Project Overview

<p><u>Total Estimated Capital</u> \$710 - \$730 million¹</p>	<p><u>Production</u> ~2.5x recent rates</p>	<p><u>Mining Rates</u> Expected increase from 65 ktpd to 155 ktpd by the end of 2024</p>
<p><u>4Q 2023 Expected Capital Expenditures</u> ~\$60 - \$80 million</p>	<p><u>Lower-Cost Silver and Gold Ounces</u></p>	<p><u>Economies of Scale</u> Headcount expected to increase <20%</p>

Forecast Project Completion Schedule

	Mechanical Completion	Commissioning	Ramp-Up
Merrill-Crowe Process Plant	Complete	Complete	1H 2024 ~13 million tons on Stage VI
Crusher Corridor	Complete	4Q 2023	1H 2024 ~88,000 tons per day

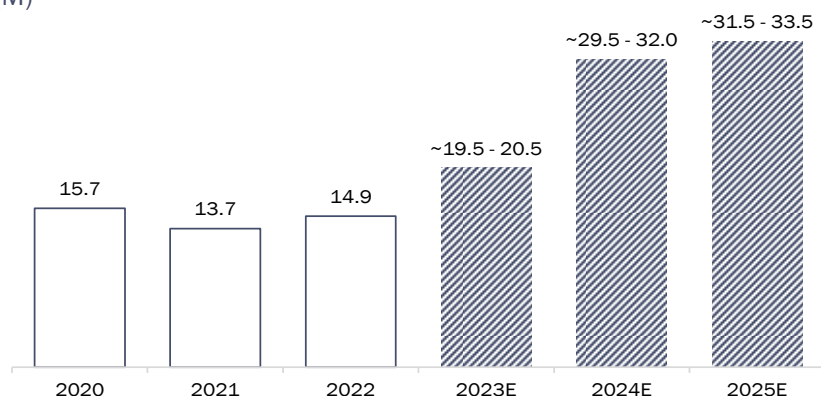
Note: For additional information on the expansion of Rochester, please refer to the technical report summary for Rochester available at www.sec.gov.

(1) Guidance as published by Coeur on November 8, 2023.

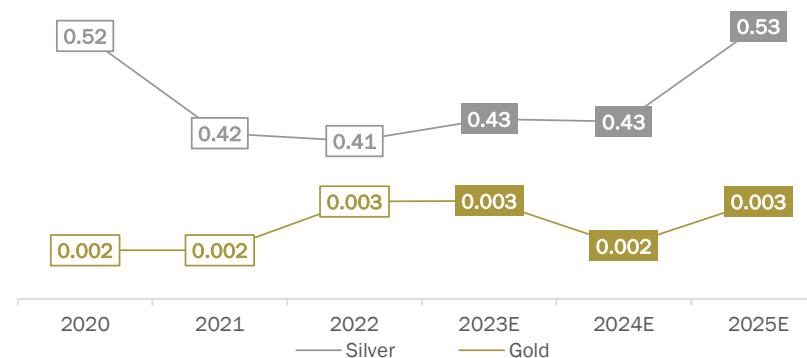
> Expected Rochester Operational Performance

Operating results have been relatively consistent over the past few years; once ramped-up, production levels are expected to be ~2.5x higher with substantially lower costs and materially stronger free cash flow

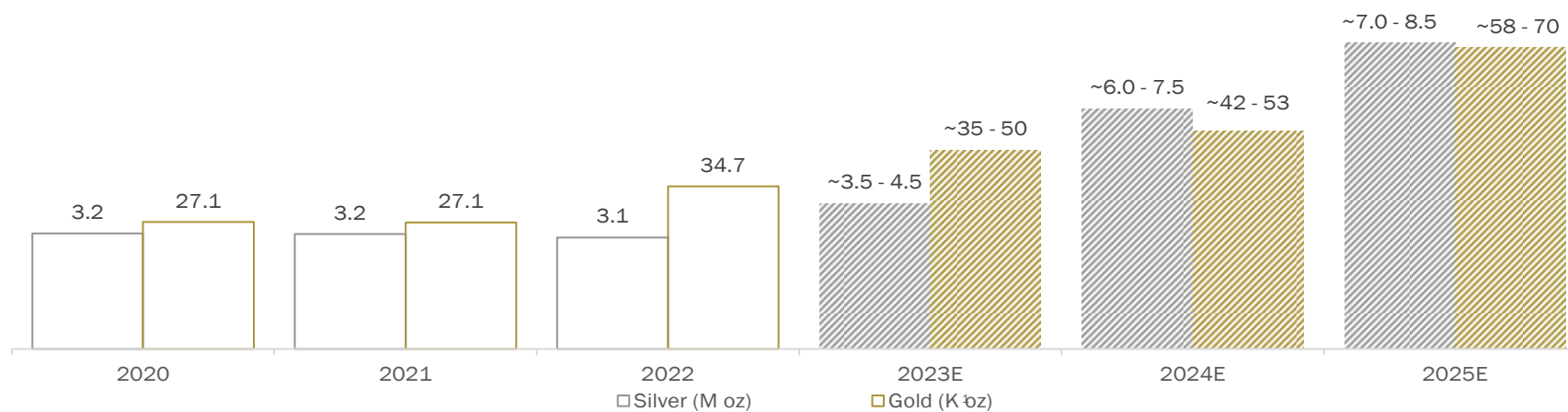
Tons Placed
(M)



Average Grade
(oz/t)



Production
(oz)

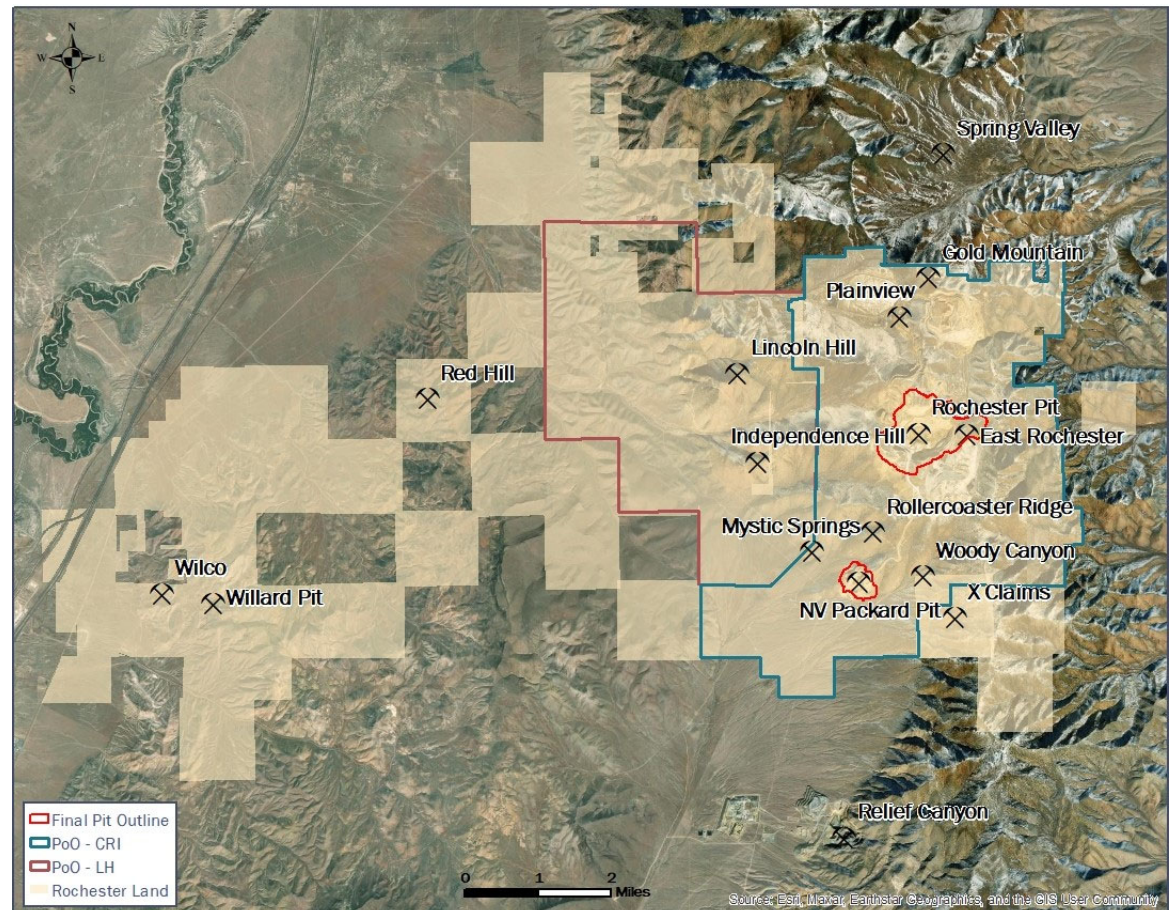


(1) Guidance as published by Coeur on November 8, 2023.

> Untapped Exploration Potential at Rochester

The key focus at Rochester in 2023 is to enhance the geologic model at East Rochester (expected future area of large pit pushback) and use it for exploration ranking and targeting across the district

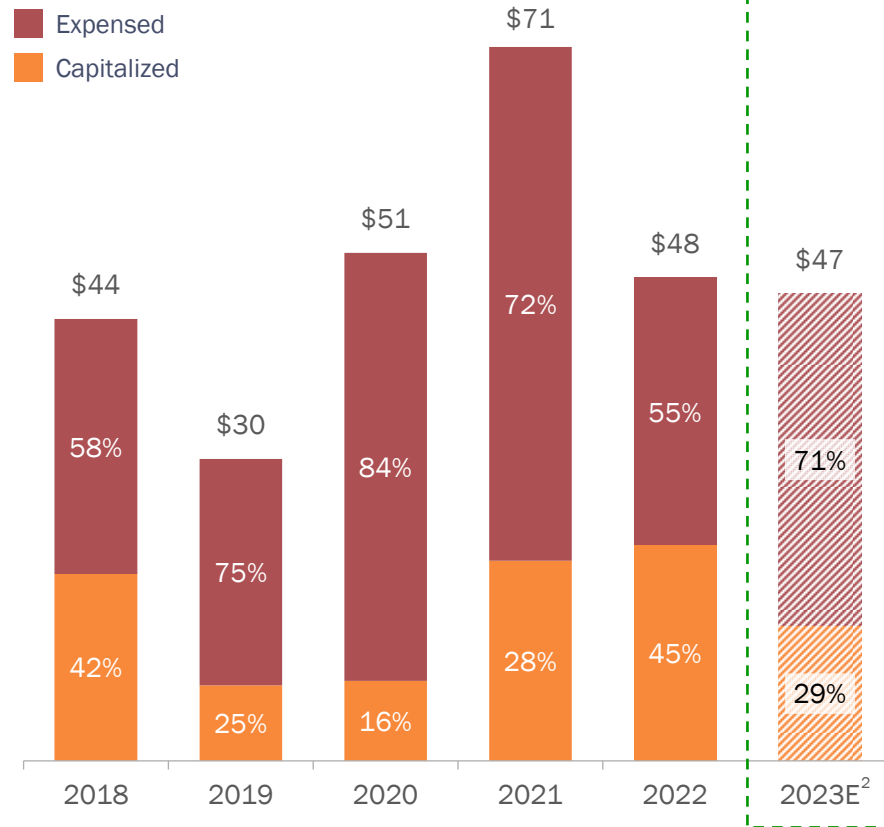
- ✓ Largest reserve of any primary silver mine in the U.S.
- ✓ 52% growth in proven & probable reserves over the last 5 years
- ✓ District land position is 43,441 net acres
- ✓ Satellite deposits & prospects: Nevada Packard, Lincoln Hill, Independence Hill and Plainview
- ✓ Hosted in Triassic lava flows (Weaver Fm.) and tuffs (Rochester Fm.)
- ✓ Silver and gold mineralization in oxide is largely controlled by N-S trending high angle faults
- ✓ Opportunity to target higher grades on these structures



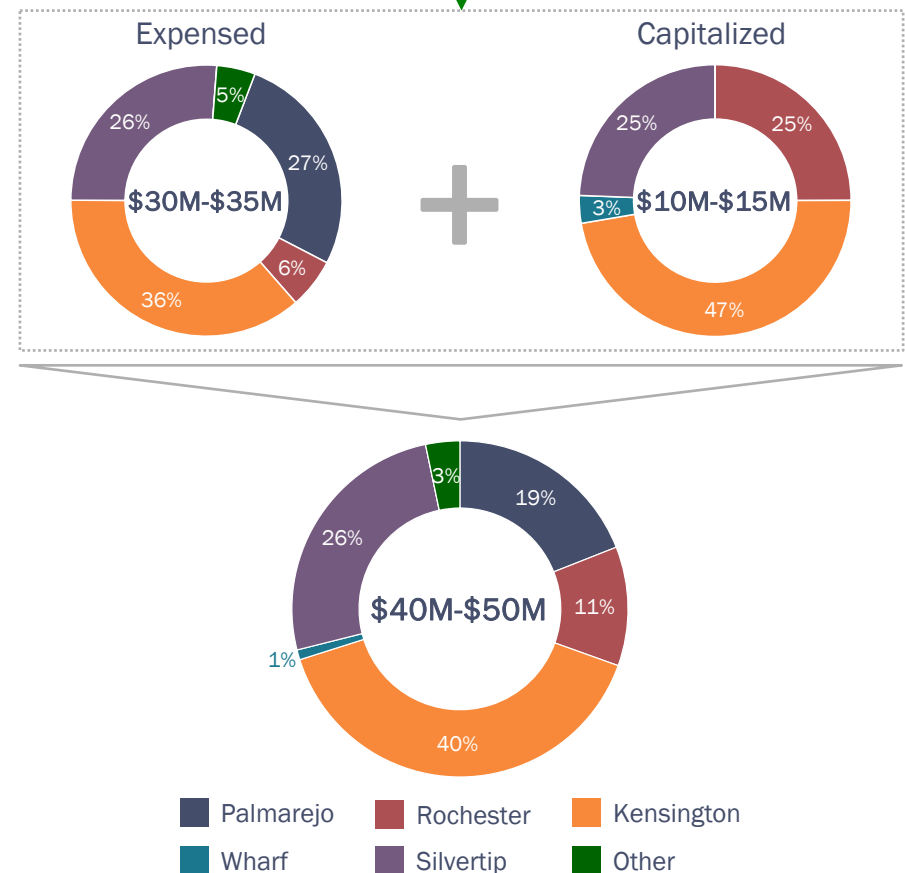
> Sustaining a Higher Level of Exploration Investment

Coeur completed another strong year of exploration investment during 2022 and remains focused on delivering results through the drill bit in 2023 with significant planned investments at Kensington and Silvertip targeting resource expansion

Total Exploration Investment (\$M)



2023E Exploration Investment by Site^{1,2}

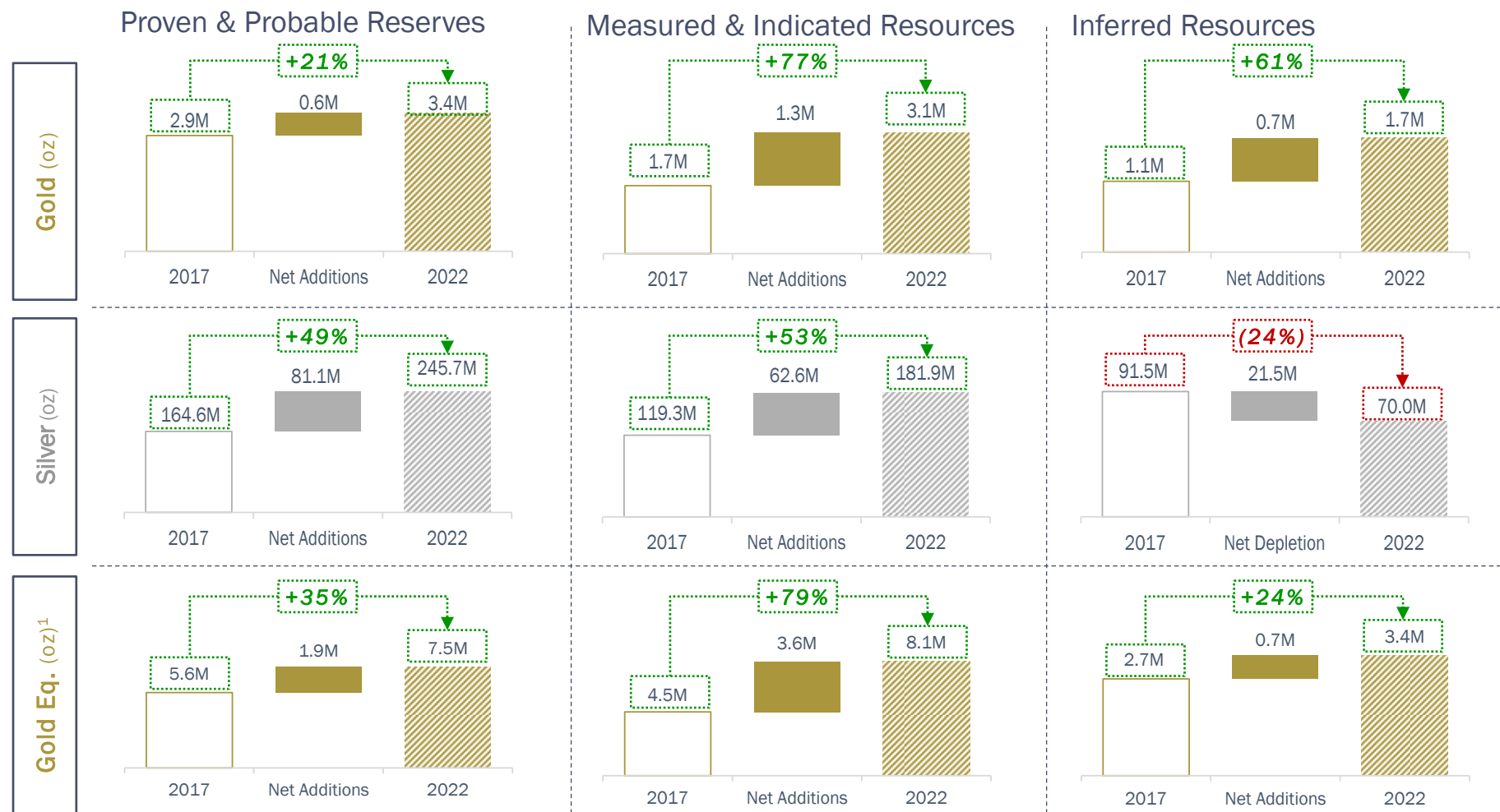


(1) Guidance as published by Coeur on November 8, 2023.

(2) Figures and percentages reflect midpoint of guidance as published by Coeur on November 8, 2023.

> Materially Expanded Reserve and Resource Base

Coeur's 2022 exploration program was highly successful in replacing depletion and growing resources. The Company has invested nearly \$245 million in exploration over the past five years, contributing to significant overall reserve and resource growth from its large, prospective and underexplored land holdings



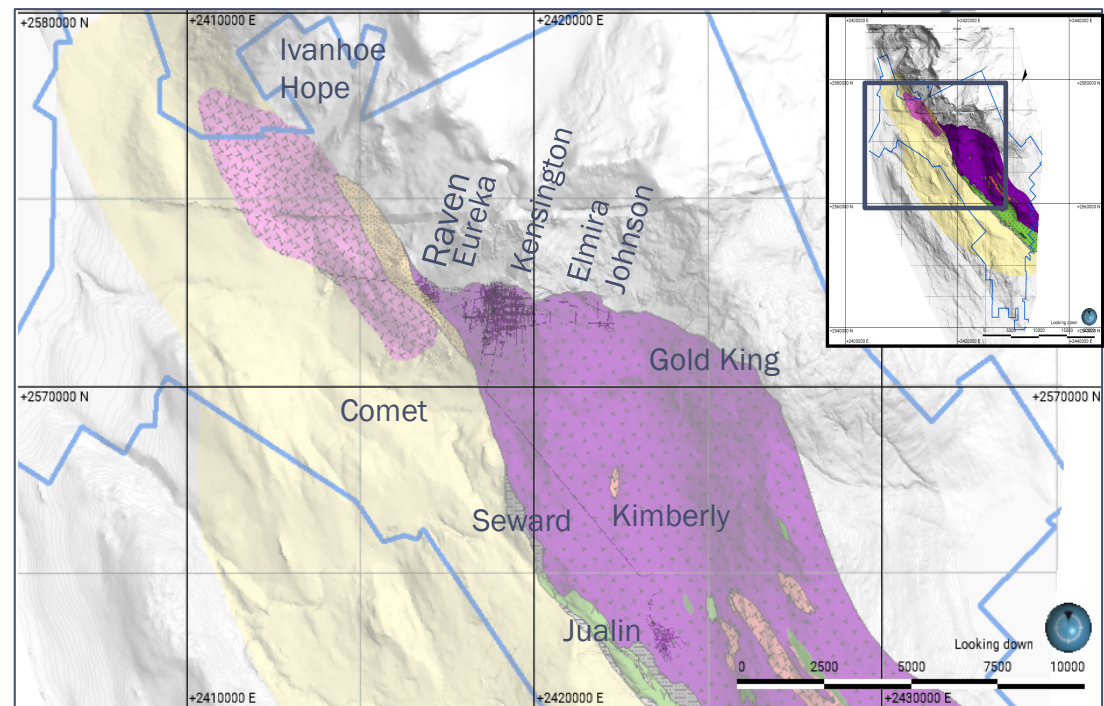
Note: See slides in appendix for additional information related to mineral reserves and resources.

(1) Gold equivalence assumes gold-to-silver, -lead, -zinc ratios of 1:60, 1:1,200 and 1:1,000, respectively.

> Kensington: Blueprint for a Longer Mine Life

The Company began a multi-year exploration investment program in 2022 aimed at leveraging evolving geologic understanding of Kensington's primary deposits and extending the mine life beyond 2030

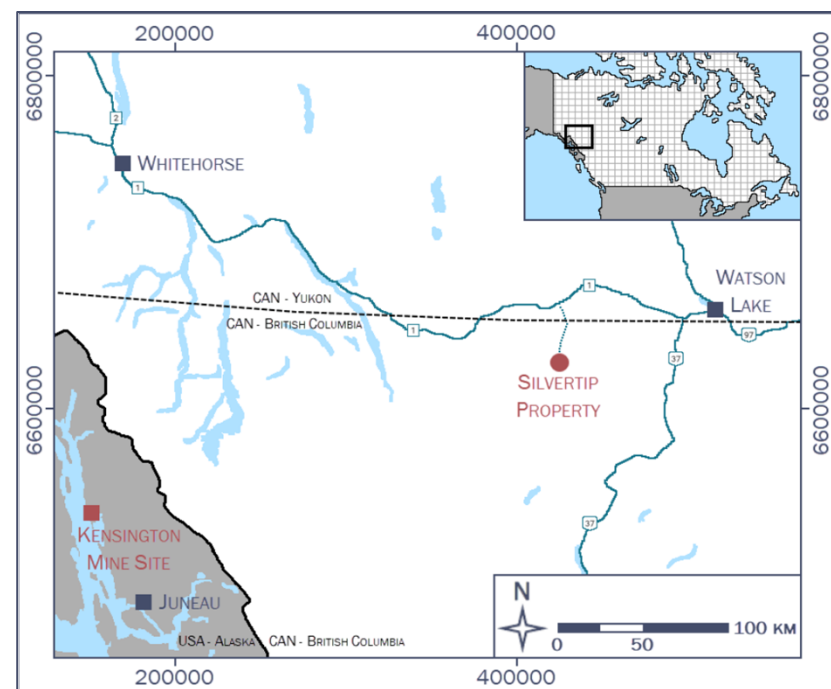
- ✓ Early project success resulted in the addition of 1.5 years of mine life, net of depletion, as of year-end 2022 (first reserve growth since 2018)
- ✓ Ongoing technical review and geologic modeling is enhancing the understanding of controls to mineralization with positive implication for near-mine targeting and resource growth
- ✓ Current program aims to add mine life for three key deposits (Kensington main, Elmira and Johnson) with recent drill results showing continuity to the south and down-dip
- ✓ POA 1 tailings and waste rock storage approval allows for infrastructure to accommodate longer mine life; investigating long-term line power solution



> Silvertip: Critical Minerals in a Top Jurisdiction

Coeur remains optimistic about the long-term opportunity for Silvertip as a transformative cornerstone asset. The Company is focused on targeted exploration and prudent cost management to further grow this high-grade resource and advance a robust business case

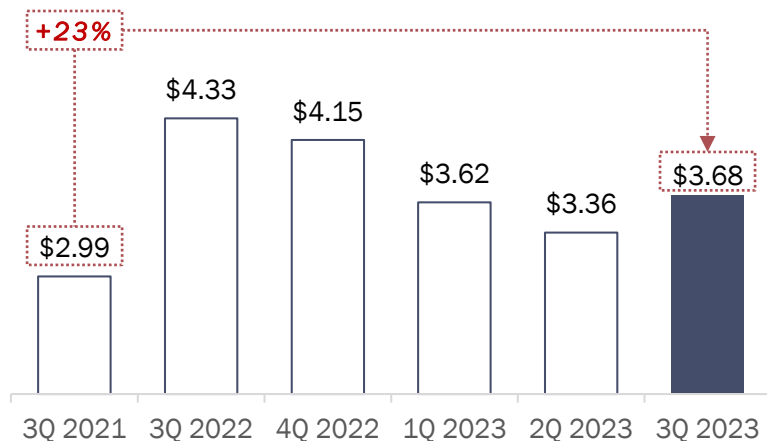
- ✓ Between 2018 and 2022 Coeur invested approximately \$53 million in exploration and drilled over 300,000 meters leading to considerable increases in the high-grade resource
- ✓ Measured and indicated resources have grown to over 7 million tons¹, with very high grades of silver, zinc and lead
- ✓ Significantly enhanced geologic understanding of existing deposits (Silver Creek, Discovery, Southern Silver and Camp Creek) within this large, prospective land package
- ✓ Key stakeholder engagement ongoing—including with the Canadian government—to pursue inclusion of Silvertip in the Canadian Critical Minerals Strategy
- ✓ Anticipated project development timetable provides window for balance sheet de-levering following planned Rochester POA 11



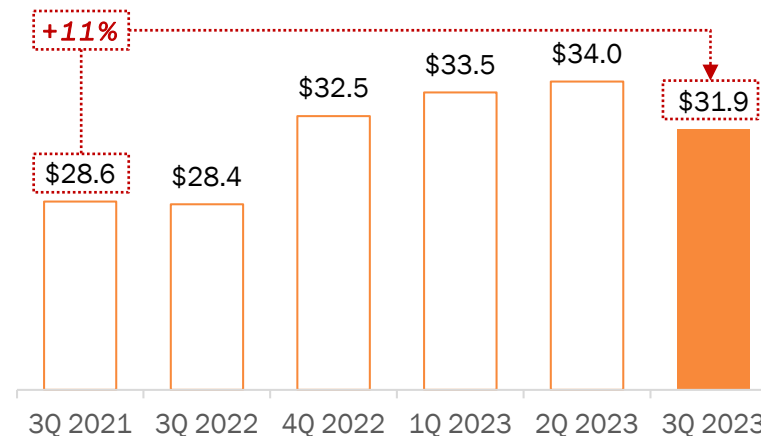
> Inflationary Cost Pressures Remain

Coeur has continued to experience inflationary pressures – particularly compared to 24 months ago – with some recent easing in some areas

Diesel Cost Per Gallon

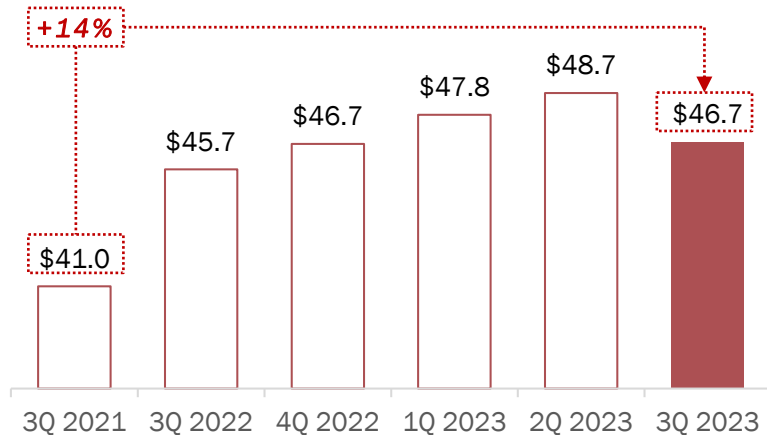


Materials, Parts and Supplies Cost

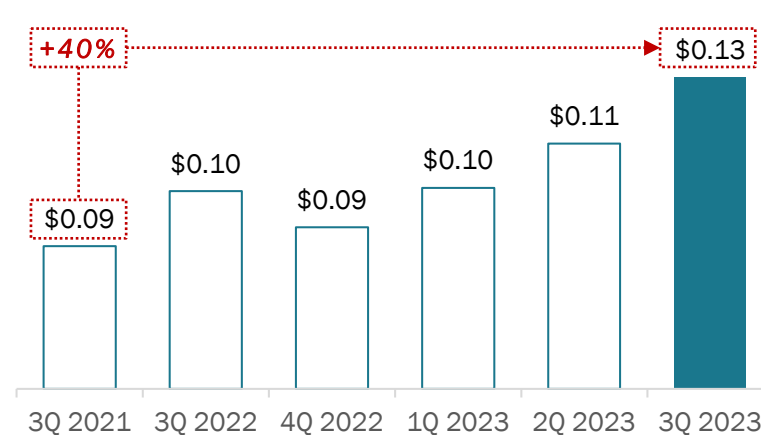


Labor Cost

(\$M)



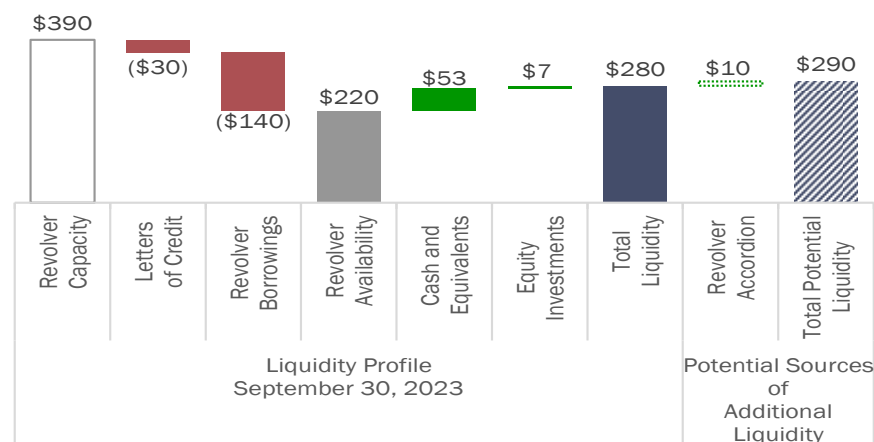
Power Cost Per Kilowatt



> Balance Sheet and Hedging Summary

Liquidity Profile^{1,2}

(\$M)



Debt and Leverage Summary^{1,3}

(\$M)

	Dec. 31, 2022	Jun. 30, 2023	Sept. 30, 2023
5.125% senior notes due 2029	369.2	321.9	303.0
Revolving credit facility	80.0	80.0	140.0
Capital lease obligations	66.7	66.7	69.2
TOTAL DEBT	\$515.9	\$469.4	\$512.2
Cash and cash equivalents	\$61.5	\$56.8	\$53.2
LEVERAGE RATIOS			
LTM adjusted EBITDA	\$139.0	\$101.5	\$113.8
Total debt / LTM adjusted EBITDA	3.7x	4.6x	4.5x
Net debt / LTM adjusted EBITDA	3.3x	4.1x	4.0x

Recent Balance Sheet Initiatives

- ✓ Amended RCF agreement to include higher permitted net leverage ratios through 1Q 2024
- ✓ Completed innovative financing of Canadian flow-through shares, raising roughly \$30 million at a premium share price
- ✓ Nearly \$20 million of realized and unrealized gains from 2023 hedging activities
- ✓ Completed ~\$19 million of debt-for-equity exchanges in 3Q 2023
- ✓ Completed \$50 million ATM Program in 3Q 2023

Snapshot of Hedges

	4Q 2023
Gold Ounces Hedged	55,749
Avg. Forward (\$/oz)	\$1,977
Silver Ounces Hedged	1,245,000
Avg. Forward (\$/oz)	\$25.47

(1) See non-GAAP reconciliation tables in the appendix to this presentation.

(2) Future borrowing under the revolving credit facility may be subject to certain financial covenants.

(3) Net debt equals total debt less cash and cash equivalents.

> Financial Summary

(\$M, except metal sales, adj. EBITDA margin and per share amounts)	3Q 2023	2Q 2023	QoQ Δ	3Q 2022	YoY Δ
Metal Sales					
Gold ounces sold (oz)	78,015	67,091	16%	81,784	(5%)
Silver ounces sold (M oz)	2.2	2.3	(5%)	2.3	(4%)
Key Financials					
Revenue	\$194.6	\$177.2	10%	\$183.0	6%
Exploration investment ¹	\$15.8	\$5.0	218%	\$11.9	32%
Net income (loss)	(\$21.1)	(\$32.4)	NM	(\$57.4)	NM
Cash flow from operating activities	(\$2.4)	\$39.4	NM	(\$19.1)	NM
Capital expenditures	\$112.3	\$85.6	31%	\$96.6	16%
Free cash flow ^{2,3}	(\$114.7)	(\$46.1)	NM	(\$115.8)	NM
Adjusted Financials					
Adjusted net income (loss) ²	(\$18.6)	(\$20.2)	NM	(\$44.7)	NM
Adjusted EBITDA ²	\$30.6	\$22.2	38%	\$18.3	67%
Adjusted EBITDA margin ²	16%	13%	3%	10%	6%
LTM Adjusted EBITDA ²	\$113.8	\$101.5	12%	\$151.9	(25%)
LTM Adjusted EBITDA margin ²	15%	13%	1%	19%	(5%)
Cash flow from operating activities (before changes in working capital) ²	\$14.2	(\$6.9)	NM	(\$1.3)	NM
Per Share Financials					
Net income (loss) per share	(\$0.06)	(\$0.10)	NM	(\$0.21)	NM
Adjusted net income (loss) per share	(\$0.05)	(\$0.06)	NM	(\$0.16)	NM

Note: "NM" means not meaningful. Percentages may differ due to rounding.

(1) Exploration investment includes expensed and capitalized exploration.

(2) See non-GAAP reconciliation tables in the appendix to this presentation.

(3) Free cash flow is defined as cash flow from operating activities less capital expenditures. See reconciliation tables in the appendix to this presentation.

> Recent ESG Accomplishments

Coeur remains committed to being an ESG leader



Published GHG emissions target: 35% reduction in net intensity by end of 2024



Tied executive compensation and individual incentive programs to GHG goals



Sourced renewable power for Rochester and Wharf



Committed to aligning with Global Industry Standard on Tailings Management



As of 2021, Coeur received an MSCI ESG Rating of "A"¹



Achieved industry leading & Company record-low lost-time injury frequency rate in 2022¹



Coeur Mexicana is a 13-time recipient of Empresa Socialmente Responsable distinction



Adopted biodiversity management standard to identify and mitigate impacts throughout all mining phases



After recent Board refreshment, 55% of directors are diverse



ISS QualityScore of "1" for Governance (Highest Possible)



Mitch Krebs, President & CEO, served as Chair of NMA ESG Task Force. Now serves as Chair of NMA



2020 & 2019 Winner 2021, 2022 & 2023 Finalist Best Proxy Statement (mid-/small cap), Corporate Secretary

(1) Source(s): U.S. Department of Labor Mine Safety and Health Administration (MSHA); Metal Operators Mine Safety and Health Statistics; Coeur average 0.17 injuries per 200,000 employee-hours worked vs. Industry average 1.31.

(2) For more information on MSCI ESG Ratings, please visit <https://www.msci.com/notice-and-disclaimer>.

> Looking Ahead: Key Deliverables for 2023

- ✔ Safely and successfully ramp-up Rochester post-expansion
- ✔ Deliver stronger fourth quarter operational performance at Kensington
- ✔ Deliver consistent operating and financial results across portfolio while mitigating inflationary cost pressures and achieving full-year guidance
- ✔ Sustain elevated level of investment in high-potential exploration targets at Kensington, Palmarejo and Silvertip
- ✔ Maintain balance sheet flexibility during Rochester ramp-up
- ✔ Continue to advance Company's ESG leadership efforts and priorities

Production Outlook

	Previous ²		Updated	
	Gold (oz)	Silver (K oz)	Gold (oz)	Silver (K oz)
Palmarejo	100,000 – 112,500	6,500 – 7,500	100,000 – 112,500	6,500 – 7,500
Rochester	35,000 – 50,000	3,500 – 4,500	35,000 – 50,000	3,500 – 4,500
Kensington	84,000 – 95,000	-	81,000 – 85,000	-
Wharf	85,000 – 95,000	-	88,000 – 95,000	-
Consolidated	304,000 – 352,500	10,000 – 12,000	304,000 – 342,500	10,000 – 12,000

CAS Outlook³

	Previous ²		Updated	
	Gold (\$/oz)	Silver (\$/oz)	Gold (\$/oz)	Silver (\$/oz)
Palmarejo (co-product)	\$900 - \$1,050	\$14.25 - \$15.25	\$900 - \$1,050	\$14.25 - \$15.25
Rochester (co-product)	-	-	-	-
Kensington	\$1,650 - \$1,750	-	\$1,850 - \$1,950	-
Wharf (by-product)	\$1,200 - \$1,350	-	\$1,200 - \$1,350	-

The Company expects Rochester's second half 2023 CAS³ to be similar to actual first half 2023 CAS³ as Coeur completes and ramps up the Rochester expansion

Capital, Exploration and G&A

(\$M)	
Capital Expenditures, Sustaining ⁴	\$148 - \$165
Capital Expenditures, Growth	\$230 - \$264
Exploration, Expensed	\$30 - \$35
Exploration, Capitalized	\$10 - \$15
General & Administrative Expenses	\$36 - \$40

Note: The Company's previous guidance figures assume estimated prices of \$1,800/oz gold and \$23.00/oz silver as well as CAD of 1.25 and MXN of 20.00. The Company's updated guidance figures assume estimated prices of \$1,900/oz gold and \$23.00/oz silver as well as CAD of 1.25 and MXN of 20.00. Guidance figures exclude the impact of any metal sales or foreign exchange hedges.

(1) Guidance as published by Coeur on November 8, 2023.

(2) Previous guidance as published by Coeur on August 9, 2023.

(3) See non-GAAP reconciliation tables in the appendix to this presentation.

(4) Sustaining capital expenditures exclude capital leases.

ESG Highlights

> What Matters to Coeur

Coeur strives to be an industry leader in ESG, integrating factors into each aspect of its operations, activities and strategic decision-making as the Company looks to the future. The following list includes material environmental, social and governance issues that matter to Coeur



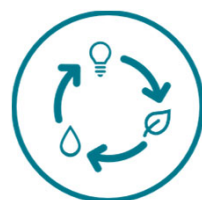
Governance

- Anti-Bribery & Anti-Corruption
- Board Diversity
- Board ESG Oversight
- Ethics & Compliance
- Sustainability
Integral to Company
Strategy



People

- Diversity, Equity & Inclusion
- Employee Training & Development
- Workforce Health and Safety



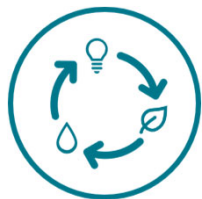
Environment

- Biodiversity
- Climate Change
- Greenhouse Gas Emissions
- Reclamation & Closure
- Tailings
- Water



Communities

- Human Rights
- Local Supply & Hiring
- Local Community Development & Engagement



Environment: Lessen Coeur's overall environmental impact and reduce costs over time

- ✓ **GHG Emissions:** 35% reduction in net intensity by end of 2024 compared to baseline¹
- ✓ **Permit discharge exceedances:** Sustain low incident frequency, 1 or less events in 2023 (0 events in 2022)
- ✓ **Biodiversity:** Develop biodiversity standard



People: Maintain Coeur as an employer of choice

- ✓ **Safety:** 7% year-over-year reduction in total reportable injury frequency rate of employees + contractors
- ✓ **Diversity:** Measure year-over-year (2023 versus 2022) progress on scores and actions identified through the inclusion index



Communities: In partnership with communities, contribute to mutual long-term prosperity

- ✓ **Community impact:** Conduct an internal review of the site-specific community grievance processes to promote alignment with the Company policy developed in 2022 and consistent application



Governance: Maintain best-in-class governance

- ✓ **Ethics & Compliance:** 95% or greater participation rate in Ethics & Compliance trainings

(1) Baseline average of 2018-2019 CO2 eq. intensity was 14.3 kg CO2 eq. / ton processed.

> Committed to Reaching our GHG Target

In 2022, 20% of Coeur's executive performance share award was tied to the achievement of its 35% emissions net intensity reduction goal. Through site-specific analyses, additional initiatives were identified that are expected to reduce energy consumption, directly tied to our emissions



Objective: Lessen Coeur's overall environmental impact and reduce costs over time

✔ **GHG Emissions:** 35% reduction in net intensity by end of 2024 compared to baseline

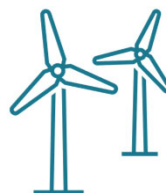
2022 Progress: In 2022, the Company recognized an 8.5% net intensity reduction in GHG emissions compared to the baseline

✔ **Coeur is on track** to achieve our goal to reduce greenhouse gas (GHG) emissions net intensity by 35% by the end of 2024

Key Changes



Identified additional initiatives that are expected to reduce energy consumption through our site-specific analyses



Sourced renewable energy at Rochester in 2022



Shifted to market-based accounting method to reflect differentiated energy options at Rochester¹

(1) Based on the GHG Protocol Scope 2 guidance.

> Diversity, Equity & Inclusion

In 2022, we advanced our work on Diversity, Equity and Inclusion initiatives at all levels of our organization which included achieving both of our publicly stated DE&I goals

- ✓ *Increase the number of female directors by the 2023 Annual Stockholders' Meeting*
- ✓ *Establish and roll out an inclusion index with piloted adoption across all sites*

Appointed Jeane Hull as director in July 2022

Elected Paramita Das as director at the 2023 Annual Stockholders' Meeting

Enhanced the overall diversity of Coeur's board with 5 out of 9 directors elected in 2023 either gender or ethnically diverse leading to 55% board diversity

Established inclusion index with baseline rollout across all sites

Continued to support the CEO Action for Diversity and Inclusion initiatives with member signatories and internal training

Provided career opportunities to over 80 current and former U.S. military personnel with our Coeur Heroes program

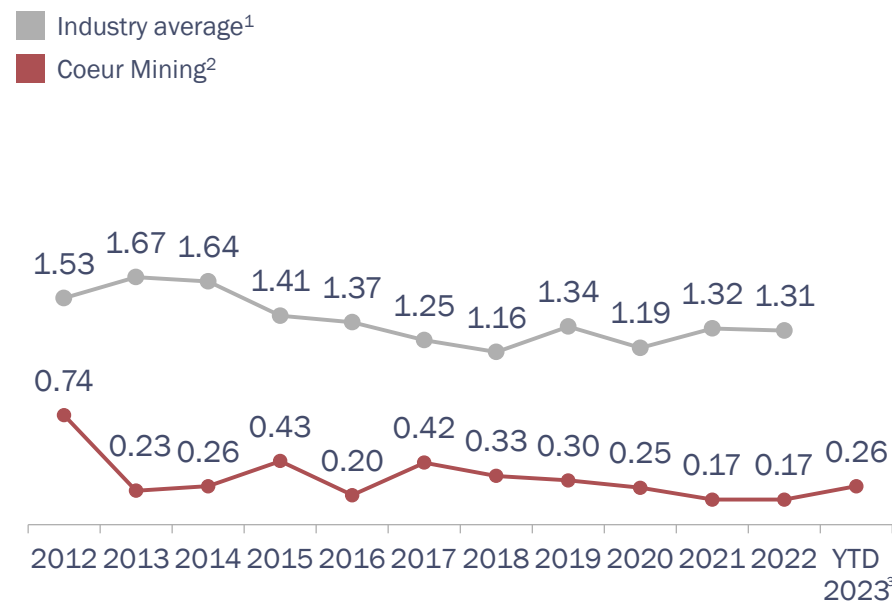
> Industry-Leading Safety Performance

Coeur has been certified in the National Mining Association's CORESafety program since 2017 and completed its recertification in July 2021

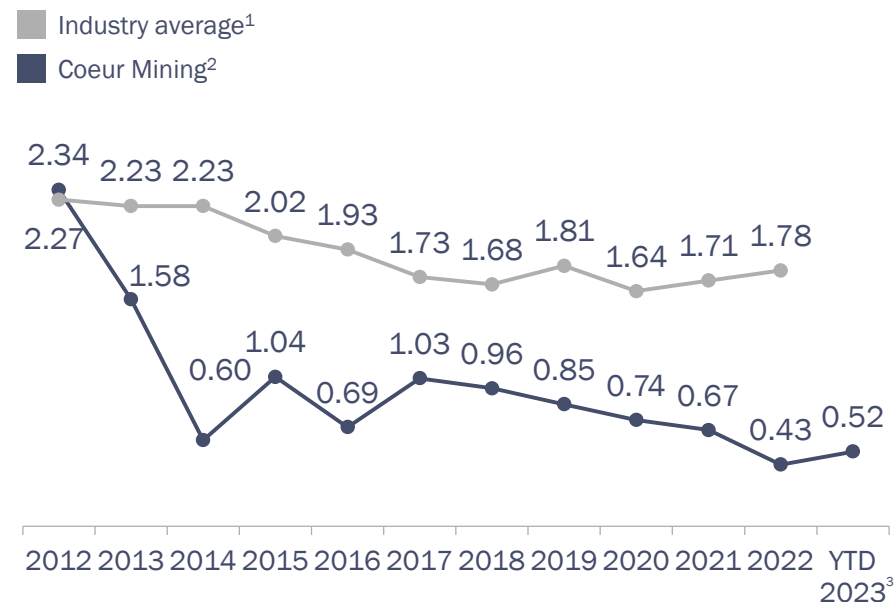


Coeur's injury frequency rate remains significantly below industry averages, achieving a Company record-low lost-time injury frequency rate in 2022

Lost-Time Injury Frequency Rate



Total Reportable Injury Frequency Rate



(1) Source(s): U.S. Department of Labor Mine Safety and Health Administration (MSHA); Metal Operators Mine Safety and Health Statistics. Injuries per 200,000 employee-hours worked.

(2) Includes both Coeur employees and contract workers.

(3) Coeur YTD information through October 31, 2023.

Appendix

> Coeur's Capital Allocation Framework

Mining is capital intensive and requires a disciplined approach to capital allocation with a view toward long-term reserve replacement and growth

	Illustrative Return	Key Benefits	Key Considerations
 Safety/ Environment/ Sustainability	-	<ul style="list-style-type: none"> ✓ Reflects the Company's values ✓ Mitigates risk for stakeholders ✓ Establishes and sustains social license 	
Asset Optimization/ Enhancements	25% +	<ul style="list-style-type: none"> ✓ Highest returns and quickest impact ✓ Low capital intensity ✓ Lowest risk 	<ul style="list-style-type: none"> ✗ Finite opportunity set
Brownfield Exploration	20% +	<ul style="list-style-type: none"> ✓ High success/lowest risk exploration ✓ Low average discovery cost ✓ Quick payback given existing infrastructure 	<ul style="list-style-type: none"> ✗ Returns dependent on specific deposit ✗ All deposits eventually come to an end
Opportunistic M&A	15% +	<ul style="list-style-type: none"> ✓ Opportunity to meaningfully impact company ✓ Scale and liquidity can be differentiators 	<ul style="list-style-type: none"> ✗ Limited number of opportunities meet criteria ✗ Requires significant organizational commitment ✗ Challenging social dynamics
Greenfield Exploration	Can vary widely	<ul style="list-style-type: none"> ✓ Potential to create substantial value from new discoveries 	<ul style="list-style-type: none"> ✗ Low success rate ✗ Requires long-term, sustained financial and organizational commitment
Debt Repayment	5% - 6%	<ul style="list-style-type: none"> ✓ Eliminates/reduces interest expense ✓ Improves balance sheet flexibility ✓ Mitigates downside metal price risk 	<ul style="list-style-type: none"> ✗ Low ROI ✗ Reduces cash liquidity levels ✗ Bond buybacks can be expensive
Dividends/ Repurchases	-	<ul style="list-style-type: none"> ✓ Reflects Board and management confidence in long-term outlook ✓ Provides discipline ✓ Opportunity to differentiate among peers 	<ul style="list-style-type: none"> ✗ Industry's cyclicality and capital intensity ✗ Not a key driver for most investors ✗ Limited under indenture and credit agreement

6% - 10% estimated cost of capital

The Palmarejo gold-silver complex is located in the state of Chihuahua, Mexico, consisting of a legacy open pit mine, current underground mining and processing operations as well as several other deposits and exploration targets

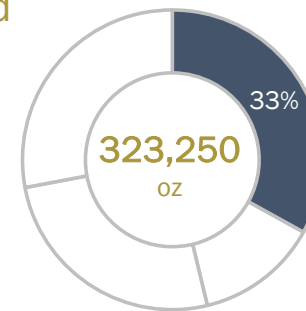
Asset Overview

Ownership	100%
Employees ¹	942
Claims	67,296 net acres
Type	Underground
Processing	Crushing, grinding, flotation, CIL, Merrill-Crowe precipitation, refining
Metals	Silver and gold doré
Mine life	~8 years

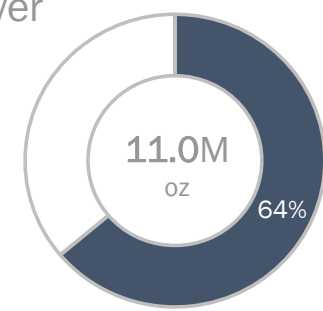


Share of Companywide 2023E² Production

Gold



Silver



Reserves & Resources³

P&P Reserves

M&I Resources

Inferred Resources

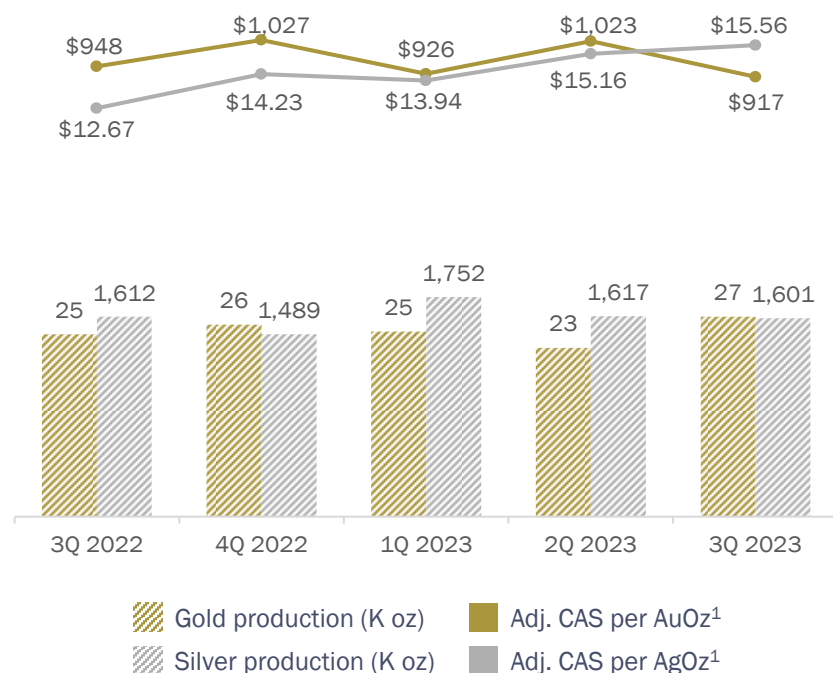


(1) As of December 31, 2022.

(2) Guidance (or with respect to percentages, midpoint of guidance) as published by Coeur on November 8, 2023.

(3) See slides in appendix for additional information related to mineral reserves and resources.

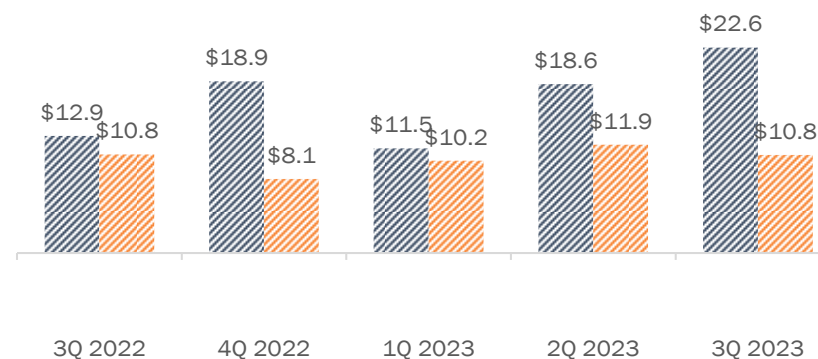
Production and Cost Performance



Operating Cash Flow and Capital Expenditures

(\$M)

▨ Operating cash flow
▨ Capital expenditures



Costs Per Ton

(\$)

	3Q 2022	4Q 2022	1Q 2023	2Q 2023	3Q 2023
UG tons mined	536,423	551,023	527,428	474,159	514,302
UG mining costs per UG ton mined	\$44	\$47	\$53	\$54	\$52
Processing costs per ton processed ²	\$24	\$24	\$23	\$31	\$29
G&A per ton processed ³	\$11	\$11	\$11	\$16	\$13

(1) See applicable non-GAAP reconciliation tables in the appendix to this presentation.

(2) Excludes third-party refining charges.

(3) Excludes management fee allocated from corporate.

The Rochester mine is an open pit, heap leach silver-gold operation, located in northern Nevada, which completed a significant expansion in November 2023 that is expected to drive a step-change in production and cash flow

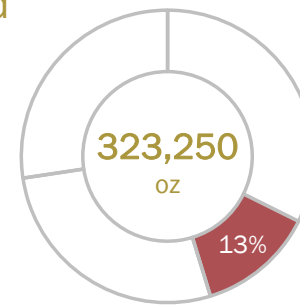
Asset Overview

Ownership	100%
Employees ¹	337
Claims	17,044 net acres
Type	Open pit and heap leach
Processing	Crushing, dump heap leaching, Merrill-Crowe precipitation, refining
Metals	Silver and gold doré
Mine life	~13 years

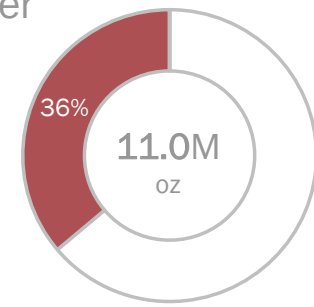


Share of Companywide 2023E² Production

Gold



Silver

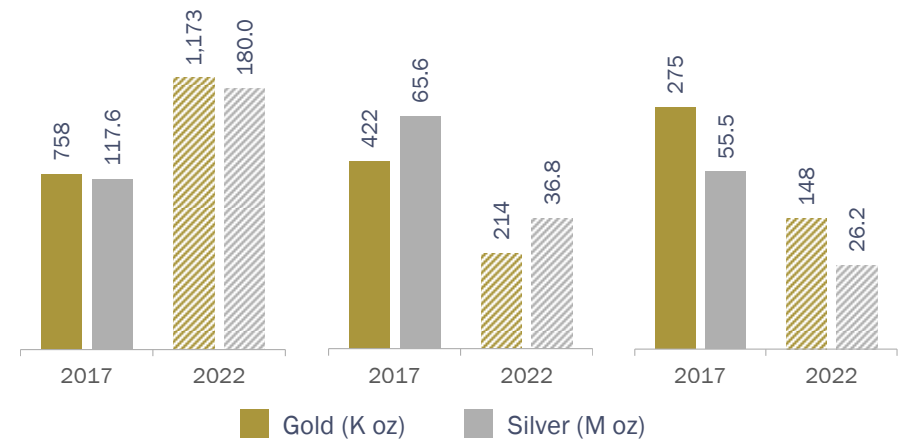


Reserves & Resources³

P&P Reserves

M&I Resources

Inferred Resources

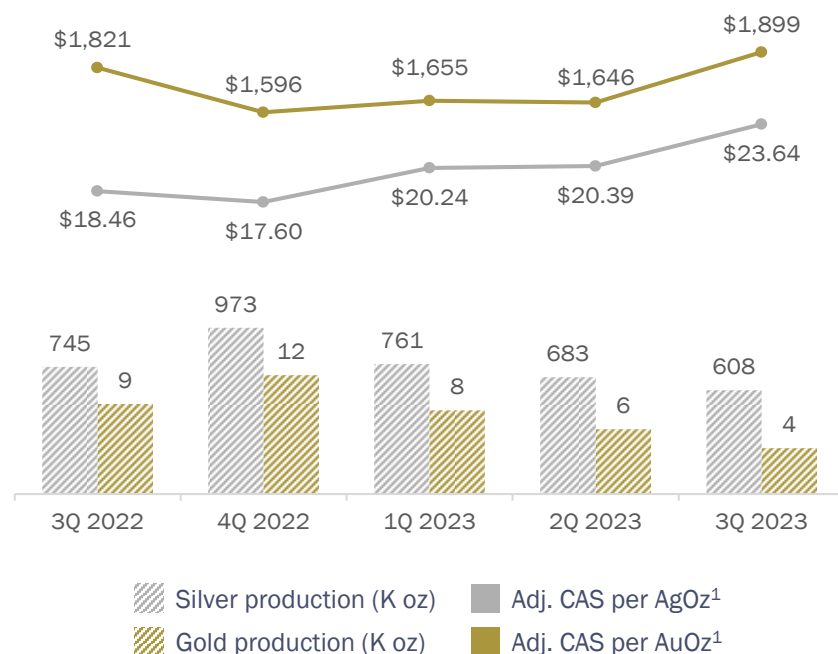


(1) As of December 31, 2022.

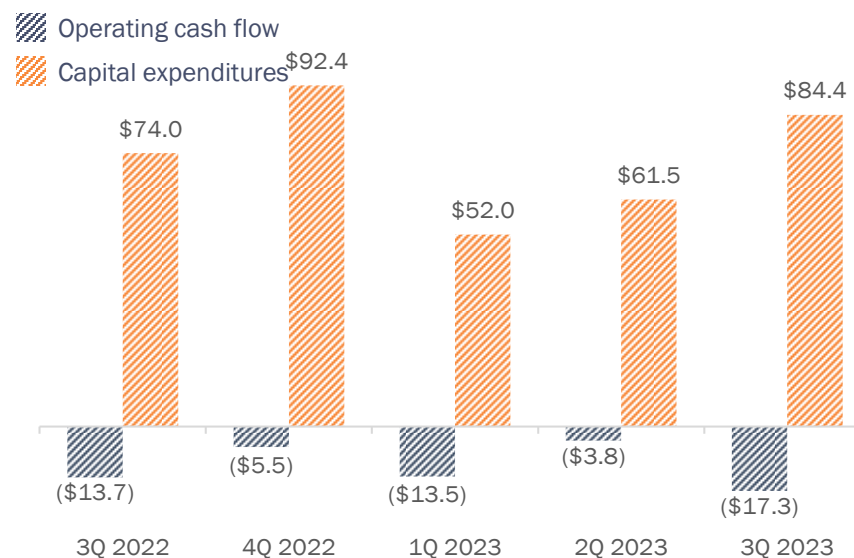
(2) Guidance (or with respect to percentages, midpoint of guidance) as published by Coeur on November 8, 2023.

(3) See slides in appendix for additional information related to mineral reserves and resources.

Production and Cost Performance



Operating Cash Flow and Capital Expenditures (\$M)



Costs Per Ton

(\$)	3Q 2022	4Q 2022	1Q 2023	2Q 2023	3Q 2023
Ore tons mined	5,265,771	4,437,498	3,785,367	3,673,049	5,277,540
Strip Ratio	0.2:1	0.4:1	0.2:1	0.4:1	0.3:1
Mining costs per ton mined	\$2.29	\$2.51	\$3.19	\$3.17	\$2.49
Processing costs per ton processed ²	\$5.11	\$7.22	\$8.44	\$6.89	\$5.87
G&A per ton processed ³	\$1.36	\$1.86	\$2.24	\$2.03	\$1.36

(1) See applicable non-GAAP reconciliation tables in the appendix to this presentation.

(2) Excludes third-party refining charges.

(3) Excludes management fee allocated from corporate.

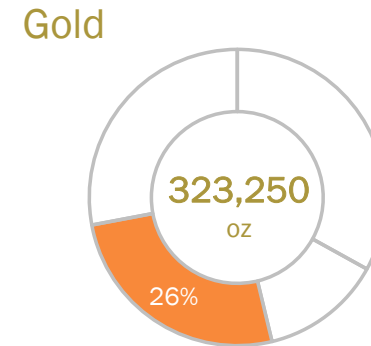
The Kensington mine is an underground gold operation located in southeast Alaska, consisting of the Kensington Main deposit, Raven deposit, Jualin deposit, as well as other nearby deposits and exploration targets

Asset Overview

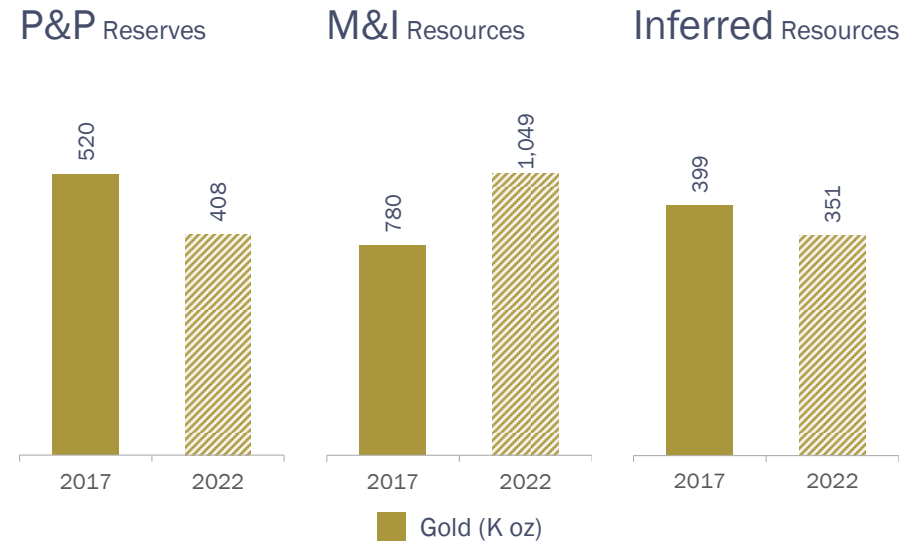
Ownership	100%
Employees ¹	397
Claims	12,336 net acres
Type	Underground
Processing	Crushing, grinding, flotation processing
Metals	Gold concentrate
Mine life	~4 years



Share of Companywide 2023E² Production



Reserves & Resources³

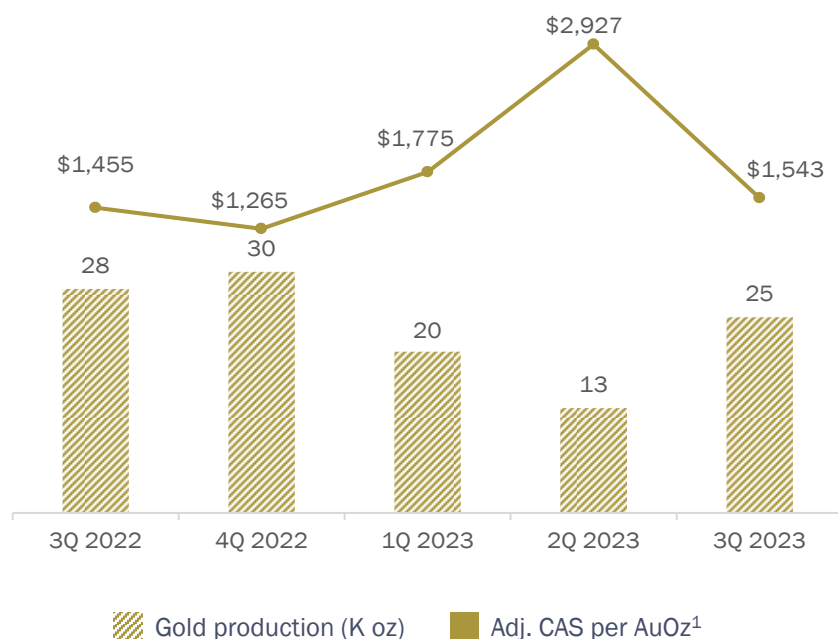


(1) As of December 31, 2022.

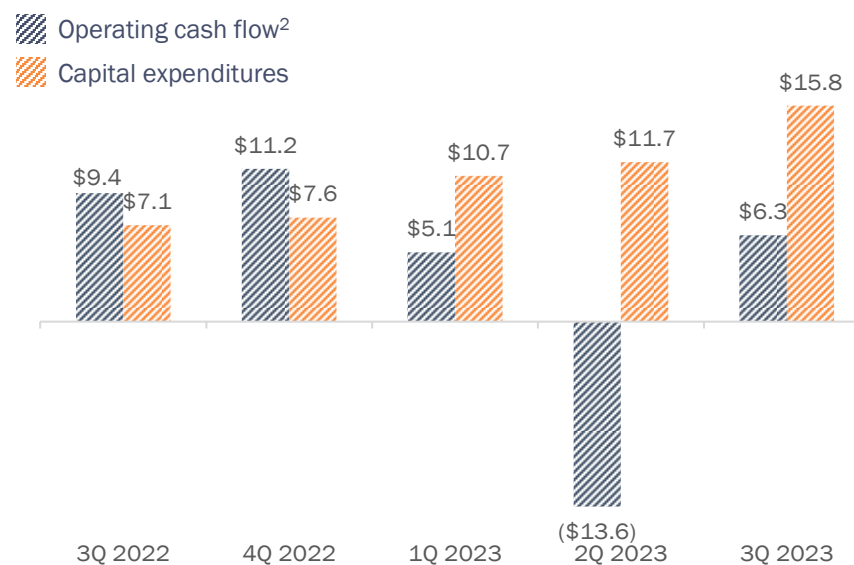
(2) Guidance (or with respect to percentages, midpoint of guidance) as published by Coeur on November 8, 2023.

(3) See slides in appendix for additional information related to mineral reserves and resources.

Production and Cost Performance



Operating Cash Flow and Capital Expenditures (\$M)



Costs Per Ton

(\$)	3Q 2022	4Q 2022	1Q 2023	2Q 2023	3Q 2023
Ore tons mined	176,556	188,305	148,116	152,035	166,122
Mining costs per ton mined	\$83	\$67	\$72	\$88	\$70
Processing costs per ton processed ³	\$57	\$52	\$56	\$57	\$50
G&A per ton processed ⁴	\$52	\$53	\$65	\$49	\$48

(1) See applicable non-GAAP reconciliation tables in the appendix to this presentation.

(2) Excludes impact of prepayments.

(3) Excludes third-party smelting charges, which are reflected in average realized selling prices of concentrate production.

(4) Excludes management fee allocated from corporate.

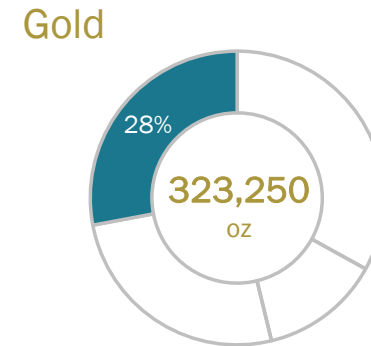
The Wharf mine is an open pit, heap leach gold operation located in western South Dakota. The property consists of several areas of adjoining gold mineralization, which have been mined as a series of open pits

Asset Overview

Ownership	100%
Employees ¹	245
Claims	7,852 net acres
Type	Open pit and heap leach
Processing	Crushing, “on-off” heap leaching, spent ore neutralization, carbon absorption/desorption
Metals	Electrolytic cathodic sludge
Mine life	~8 years



Share of Companywide 2023E² Production



Reserves & Resources³

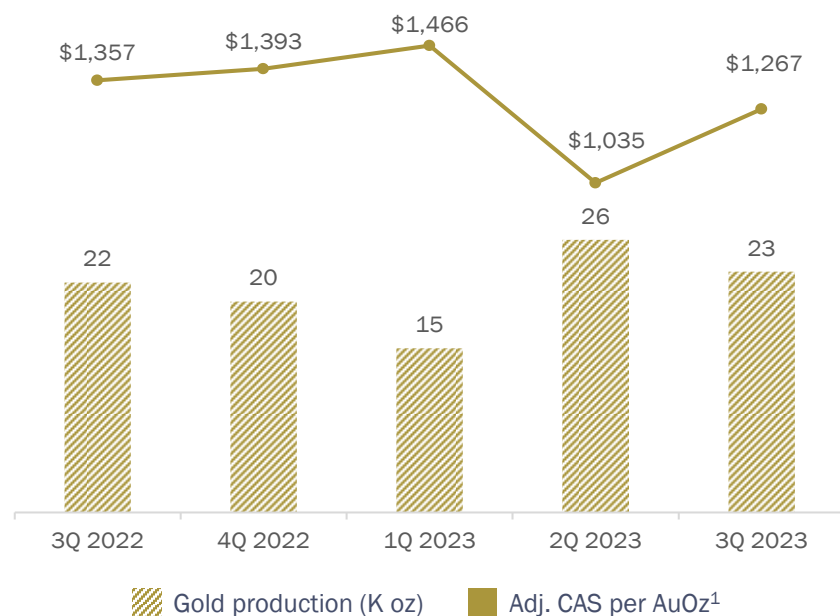


(1) As of December 31, 2022.

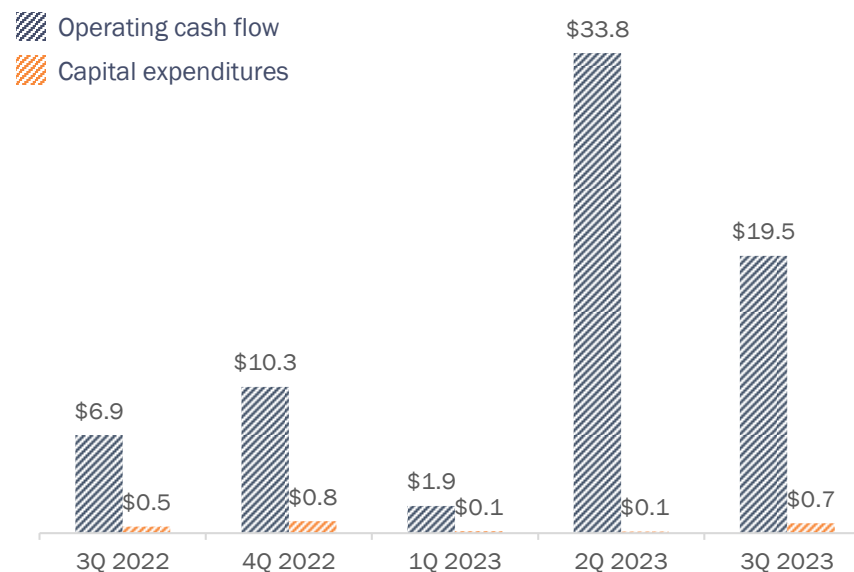
(2) Guidance (or with respect to percentages, midpoint of guidance) as published by Coeur on November 8, 2023.

(3) See slides in appendix for additional information related to mineral reserves and resources.

Production and Cost Performance



Operating Cash Flow and Capital Expenditures (\$M)



Costs Per Ton

(\$)

	3Q 2022	4Q 2022	1Q 2023	2Q 2023	3Q 2023
Ore tons mined	1,458,071	703,994	1,428,794	984,846	1,021,267
Strip Ratio	1.9:1	4.5:1	1.5:1	1.9:1	3.8:1
Mining costs per ton mined	\$3.57	\$3.87	\$4.12	\$4.71	\$2.76
Pad unload costs per ton mined	\$0.74	\$0.64	\$1.11	\$1.55	\$0.35
Total mining costs per ton mined (incl. pad unload)	\$4.30	\$4.50	\$5.22	\$6.25	\$3.10
Processing costs per ton processed ²	\$3.14	\$4.48	\$1.33	\$1.82	\$4.25
G&A per ton processed ³	\$2.63	\$3.49	\$2.81	\$3.01	\$2.94

(1) See applicable non-GAAP reconciliation tables in the appendix to this presentation.

(2) Excludes third-party refining charges.

(3) Excludes management fee allocated from corporate.

The Silvertip exploration project is one of the highest-grade silver-zinc-lead projects in the world. The site is located in northern British Columbia, Canada and sits within a highly prospective land package

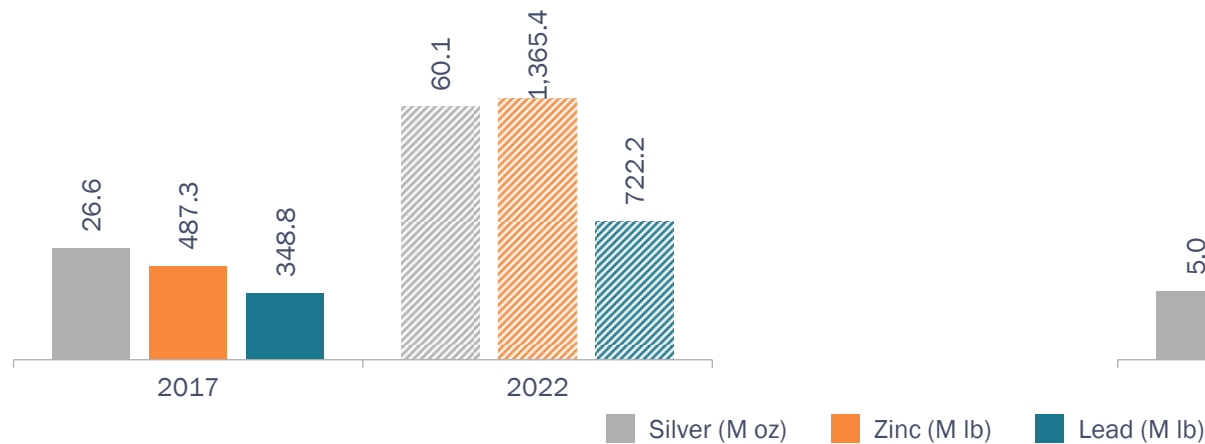
Asset Overview

Ownership	100%
Employees ¹	74
Claims	98,834 net acres
Type	Underground
Processing	Crushing, grinding, flotation processing, concentrate thickening
Metals	Lead concentrate, zinc concentrate

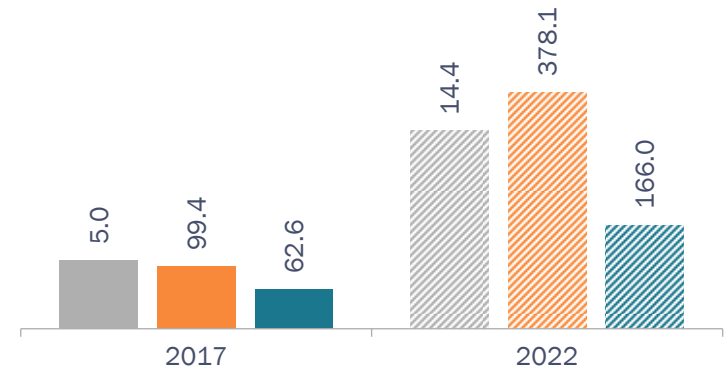


Reserves & Resources²

M&I Resources



Inferred Resources



(1) As of December 31, 2022.

(2) See slides in appendix for additional information related to mineral reserves and resources.

Non-GAAP Reconciliations

> Non-GAAP to U.S. GAAP Reconciliation for Guidance



Unaudited			
Updated Costs Applicable to Sales Guidance for 2023			
(\$ thousands, except metal sales and per ounce amounts)	Palmarejo	Kensington	Wharf
Costs applicable to sales, including amortization (U.S. GAAP)	\$232,269	\$181,642	\$114,698
Amortization	(36,538)	(26,295)	(6,330)
Reported costs applicable to sales	\$195,731	\$155,347	\$108,368
By-product credit	-	(193)	(5,288)
Adjusted costs applicable to sales	\$195,731	\$155,154	\$103,080
Metal Sales			
Gold ounces	99,719	83,310	89,109
Silver ounces	6,558,482		221,306
Revenue Split			
Gold	49%	100%	100%
Silver	51%		
Costs applicable to sales			
Gold (\$/oz)	\$900 - \$1,050	\$1,850 - \$1,950	\$1,200 - \$1,350
Silver (\$/oz)	\$14.25 - \$15.25		

Previous Costs Applicable to Sales Guidance for 2023

Unaudited

(\$ thousands, except metal sales and per ounce amounts)

	Palmarejo	Kensington	Wharf
Costs applicable to sales, including amortization (U.S. GAAP)	\$233,198	\$183,769	\$118,406
Amortization	(37,547)	(26,764)	(6,319)
Reported costs applicable to sales	\$195,651	\$157,005	\$112,087
By-product credit	-	-	(3,878)
Adjusted costs applicable to sales	\$195,651	\$157,005	\$108,209
Metal Sales			
Gold ounces	104,618	90,673	88,732
Silver ounces	6,784,929		163,607
Revenue Split			
Gold	50%	100%	100%
Silver	50%		
Costs applicable to sales			
Gold (\$/oz)	\$900 - \$1,050	\$1,650 - \$1,750	\$1,200 - \$1,350
Silver (\$/oz)	\$14.25 - \$15.25		

> Non-GAAP to U.S. GAAP Reconciliation



Costs Applicable to Sales 3 months ended September 30, 2023

Unaudited	Palmarejo	Rochester	Kensington	Wharf	Silvertip	Total
(\$ thousands, except metal sales and per ounce amounts)						
Costs applicable to sales, including amortization (U.S. GAAP)	\$57,083	\$34,708	\$45,180	\$32,614	\$919	\$170,504
Amortization	(9,024)	(4,176)	(6,894)	(1,588)	(919)	(22,601)
Reported costs applicable to sales	\$48,059	\$30,532	\$38,286	\$31,026	-	\$147,903
Inventory adjustments	(328)	(7,788)	(411)	(16)	-	(8,543)
By-product credit	-	-	(57)	(1,802)	-	(1,859)
Adjusted costs applicable to sales	\$47,731	\$22,744	\$37,818	\$29,208	-	\$137,501
Metal Sales						
Gold ounces	26,018	4,432	24,516	23,049		78,015
Silver ounces	1,533,975	606,083		73,677	-	2,213,735
Revenue Split						
Gold	50%	37%	100%	100%		
Silver	50%	63%			-	
Adjusted costs applicable to sales						
Gold (\$/oz)	\$917	\$1,899	\$1,543	\$1,267		\$1,273
Silver (\$/oz)	\$15.56	\$23.64			-	\$17.85

> Non-GAAP to U.S. GAAP Reconciliation



Costs Applicable to Sales

3 months ended June 30, 2023

Unaudited	Palmarejo	Rochester	Kensington	Wharf	Silvertip	Total
(\$ thousands, except metal sales and per ounce amounts)						
Costs applicable to sales, including amortization (U.S. GAAP)	\$54,608	\$29,717	\$43,950	\$29,634	\$1,021	\$158,930
Amortization	(8,017)	(3,649)	(4,801)	(1,805)	(1,021)	(19,293)
Reported costs applicable to sales	\$46,591	\$26,068	\$39,149	\$27,829	-	\$139,637
Inventory adjustments	(209)	(1,215)	(239)	77	-	(1,586)
By-product credit	-	-	(63)	(1,922)	-	(1,985)
Adjusted costs applicable to sales	\$46,382	\$24,853	\$38,847	\$25,984	-	\$136,066
Metal Sales						
Gold ounces	22,207	6,493	13,273	25,117		67,090
Silver ounces	1,560,743	694,657		82,013	-	2,337,413
Revenue Split						
Gold	49%	43%	100%	100%		
Silver	51%	57%			-	
Adjusted costs applicable to sales						
Gold (\$/oz)	\$1,023	\$1,646	\$2,927	\$1,035		\$1,464
Silver (\$/oz)	\$15.16	\$20.39			-	\$16.77

> Non-GAAP to U.S. GAAP Reconciliation (cont.)



Costs Applicable to Sales

3 months ended March 31, 2023

Unaudited	Palmarejo	Rochester	Kensington	Wharf	Silvertip	Total
(\$ thousands, except metal sales and per ounce amounts)						
Costs applicable to sales, including amortization (U.S. GAAP)	\$57,984	\$48,083	\$43,226	\$24,953	\$1,221	\$175,467
Amortization	(8,719)	(5,218)	(5,844)	(1,409)	(1,221)	(22,411)
Reported costs applicable to sales	\$49,265	\$42,865	\$37,382	\$23,544	-	\$153,056
Inventory adjustments	(201)	(13,474)	(207)	(38)	-	(13,920)
By-product credit	-	-	(74)	(570)	-	(644)
Adjusted costs applicable to sales	\$49,064	\$29,391	\$37,101	\$22,936	-	\$138,492
Metal Sales						
Gold ounces	25,970	8,349	20,902	15,645		70,866
Silver ounces	1,795,159	769,804		23,956	-	2,588,919
Revenue Split						
Gold	49%	47%	100%	100%		
Silver	51%	53%			-	
Adjusted costs applicable to sales						
Gold (\$/oz)	\$926	\$1,655	\$1,775	\$1,466		\$1,381
Silver (\$/oz)	\$13.94	\$20.24			-	\$15.83

> Non-GAAP to U.S. GAAP Reconciliation (cont.)



Costs Applicable to Sales 12 months ended December 31, 2022

Unaudited	Palmarejo	Rochester	Kensington	Wharf	Silvertip	Total
(\$ thousands, except metal sales and per ounce amounts)						
Costs applicable to sales, including amortization (U.S. GAAP)	\$218,008	\$187,792	\$194,757	\$111,310	\$4,912	\$716,779
Amortization	(35,432)	(22,626)	(39,032)	(8,247)	(4,912)	(110,249)
Reported costs applicable to sales	\$182,576	\$165,166	\$155,725	\$103,063	-	\$606,530
Inventory adjustments	(599)	(9,232)	(401)	(217)	-	(10,449)
By-product credit	-	-	(634)	(1,083)	-	(1,717)
Adjusted costs applicable to sales	\$181,977	\$155,934	\$154,690	\$101,763	-	\$594,364
Metal Sales						
Gold ounces	107,157	34,370	108,972	79,469		329,968
Silver ounces	6,695,454	3,028,986		47,284	-	9,771,724
Revenue Split						
Gold	52%	50%	100%	100%		
Silver	48%	50%			-	
Adjusted costs applicable to sales						
Gold (\$/oz)	\$883	\$2,268	\$1,420	\$1,281		\$1,300
Silver (\$/oz)	\$13.05	\$25.74			-	\$17.00

> Non-GAAP to U.S. GAAP Reconciliation (cont.)



Costs Applicable to Sales 3 months ended December 31, 2022

Unaudited						
(\$ thousands, except metal sales and per ounce amounts)	Palmarejo	Rochester	Kensington	Wharf	Silvertip	Total
Costs applicable to sales, including amortization (U.S. GAAP)	\$55,325	\$50,211	\$49,887	\$30,716	\$1,133	\$187,272
Amortization	(8,281)	(6,034)	(10,672)	(1,748)	(1,133)	(27,868)
Reported costs applicable to sales	\$47,044	\$44,177	\$39,215	\$28,968	-	\$159,404
Inventory adjustments	103	(8,429)	(103)	(106)	-	(8,535)
By-product credit	-	-	(59)	(413)	-	(472)
Adjusted costs applicable to sales	\$47,147	\$35,748	\$39,053	\$28,449	-	\$150,397
Metal Sales						
Gold ounces	25,252	11,646	30,863	20,428		88,189
Silver ounces	1,490,444	974,810		17,387	-	2,482,641
Revenue Split						
Gold	55%	52%	100%	100%		
Silver	45%	48%			-	
Adjusted costs applicable to sales						
Gold (\$/oz)	\$1,027	\$1,596	\$1,265	\$1,393		\$1,270
Silver (\$/oz)	\$14.23	\$17.60			-	\$15.57

> Non-GAAP to U.S. GAAP Reconciliation (cont.)



Costs Applicable to Sales 3 months ended September 30, 2022

Unaudited

(\$ thousands, except metal sales and per ounce amounts)

	Palmarejo	Rochester	Kensington	Wharf	Silvertip	Total
Costs applicable to sales, including amortization (U.S. GAAP)	\$51,271	\$57,681	\$50,658	\$31,078	\$1,260	\$191,948
Amortization	(8,027)	(6,921)	(10,369)	(2,191)	(1,260)	(28,768)
Reported costs applicable to sales	\$43,244	\$50,760	\$40,289	\$28,887	-	\$163,180
Inventory adjustments	(445)	(21,331)	(28)	(152)	-	(21,956)
By-product credit	-	-	(97)	(153)	-	(250)
Adjusted costs applicable to sales	\$42,799	\$29,429	\$40,164	\$28,582	-	\$140,974
Metal Sales						
Gold ounces	24,378	8,725	27,609	21,070	-	81,782
Silver ounces	1,554,288	733,383	-	7,931	-	2,295,602
Revenue Split						
Gold	54%	54%	100%	100%	-	-
Silver	46%	46%	-	-	-	-
Adjusted costs applicable to sales						
Gold (\$/oz)	\$948	\$1,821	\$1,455	\$1,357	-	\$1,318
Silver (\$/oz)	\$12.67	\$18.46	-	-	-	\$14.52

> Non-GAAP to U.S. GAAP Reconciliation (cont.)



Unaudited (\$ thousands)	Adjusted Net Income (Loss)					
	3Q 2023	2Q 2023	1Q 2023	2022	4Q 2022	3Q 2022
Net income (loss)	(\$21,109)	(\$32,412)	(\$24,586)	(\$78,107)	\$49,089	(\$57,444)
Fair value adjustments, net	2,010	3,922	(10,561)	66,668	1,396	13,067
Foreign exchange (gain) loss	5	154	1,991	1,648	458	(313)
(Gain) loss on sale of assets and securities	19	12,622	9	(64,429)	(62,064)	87
RMC bankruptcy distribution	-	(1,516)	-	(1,651)	(1,651)	-
COVID-19 costs	14	21	56	1,739	155	294
Other Adjustments	1,439	1,137	70	422	782	(181)
Tax effect of adjustments	(223)	(1,120)	(37)	(15,349)	(5,616)	(231)
(Gain) loss on debt extinguishments	(774)	(2,961)	-	-	-	-
Value-add tax write-off	-	-	-	-	-	-
Adjusted net income (loss)	(\$18,619)	(\$20,153)	(\$33,058)	(\$89,059)	(\$17,451)	(\$44,721)
Adjusted net income (loss) per share - Basic	(0.05)	(0.06)	(0.11)	(0.32)	(0.06)	(0.16)
Adjusted net income (loss) per share - Diluted	(0.05)	(0.06)	(0.11)	(0.32)	(0.06)	(0.16)

> Non-GAAP to U.S. GAAP Reconciliation (cont.)



Unaudited (\$ thousands)	Adjusted EBITDA					
	3Q 2023	2Q 2023	1Q 2023	2022	4Q 2022	3Q 2022
Net income (loss)	(\$21,109)	(\$32,412)	(\$24,586)	(\$78,107)	\$49,089	(\$57,444)
Interest expense, net of capitalized interest	7,402	6,912	7,389	23,861	8,191	5,932
Income tax provision (benefit)	6,097	9,866	10,708	14,658	(421)	1,883
Amortization	22,884	19,595	22,708	111,626	28,077	29,151
EBITDA	15,274	3,961	16,219	72,038	\$84,936	(\$20,478)
Fair value adjustments, net	2,010	3,922	(10,561)	66,668	1,396	13,067
Foreign exchange (gain) loss	(421)	(627)	1,154	850	(123)	(93)
Asset retirement obligation accretion	4,153	4,073	3,993	14,232	3,643	3,597
Inventory adjustments and write-downs	8,934	1,603	14,187	49,085	8,725	22,005
(Gain) loss on sale of assets and securities	19	12,622	9	(64,429)	(62,064)	87
RMC bankruptcy distribution	-	(1,516)	-	(1,651)	(1,651)	-
COVID-19 costs	14	21	56	1,739	155	294
Other adjustments	1,439	1,137	70	422	782	(181)
Gain on debt extinguishment	(774)	(2,961)	-	-	-	-
Valued-added tax write-off	-	-	-	-	-	-
Adjusted EBITDA	\$30,648	\$22,235	\$25,127	\$138,954	\$35,799	\$18,298
Revenue	\$194,583	\$177,235	\$187,298	\$785,636	\$210,116	\$182,993
Adjusted EBITDA Margin	16%	13%	13%	18%	17%	10%

> Non-GAAP to U.S. GAAP Reconciliation (cont.)



Unaudited	LTM Adjusted EBITDA				
(\$ thousands)	3Q 2023	2Q 2023	1Q 2023	4Q 2022	3Q 2022
Net income (loss)	(\$29,018)	(\$65,353)	(\$110,375)	(\$78,107)	(\$137,956)
Interest expense, net of capitalized interest	29,894	28,424	26,682	23,861	18,881
Income tax provision (benefit)	26,250	22,036	23,672	14,658	15,511
Amortization	93,264	99,531	107,901	111,626	118,992
EBITDA	\$120,390	\$84,638	\$47,880	\$72,038	\$15,428
Fair value adjustments, net	(3,233)	7,824	66,712	66,668	72,815
Foreign exchange loss	(17)	311	1,445	850	1,452
Asset retirement obligation accretion	15,862	15,306	14,762	14,232	13,680
Inventory adjustments and write-downs	33,449	46,520	54,680	49,085	48,469
(Gain) loss on sale of assets and securities	(49,414)	(49,346)	(62,589)	(64,429)	(1,894)
RMC bankruptcy distribution	(3,167)	(3,167)	(1,651)	(1,651)	-
Gain on debt extinguishment	(3,735)	(2,961)	-	-	-
COVID-19 costs	246	526	823	1,739	2,265
Other Adjustments	3,428	1,808	492	422	(360)
Valued-added tax write-off	-	-	-	-	-
Adjusted EBITDA	\$113,809	\$101,459	\$122,554	\$138,954	\$151,855
Revenue	\$769,232	\$757,642	\$784,530	\$785,636	\$783,404
Adjusted EBITDA Margin	15%	13%	16%	18%	19%

> Non-GAAP to U.S. GAAP Reconciliation (cont.)



Unaudited		Free Cash Flow				
(\$ thousands)	3Q 2023	2Q 2023	1Q 2023	2022	4Q 2022	3Q 2022
Cash flow from operating activities	(\$2,383)	\$39,397	(\$35,003)	\$25,616	\$28,516	(\$19,117)
Capital expenditures	(112,273)	(85,581)	(74,048)	(352,354)	(113,094)	(96,602)
Free cash flow	(\$114,656)	(\$46,184)	(\$109,051)	(\$326,738)	(\$84,578)	(\$115,719)

Unaudited		Cash Flow From Operating Activities Before Changes in Working Capital				
(\$ thousands)	3Q 2023	2Q 2023	1Q 2023	2022	4Q 2022	3Q 2022
Cash flow from operating activities	(\$2,383)	\$39,397	(\$35,003)	\$25,616	\$28,516	(\$19,117)
<i>Changes in operating assets and liabilities:</i>						
Receivables	478	913	(3,050)	(4,452)	(353)	119
Prepaid expenses and other	3,000	(4,260)	496	(240)	699	2,075
Inventories	18,620	18,738	17,635	51,448	8,798	13,715
Accounts payable and accrued liabilities	(5,528)	(61,708)	26,145	(510)	(18,022)	1,880
Cash flow from operating activities (before changes in working capital)	\$14,187	(\$6,920)	\$6,223	\$71,862	\$19,638	(\$1,328)

Unaudited		Leverage Ratios				
(\$ thousands)	3Q 2023	2Q 2023	1Q 2023	4Q 2022	3Q 2022	
Cash and cash equivalents	\$53,223	\$56,845	\$66,977	\$61,464	\$75,389	
Total debt	512,241	469,386	494,086	515,933	635,679	
Net debt	459,018	412,541	427,109	454,469	560,290	
LTM adjusted EBITDA	\$113,809	\$101,459	\$122,554	\$138,954	\$151,855	
Total debt-to-LTM adjusted EBITDA	4.5x	4.6x	4.0x	3.7x	4.2x	
Net debt-to-LTM adjusted EBITDA	4.0x	4.1x	3.5x	3.3x	3.7x	

2022 Proven and Probable Mineral Reserves

	Location	Short tons	Grade		Contained	
			Gold (oz/t)	Silver (oz/t)	Gold (oz)	Silver (oz)
PROVEN RESERVES						
Palmarejo	Mexico	4,081,000	0.059	4.21	241,000	17,172,000
Rochester	Nevada, USA	425,748,000	0.003	0.39	1,079,000	166,172,000
Kensington	Alaska, USA	939,000	0.180	-	169,000	-
Wharf	South Dakota, USA	6,379,000	0.031	-	199,000	-
Total		437,148,000	0.004	0.42	1,688,000	183,343,000
PROBABLE RESERVES						
Palmarejo	Mexico	14,119,000	0.050	3.44	712,000	48,565,000
Rochester	Nevada, USA	38,001,000	0.002	0.36	93,000	13,803,000
Kensington	Alaska, USA	1,273,000	0.189	-	240,000	-
Wharf	South Dakota, USA	27,328,000	0.026	-	709,000	-
Total		80,721,000	0.022	0.77	1,754,000	62,367,000
PROVEN AND PROBABLE RESERVES						
Palmarejo	Mexico	18,201,000	0.052	3.61	953,000	65,736,000
Rochester	Nevada, USA	463,749,000	0.003	0.39	1,173,000	179,975,000
Kensington	Alaska, USA	2,212,000	0.184	-	408,000	-
Wharf	South Dakota, USA	33,707,000	0.027	-	908,000	-
Total Proven and Probable Reserves		517,868,000	0.007	0.47	3,443,000	245,711,000

> Reserves and Resources (cont.)

2022 Measured and Indicated Mineral Resources (excluding Reserves)

Location	Short tons	Grade				Contained				
		Gold (oz/t)	Silver (oz/t)	Zinc (%)	Lead (%)	Gold (oz)	Silver (oz)	Zinc (lbs)	Lead (lbs)	
MEASURED RESOURCES										
Palmarejo	Mexico	4,030,000	0.066	4.39			267,000	17,689,000		
Rochester	Nevada, USA	94,296,000	0.002	0.33			187,000	31,452,000		
Kensington	Alaska, USA	2,412,000	0.276	-			665,000	-		
Wharf	South Dakota, USA	1,166,000	0.022	-			26,000	-		
Silvertip	Canada	680,000	-	11.47	9.88%	7.71%	-	7,798,000	134,462,000	104,870,000
Lincoln Hill	Nevada, USA	4,642,000	0.012	0.34			58,000	1,592,000		
Total		107,226,000	0.011	0.55			1,203,000	58,531,000	134,462,000	104,870,000
INDICATED RESOURCES										
Palmarejo	Mexico	16,704,000	0.054	3.42			907,000	57,062,000		
Rochester	Nevada, USA	15,507,000	0.002	0.34			27,000	5,332,000		
Kensington	Alaska, USA	1,309,000	0.293	-			384,000	-		
Wharf	South Dakota, USA	13,303,000	0.020	-			267,000	-		
Silvertip	Canada	6,375,000	-	8.21	9.65%	4.84%	-	52,317,000	1,230,898,000	617,279,000
Lincoln Hill	Nevada, USA	27,668,000	0.011	0.31			306,000	8,655,000		
Total		80,866,000	0.023	1.53			1,891,000	123,367,000	1,230,898,000	617,279,000
MEASURED AND INDICATED RESOURCES										
Palmarejo	Mexico	20,734,000	0.057	3.61			1,174,000	74,751,000		
Rochester	Nevada, USA	109,803,000	0.002	0.33			214,000	36,784,000		
Kensington	Alaska, USA	3,722,000	0.282	-			1,049,000	-		
Wharf	South Dakota, USA	14,468,000	0.020	-			293,000	-		
Silvertip	Canada	7,056,000	-	8.52	9.68%	5.12%	-	60,115,000	1,365,360,000	722,150,000
Lincoln Hill	Nevada, USA	32,310,000	0.011	0.32			364,000	10,247,000		
Total Measured and Indicated Resources		188,092,000	0.016	0.97			3,094,000	181,897,000	1,365,360,000	722,150,000

> Reserves and Resources (cont.)

2022 Inferred Mineral Resources

	Location	Short tons	Grade				Contained			
			Gold (oz/t)	Silver (oz/t)	Zinc (%)	Lead (%)	Gold (oz)	Silver (oz)	Zinc (lbs)	Lead (lbs)
INFERRED RESOURCES										
Palmarejo	Mexico	5,633,000	0.067	3.19			380,000	17,948,000		
Rochester	Nevada, USA	77,001,000	0.002	0.34			148,000	26,151,000		
Kensington	Alaska, USA	1,246,000	0.282	-			351,000	-		
Wharf	South Dakota, USA	3,149,000	0.020	-			63,000	-		
Silvertip	Canada	1,873,000	-	7.70	10.09%	4.43%	-	14,414,000	378,088,000	165,985,000
Lincoln Hill	Nevada, USA	22,952,000	0.011	0.36			255,000	8,163,000		
Wilco	Nevada, USA	25,736,000	0.021	0.13			531,000	3,346,000		
Total Inferred Resources		137,590,000	0.013	0.51			1,728,000	70,021,000	378,088,000	165,985,000

Notes to 2022 Mineral Reserves:

- (1) The Mineral Reserve estimates are current as of December 31, 2022 and are reported using the definitions in Item 1300 of Regulation S-K (17 CFR Part 229) (SK1300) and were prepared by the company's technical staff.
- (2) Assumed metal prices for 2022 Mineral Reserves were \$21.00 per ounce of silver, \$1,600 per ounce of gold, \$1.15 per pound of zinc, \$0.95 per pound of lead, except for Kensington at \$1,700 per ounce of gold.
- (3) Mineral Reserve estimates use the following key input parameters: Assumption of conventional longhole underground mining; reported above a variable gold equivalent cut-off grade that ranges from 2.02–2.07 g/t AuEq and an incremental development cut-off grade of 1.05 g/t AuEq; metallurgical recovery assumption of 90.5% for gold and 82.5% for silver; mining dilution assumes 0.4–1.0 meter of hanging wall waste dilution; mining loss of 20% was applied; variable mining costs that range from US\$44.74–US\$47.13/tonne, surface haulage costs of US\$4.01/tonne, process costs of US\$29.17/tonne, general and administrative costs of US\$12.56/tonne, and surface/auxiliary support costs of US\$3.24/tonne. Excludes the impact of the Franco-Nevada gold stream agreement at Palmarejo in calculation of Mineral Reserves.
- (4) Mineral Reserve estimates are tabulated within a confining pit design and use the following input parameters: Rochester oxide variable recovery Au = 77.7–93.7% and Ag = 59.4%; Rochester sulfide variable recovery Au = 15.2–77.7% and Ag = 0.0–59.4%; with a net smelter return cutoff of \$3.25/st oxide and US\$3.35/st sulfide; Nevada Packard oxide recovery Au = 92.0% and Ag = 61.0%; with a net smelter return cutoff of \$4.40/st for oxide, where the NSR is calculated as resource net smelter return (NSR) = silver grade (oz/ton) * silver recovery (%) * (silver price (\$/oz) - refining cost (\$/oz)) + gold grade (oz/ton) * gold recovery (%) * (gold price (\$/oz) - refining cost (\$/oz)); variable pit slope angles that approximately average 43° over the life-of-mine.
- (5) Mineral Reserve estimates use the following key input parameters: assumption of conventional underground mining; gold price of \$1700/oz; reported above a gold cut-off grade of 0.133–0.135 oz/st Au; metallurgical recovery assumption of 94%; gold payability of 97.5%; mining dilution varies from 15–23%; mining loss of 5% was applied; variable mining costs that range from US\$87.13–90.00/ton mined; process costs of US\$54.38/ton processed; general and administrative costs of US\$54.76/ton processed; and concentrate refining and shipping costs of US\$88.39/oz sold.
- (6) Mineral Reserve estimate uses the following key input parameters: assumption of conventional open pit mining; reported above a gold cut-off grade of 0.010 oz/ton Au; average metallurgical recovery assumption of 79.1%; royalty burden of US\$64/oz Au; pit slope angles that vary from 34–50°; mining costs of US\$2.39/ton mined, process costs of US\$11.91/ton processed (includes general and administrative costs)..
- (7) Rounding of short tons, grades, and troy ounces, as required by reporting guidelines, may result in apparent differences between tons, grades, and contained metal contents.

Notes to 2022 Mineral Resources:

- (1) Mineral Resource estimates are reported exclusive of Mineral Reserves, are current as of December 31, 2022, and are reported using definitions in SK1300 on a 100% ownership basis. Mineral Resource estimates were prepared by the Company's technical staff.
- (2) Assumed metal prices for 2022 estimated Mineral Resources were \$25.00 per ounce of silver, \$1,800 per ounce of gold, \$1.30 per pound of zinc, \$1.00 per pound of lead, unless otherwise noted.
- (3) Mineral Resource estimates use the following key input parameters: Assumption of conventional longhole underground mining; reported above a variable gold equivalent cut-off grade that ranges from 1.75-1.84 g/t AuEq; metallurgical recovery assumption of 90.5% for gold and 82.5% for silver; variable mining costs that range from US\$42.50-US\$47.13/tonne, surface haulage costs of US\$4.01/tonne, process costs of US\$29.17/tonne, general and administrative costs of US\$12.56/tonne, and surface/auxiliary support costs of US\$3.24/tonne. Excludes the impact of the Franco-Nevada gold stream agreement at Palmarejo in calculation of Mineral Resources.
- (4) Mineral Resource estimates use the following key input parameters: assumption of conventional longhole underground mining; reported above a variable gold cut-off grade that ranges from 0.125-0.191 oz/ton Au; metallurgical recovery assumption of 94%; gold payability of 97.5%, variable mining costs that range from US\$87.13-175.48/ton mined; process costs of US\$54.38/ton processed; general and administrative costs of US\$54.76/ton processed; and concentrate refining and shipping costs of US\$88.39/oz sold.
- (5) Mineral Resource estimate uses the following key input parameters: assumption of conventional open pit mining; reported above a gold cut-off grade of 0.010 oz/ton Au; average metallurgical recovery assumption of 78.7% across all rock types; royalty burden of US\$64/oz Au; pit slope angles that vary from 34-50°; mining costs of \$2.39/ton mined, process costs of US\$11.91/ton processed (includes general and administrative costs).
- (6) Mineral Resource estimates are tabulated within a confining pit shell and use the following input parameters: Rochester oxide variable recovery Au = 77.7-93.7% and Ag = 59.4%; Rochester sulfide variable recovery Au = 15.2-77.7% and Ag = 0.0-59.4%; with a net smelter return cutoff of \$3.25/st oxide and US\$3.35/st sulfide; Nevada Packard oxide recovery Au = 92.0% and Ag = 61.0%; with a net smelter return cutoff of \$4.40/st for oxide, where the NSR is calculated as resource net smelter return (NSR) = silver grade (oz/ton) * silver recovery (%) * (silver price (\$/oz) - refining cost (\$/oz)) + gold grade (oz/ton) * gold recovery (%) * (gold price (\$/oz) - refining cost (\$/oz)); variable pit slope angles that approximately average 43° over the life-of-mine.
- (7) Underground Mineral Resource estimates are reported using a net smelter return ("NSR") cutoff of US\$130/tonne. Mineral Resources are reported insitu using the following assumptions: The estimate use the following key input parameters: lead recovery of 89-90%, zinc recovery of 82-83% and silver recovery of 83-84%. Lead concentrate grade of 53-54%; zinc concentrate grade of 56-57%; mining costs of US\$68.77/tonne; processing costs of US\$58.20/tonne and US\$46.49/tonne, where the NSR (\$/tonne) = tonnes x grade x metal prices x metallurgical recoveries - royalties - TCRCs - transport costs over the life of the mine.
- (8) Open Pit Mineral Resource estimate is reported in-situ and are contained within a confining pit shell and use the following key input parameters: reported above an oxide gold equivalent cutoff of 0.15 ounces per ton and 0.20 oz ounces per ton assuming a silver to gold ratio of 60:1; gold recoveries of 64%; silver recoveries of 59%; mining costs of US\$3.10/ton; process costs of US\$3.60/ton; general and administrative costs of \$1.50/ton processed; average pit slope angles of 45° over the life-of-mine. The technical and economic parameters are those that were used in the 2018 Resource Estimation. Based on the QPs review of the estimate, there would be no material change to the Mineral Resource if a gold price of US\$1,700/oz, a silver price of US\$22/oz or economic parameters were updated. Therefore the 2018 Mineral Resource is considered current and is presented unchanged.

> Reserves and Resources (cont.)

Notes to 2022 Mineral Resources (cont.):

- (9) Open Pit Mineral Resource estimates are reported using an equivalent gold cutoff of 0.20 ounces per ton assuming a silver to gold ratio of 60:1. Resources are reported in-situ and contained with a conceptual measured, indicated and inferred optimized pit shell. Silver price of US\$20/oz, gold price of US\$1,400/oz. Average oxide and sulfide gold recovery is 70%, average carbonaceous gold recovery is 50%. Average oxide and sulfide gold recovery is 60%. Average carbonaceous silver recovery is 50%. Open pit mining cost is US\$1.50/ton, processing and processing and G&A cost is US\$5.46/ton; average pit slope angles of 50°. The technical and economic parameters are those that were used in the 2017 Resource Estimation. Based on the QPs review of the estimate, there would be no material change to the mineral resources if a gold price of US\$1,700/oz, a silver price of US\$22/oz or economic parameters were updated. Therefore the 2018 Mineral Resource report is considered current and is presented unchanged.
- (10) Rounding of short tons, grades, and troy ounces, as required by reporting guidelines, may result in apparent differences between tons, grades, and contained metal contents.

2021 Proven and Probable Mineral Reserves

Location	Short tons	Grade				Contained				
		Gold (oz/t)	Silver (oz/t)	Zinc (%)	Lead (%)	Gold (oz)	Silver (oz)	Zinc (lbs)	Lead (lbs)	
PROVEN RESERVES										
Palmarejo	Mexico	3,754,000	0.066	4.39			247,000	16,480,000		
Rochester	Nevada, USA	386,008,000	0.003	0.39			998,000	149,652,000		
Kensington	Alaska, USA	656,000	0.191	-			125,000	-		
Wharf	South Dakota, USA	27,976,000	0.022	-			621,000	-		
Silvertip	Canada	186,000	-	12.01	10.14%	8.53%	-	2,233,000	37,647,000	31,656,000
Total		418,580,000	0.005	0.40			1,991,000	168,365,000	37,647,000	31,656,000
PROBABLE RESERVES										
Palmarejo	Mexico	12,139,000	0.052	3.78			637,000	45,875,000		
Rochester	Nevada, USA	31,769,000	0.003	0.36			82,000	11,593,000		
Kensington	Alaska, USA	690,000	0.197	-			136,000	-		
Wharf	South Dakota, USA	8,306,000	0.028	-			231,000	-		
Silvertip	Canada	1,618,000	-	7.67	7.98%	4.99%	-	12,403,000	258,418,000	161,569,000
Total		54,522,000	0.020	1.28			1,086,000	69,871,000	258,418,000	161,569,000
PROVEN AND PROBABLE RESERVES										
Palmarejo	Mexico	15,893,000	0.056	3.92			884,000	62,355,000		
Rochester	Nevada, USA	417,777,000	0.003	0.39			1,080,000	161,245,000		
Kensington	Alaska, USA	1,346,000	0.194	-			261,000	-		
Wharf	South Dakota, USA	36,283,000	0.023	-			852,000	-		
Silvertip	Canada	1,804,000	-	8.11	8.21%	5.36%	-	14,636,000	296,065,000	193,225,000
Total Proven and Probable Reserves		473,103,000	0.007	0.50			3,077,000	238,236,000	296,065,000	193,225,000

> Reserves and Resources (cont.)

2021 Measured and Indicated Mineral Resources (excluding Reserves)

Location	Short tons	Grade				Contained				
		Gold (oz/t)	Silver (oz/t)	Zinc (%)	Lead (%)	Gold (oz)	Silver (oz)	Zinc (lbs)	Lead (lbs)	
MEASURED RESOURCES										
Palmarejo	Mexico	3,696,000	0.053	3.89			195,000	14,373,000		
Rochester	Nevada, USA	191,889,000	0.002	0.29			372,000	56,573,000		
Kensington	Alaska, USA	2,860,000	0.231	-			660,000	-		
Wharf	South Dakota, USA	13,947,000	0.020	-			273,000	-		
Silvertip	Canada	319,000	-	10.33	9.41%	6.57%	-	3,296,000	60,029,000	41,939,000
Lincoln Hill	Nevada, USA	4,642,000	0.012	0.34			58,000	1,592,000		
Total		217,353,000	0.007	0.35			1,558,000	75,834,000	60,029,000	41,939,000
INDICATED RESOURCES										
Palmarejo	Mexico	17,377,000	0.049	3.41			852,000	59,340,000		
Rochester	Nevada, USA	39,565,000	0.002	0.33			74,000	12,932,000		
Kensington	Alaska, USA	1,263,000	0.256	-			323,000	-		
Wharf	South Dakota, USA	6,379,000	0.022	-			139,000	-		
Silvertip	Canada	2,498,000	-	9.23	10.59%	5.42%	-	23,048,000	529,353,000	270,643,000
Lincoln Hill	Nevada, USA	27,668,000	0.011	0.31			306,000	8,655,000		
Total		94,750,000	0.018	1.10			1,694,000	103,975,000	529,353,000	270,643,000
MEASURED AND INDICATED RESOURCES										
Palmarejo	Mexico	21,073,000	0.050	3.50			1,047,000	73,712,000		
Rochester	Nevada, USA	231,454,000	0.002	0.30			446,000	69,505,000		
Kensington	Alaska, USA	4,124,000	0.238	-			983,000	-		
Wharf	South Dakota, USA	20,326,000	0.020	-			412,000	-		
Silvertip	Canada	2,817,000	-	9.35	10.46%	5.55%	-	26,344,000	589,382,000	312,582,000
Lincoln Hill	Nevada, USA	32,310,000	0.011	0.32			364,000	10,247,000		
Total Measured and Indicated Resources		312,104,000	0.010	0.58			3,252,000	179,808,000	589,382,000	312,582,000

> Reserves and Resources (cont.)

2021 Inferred Mineral Resources

	Location	Short tons	Grade				Contained			
			Gold (oz/t)	Silver (oz/t)	Zinc (%)	Lead (%)	Gold (oz)	Silver (oz)	Zinc (lbs)	Lead (lbs)
INFERRED RESOURCES										
Palmarejo	Mexico	4,713,000	0.052	3.70			246,000	17,453,000		
Rochester	Nevada, USA	128,410,000	0.002	0.30			243,000	38,626,000		
Kensington	Alaska, USA	1,915,000	0.238	-			455,000	-		
Wharf	South Dakota, USA	3,724,000	0.024	-			90,000	-		
Silvertip	Canada	2,350,000	-	7.57	8.98%	4.27%	-	17,787,000	422,335,000	200,725,000
Lincoln Hill	Nevada, USA	22,952,000	0.011	0.36			255,000	8,163,000		
Wilco	Nevada, USA	25,736,000	0.021	0.13			531,000	3,346,000		
Total Inferred Resources		189,800,000	0.010	0.45			1,820,000	85,375,000	422,335,000	200,725,000

Notes to 2021 Mineral Reserves:

- (1) The Mineral Reserve estimates are current as of December 31, 2021 and are reported using the definitions in Item 1300 of Regulation S-K (17 CFR Part 229) (SK1300) and were prepared by the company's technical staff.
- (2) Assumed metal prices for 2021 Mineral Reserves were \$20.00 per ounce of silver, \$1,400 per ounce of gold, \$1.15 per pound of zinc, \$0.95 per pound of lead.
- (3) Palmarejo Mineral Reserve estimates use the following key input parameters: Assumption of conventional longhole underground mining; reported above a variable gold equivalent cut-off grade that ranges from 1.94–2.51 g/t AuEq and an incremental development cut-off grade of 1.08 g/t AuEq; metallurgical recovery assumption of 93.1% for gold and 81.9% for silver; mining dilution assumes 1 meter of hanging wall waste dilution; mining loss of 5% was applied; variable mining costs that range from US\$36.01–US\$41.75/tonne, surface haulage costs of US\$3.52/t, process costs of US\$27.29/tonne, general and administrative costs of US\$11.00/tonne, and surface/auxiliary support costs of US\$3.19/tonne. Excludes the impact of the Franco-Nevada gold stream agreement at Palmarejo in calculation of Mineral Reserves.
- (4) Rochester Mineral Reserve estimates are tabulated within a confining pit shell and use the following input parameters: Rochester oxide recovery Au = 85% and Ag = 59%; Nevada Packard oxide recovery Au = 95% and Ag = 61%; with a net smelter return cutoff of \$2.55/st oxide and US\$2.65/st sulfide, where the NSR is calculated as resource net smelter return (NSR) = silver grade (oz/ton) * silver recovery (%) * silver price (\$/oz) - refining cost (\$/oz) + gold grade (oz/ton) * gold recovery (%) * gold price (\$/oz) - refining cost (\$/oz); variable pit slope angles that approximately average 43° over the life-of-mine.
- (5) Kensington Mineral Reserve estimates use the following key input parameters: assumption of conventional underground mining; gold price of \$1400/oz; reported above a gold cut-off grade of 0.143-0.201 oz/st Au; metallurgical recovery assumption of 95%; gold payability of 97.5%; mining dilution varies from 15-23%; mining loss of 5% was applied; variable mining costs that range from US\$90.91–150.73/ton mined; process costs of US\$46.93/ton processed; general and administrative costs of US\$38.83/ton processed; and concentrate refining and shipping costs of US\$60.00/oz sold.
- (6) Wharf Mineral Reserve estimate uses the following key input parameters: assumption of conventional open pit mining; reported above a gold cut-off grade of 0.010 oz/ton Au; metallurgical recovery assumption of 80%; royalty burden of US\$56/oz Au; pit slope angles that vary from 34–50°; mining costs of US\$2.15/ton mined, rehandle costs of US\$1.65/ton rehandled, process costs of US\$10.34/ton processed (includes general and administrative costs).
- (7) Silvertip Underground Mineral Resource estimates are reported using a net smelter return (“NSR”) cutoff of US\$130-160/tonne. Mineral Resources are reported insitu using the following assumptions: The estimate use the following key input parameters: lead recovery of 87-88%, zinc recovery of 81-82% and silver recovery of 88-89 %. Lead concentrate grade of 51-53%; zinc concentrate grade of 48-50%; mining dilution varies from 5-25%; mining loss of 5% was applied; mining costs of US\$68.77/tonne; processing costs of US\$58.20/tonne and US\$46.49/tonne, where the NSR (\$/tonne) = tonnes x grade x metal prices x metallurgical recoveries – royalties – TCRCs – transport costs over the life of the mine.
- (8) Rounding of short tons, grades, and troy ounces, as required by reporting guidelines, may result in apparent differences between tons, grades, and contained metal contents.

> Reserves and Resources (cont.)

Notes to 2021 Mineral Resources:

- (1) Mineral Resource estimates are reported exclusive of Mineral Reserves, are current as of December 31, 2021, and are reported using definitions in SK1300 on a 100% ownership basis. Mineral Resource estimates were prepared by the Company's technical staff.
- (2) Assumed metal prices for 2021 estimated Mineral Resources were \$22.00 per ounce of silver, \$1,700 per ounce of gold, \$1.30 per pound of zinc, \$1.00 per pound of lead, unless otherwise noted.
- (3) Palmarejo Mineral Resource estimates use the following key input parameters: Assumption of conventional longhole underground mining; reported above a variable gold equivalent cut-off grade that ranges from 1.59-2.21 g/t AuEq; metallurgical recovery assumption of 93.1% for gold and 81.9% for silver; variable mining costs that range from US\$36.01-US\$41.75/t, surface haulage costs of US\$3.52/tonne, process costs of US\$27.29/tonne, general and administrative costs of US\$11.00/tonne, and surface/auxiliary support costs of US\$3.19/tonne. Excludes the impact of the Franco-Nevada gold stream agreement at Palmarejo in calculation of Mineral Resources.
- (4) Kensington Mineral Resource estimates use the following key input parameters: assumption of conventional longhole underground mining; reported above a variable gold cut-off grade that ranges from 0.116-0.164 oz/ton Au; metallurgical recovery assumption of 95%; gold payability of 97.5%, variable mining costs that range from US\$90.91-150.73/ton mined, process costs of US\$46.93/ton processed, general and administrative costs of US\$38.83/ton processed. and concentrate refining and shipping costs of US\$60.00/oz sold.
- (5) Wharf Mineral Resource estimate uses the following key input parameters: assumption of conventional open pit mining; reported above a gold cut-off grade of 0.010 oz/ton Au; metallurgical recovery assumption of 78.7% across all rock types; royalty burden of US\$56/oz Au; pit slope angles that vary from 34-50°; mining costs of \$2.15/ton mined, rehandle costs of US\$1.65/ton rehandled, process costs of US\$10.34/ton processed (includes general and administrative costs).
- (6) Rochester Mineral Resource estimates are tabulated within confining pit shells that uses the following input parameters: oxide gold recovery of 77.7%-93.7% and silver recovery with range of 59%-61%; sulfide gold recovery range of 15.2%-77.7% and silver recovery with range of 0.0%-59% with a net smelter return cutoff of US\$2.55-US\$3.70/ton oxide and US\$2.65/ton sulfide, where the NSR is calculated as resource net smelter return (NSR) = silver grade (oz/ton) * silver recovery (%) * silver price (\$/oz) - refining cost (\$/oz) + gold grade (oz/ton) * gold recovery (%) * gold price (\$/oz) - refining cost (\$/oz); and variable pit slope angles that approximately average 43° over the life-of-mine.
- (7) Silvertip Underground Mineral Resource estimates are reported using a net smelter return ("NSR") cutoff of US\$130/tonne. Mineral Resources are reported in-situ using the following assumptions: The estimate use the following key input parameters: lead recovery of 87-88%, zinc recovery of 81-82% and silver recovery of 88-89%. Lead concentrate grade of 51-53%; zinc concentrate grade of 48-50%; mining costs of US\$68.77/tonne; processing costs of US\$58.20/tonne and US\$46.49/tonne, where the NSR (\$/tonne) = tonnes x grade x metal prices x metallurgical recoveries - royalties - TCRCs - transport costs over the life of the mine.
- (8) Lincoln Hill Open Pit Mineral Resource estimate is reported in-situ and are contained within a confining pit shell and use the following key input parameters: reported above an oxide gold equivalent cutoff of 0.15 ounces per ton and 0.20 oz ounces per ton assuming a silver to gold ratio of 60:1; gold recoveries of 64%; silver recoveries of 59%; mining costs of US\$3.10/ton; process costs of US\$3.60/ton; general and administrative costs of \$1.50/ton processed; average pit slope angles of 45° over the life-of-mine. The technical and economic parameters are those that were used in the 2018 Resource Estimation. Based on the QPs review of the estimate, there would be no material change to the Mineral Resource if a gold price of US\$1,700/oz, a silver price of US\$22/oz or economic parameters were updated. Therefore the 2018 Mineral Resource is considered current and is presented unchanged.

> Reserves and Resources (cont.)

Notes to 2021 Mineral Resources (cont.):

- (9) Wilco Open Pit Mineral Resource estimates are reported using an equivalent gold cutoff of 0.20 ounces per ton assuming a silver to gold ratio of 60:1. Resources are reported in-situ and contained within a conceptual measured, indicated and inferred optimized pit shell. Silver price of US\$20/oz, gold price of US\$1,400/oz. Average oxide and sulfide gold recovery is 70%, average carbonaceous gold recovery is 50%. Average oxide and sulfide gold recovery is 60%. Average carbonaceous silver recovery is 50%. Open pit mining cost is US\$1.50/ton, processing and processing and G&A cost is US\$5.46/ton; average pit slope angles of 50°. The technical and economic parameters are those that were used in the 2018 Resource Estimation. Based on the QPs review of the estimate, there would be no material change to the Mineral Resource if a gold price of US\$1,700/oz, a silver price of US\$22/oz or economic parameters were updated. Therefore the 2018 Mineral Resource report is considered current and is presented unchanged.
- (10) Rounding of short tons, grades, and troy ounces, as required by reporting guidelines, may result in apparent differences between tons, grades, and contained metal contents.

> Reserves and Resources (cont.)

2017 Proven and Probable Mineral Reserves

	Location	Short tons	Grade		Contained	
			Gold (oz/t)	Silver (oz/t)	Gold (oz)	Silver (oz)
PROVEN RESERVES						
Palmarejo	Mexico	1,571,000	0.073	3.81	115,000	5,978,000
Rochester	Nevada, USA	195,724,000	0.003	0.45	598,000	87,518,000
Kensington	Alaska, USA	1,284,000	0.198	-	254,000	-
Wharf	South Dakota, USA	18,125,000	0.027	-	483,000	-
Total		216,704,000	0.007	0.43	1,450,000	93,496,000
PROBABLE RESERVES						
Palmarejo	Mexico	9,414,000	0.063	4.36	591,000	41,033,000
Rochester	Nevada, USA	77,703,000	0.002	0.39	159,000	30,105,000
Kensington	Alaska, USA	1,389,000	0.192	-	266,000	-
Wharf	South Dakota, USA	16,560,000	0.023	-	386,000	-
Total		105,066,000	0.013	0.68	1,402,000	71,138,000
PROVEN AND PROBABLE RESERVES						
Palmarejo	Mexico	10,985,000	0.064	4.28	706,000	47,011,000
Rochester	Nevada, USA	273,427,000	0.003	0.43	758,000	117,623,000
Kensington	Alaska, USA	2,673,000	0.195	-	520,000	-
Wharf	South Dakota, USA	34,685,000	0.025	-	869,000	-
Total Proven and Probable Reserves		321,770,000	0.009	0.51	2,853,000	164,634,000

> Reserves and Resources (cont.)

2017 Measured and Indicated Mineral Resources (excluding Reserves)

Location	Short tons	Grade				Contained				
		Gold (oz/t)	Silver (oz/t)	Zinc (%)	Lead (%)	Gold (oz)	Silver (oz)	Zinc (lbs)	Lead (lbs)	
MEASURED RESOURCES										
Palmarejo	Mexico	629,000	0.051	3.07			32,000	1,928,000		
Rochester	Nevada, USA	101,929,000	0.003	0.37			257,000	37,827,000		
Kensington	Alaska, USA	1,546,000	0.255	-			395,000	-		
Wharf	South Dakota, USA	2,150,000	0.025	-			54,000	-		
Silvertip	Canada	-	-	-	-	-	-	-	-	-
Total		106,254,000	0.007	0.37			738,000	39,755,000		
INDICATED RESOURCES										
Palmarejo	Mexico	7,445,000	0.045	3.87			336,000	25,120,000		
Rochester	Nevada, USA	77,956,000	0.002	0.36			165,000	27,814,000		
Kensington	Alaska, USA	1,332,000	0.289	-			385,000	-		
Wharf	South Dakota, USA	5,560,000	0.022	-			122,000	-		
Silvertip	Canada	2,589,000	-	10.26	9.41%	6.74%	-	26,573,000	487,318,000	348,835,000
Total		94,882,000	0.011	0.84			1,008,000	79,507,000	487,318,000	348,835,000
MEASURED AND INDICATED RESOURCES										
Palmarejo	Mexico	8,074,000	0.046	3.35			368,000	27,049,000		
Rochester	Nevada, USA	179,885,000	0.002	0.36			422,000	65,641,000		
Kensington	Alaska, USA	2,878,000	0.271	-			780,000	-		
Wharf	South Dakota, USA	7,710,000	0.023	-			176,000	-		
Silvertip	Canada	2,589,000	-	10.26	9.41%	6.74%	-	26,573,000	487,318,000	348,835,000
Total Measured and Indicated Resources		201,136,000	0.008	0.59			1,746,000	119,263,000	487,318,000	348,835,000

2017 Inferred Mineral Resources

Location	Short tons	Grade				Contained				
		Gold (oz/t)	Silver (oz/t)	Zinc (%)	Lead (%)	Gold (oz)	Silver (oz)	Zinc (lbs)	Lead (lbs)	
INFERRED RESOURCES										
Palmarejo	Mexico	7,336,000	0.050	4.23			369,000	31,061,000		
Rochester	Nevada, USA	131,570,000	0.002	0.42			275,000	55,472,000		
Kensington	Alaska, USA	1,471,000	0.271	-			399,000	-		
Wharf	South Dakota, USA	1,050,000	0.026	-			27,000	-		
Silvertip	Canada	507,000	-	9.89	9.81%	6.18%	-	5,012,000	99,447,000	62,634,000
Total Inferred Resources		141,934,000	0.007	0.64			1,070,000	91,545,000	99,447,000	62,634,000

Notes to 2017 mineral reserves and resources:

- (1) Effective December 31, 2017.
- (2) Assumed metal prices for estimated Mineral Reserves were \$17.50 per ounce of silver and \$1,250 per ounce of gold.
- (3) Assumed metal prices for estimated Mineral Resources were \$20.00 per ounce of silver, \$1,400 per ounce of gold, \$1.15 per pound Zinc and \$1.00 per pound Lead.
- (4) Mineral Resources are in addition to Mineral Reserves and do not have demonstrated economic viability. Inferred Mineral Resources are considered too speculative geologically to have the economic considerations applied to them that would enable them to be considered for estimation of Mineral Reserves, and there is no certainty that the Inferred Mineral Resources will be realized.
- (5) Rounding of tons and ounces, as required by reporting guidelines, may result in apparent differences between tons, grade, and contained metal content.
- (6) For details on the estimation of mineral resources and reserves, including the key assumptions, parameters and methods used to estimate the Mineral Resources and Mineral Reserves, Canadian investors should refer to the NI 43-101 Technical Reports for Coeur's properties on file at www.sedar.com.

Mitchell J. Krebs – President and Chief Executive Officer. During his twenty-year tenure with Coeur, Mr. Krebs has led nearly \$2 billion in capital raising and debt restructuring activities and has facilitated over \$2 billion of acquisitions and divestitures. Mr. Krebs was previously Coeur’s Chief Financial Officer and held various positions in the corporate development department, including Senior Vice President of Corporate Development. Mr. Krebs is a Director of Kansas City Southern Railway Company and the National Mining Association, is Chairman of the National Mining Association, is on the Board of World Business Chicago, and on the Executive Committee of the Silver Institute.

Thomas S. Whelan – Senior Vice President and Chief Financial Officer. Prior to joining Coeur, Mr. Whelan served as CFO of Arizona Mining Inc. from September 2017 to August 2018, when the company was acquired from South32 Limited. Previously, Mr. Whelan served as CFO for Nevsun Resources Ltd. from January 2014 to August 2017. He is a chartered professional accountant and was previously a partner with the international accounting firm Ernst & Young (“EY”) LLP where he was the EY Global Mining & Metals Assurance sector leader, the leader of the EY Assurance practice in Vancouver and previously EY’s Canadian Mining & Metals sector leader. Mr. Whelan graduated with a Bachelor of Commerce from Queen’s University.

Michael “Mick” Routledge – Senior Vice President and Chief Operating Officer. Mr. Routledge has over 25 years’ experience with Rio Tinto in various roles beginning in 1987, including as the Chief Operating Officer (2011-2012) and Vice President HSE, Projects & Operational Value (2012-2014) of the Kennecott Utah Copper mine business and served as the Chief Operating Officer of Asahi Refining from 2015 to 2017. As the Senior Director of Operational Excellence at Anagold Madencilik from 2017 to 2020, Mr. Routledge designed and implemented an operational excellence program for the Coper District in Turkey. Most recently, Mr. Routledge served as the Vice President of Major Projects and Studies of Alacer Gold Corp. from February 2020 until May 2020. Mr. Routledge currently chairs the Health & Safety Division Executive Committee for the Society for Mining, Metallurgy & Exploration board. He received an undergraduate degree from the University of Sunderland, England in Electrical and Control Engineering and received his MBA with a focus on business and strategic transformation from Henley Management College in England.

Casey M. Nault – Senior Vice President, General Counsel, and Chief ESG Officer. Mr. Nault has approximately 25 years of experience as a corporate and securities lawyer, including prior in-house positions with Starbucks Corporation and Washington Mutual, Inc. and law firm experience with Gibson, Dunn & Crutcher. His legal experience includes securities compliance and SEC reporting, corporate governance and compliance, mergers and acquisitions, public and private securities offerings, other strategic transactions, general regulatory compliance, cross-border issues, land use and environmental issues, and overseeing complex litigation. In addition to leading the legal function, since 2018 Mr. Nault has overseen the Company’s ESG initiatives, and he also has executive responsibility for several other corporate functions including compliance, internal audit, cybersecurity and IT infrastructure, government affairs and land management.

Aoife M. McGrath – Senior Vice President, Exploration. Ms. McGrath has over 20 years of mining industry experience, spanning all stages of exploration from greenfield works to continental-scale exploration programs. Most recently, Ms. McGrath served as Vice President Exploration, Africa and Middle East at Barrick Gold Corp. Prior to that time, she served as head of Exploration and Geology for Beadell Resources Limited as well as serving in various roles at Alamos Gold Inc., including Director, Exploration and Corporate Development and Vice President, Exploration. She holds a Master of Science in Mineral Exploration from the University of Leicester as well as a Master of Science in Engineering Geology from the Imperial College London.

Emilie C. Schouten – Senior Vice President and Chief Human Resources Officer. Ms. Schouten has 15 years of experience in Human Resources, starting her career at General Electric, where she graduated from GE’s Human Resources Leadership Program. After 6 years as an HR Manager with GE, her division was acquired by the world’s largest electrical distribution company, Rexel, and Ms. Schouten went on to become the Director of Training and Development. Ms. Schouten has a B.A. in Sociology from Michigan State University and a M.S. in Industrial Labor Relations from University of Wisconsin-Madison.

Robert E. Mellor – Independent Chairman of the board of Monro, Inc. (auto service provider) since June 2017, and appointed Interim Chief Executive Officer from August 2020 to April 2021. Previously Mr. Mellor was lead independent director from April 2011 to June 2017 and a member of the board of directors since August 2010; Former Chairman, Chief Executive Officer and President of Building Materials Holding Corporation (distribution, manufacturing and sales of building materials and component products) from 1997 to January 2010, director from 1991 to January 2010; former member of the board of directors of CalAtlantic Group, Inc. (national residential home builder) from October 2015 to February 2018, when CalAtlantic was acquired by Lennar Corporation; former member of the board of directors of the Ryland Group (national home builder, merged with another builder to form CalAtlantic) from 1999 to October 2015; and former member of the board of directors of Stock Building Supply Holdings, Inc. (lumber and building materials distributor) from March 2010 until December 2015 when it merged with another company. He was recently named a 2020 National Association of Corporate Directors Directorship 100 honoree.

Mitchell J. Krebs – President and Chief Executive Officer. See prior slide.

Linda L. Adamany – Member of the board of directors of Jefferies Financial Group (formerly known as Leucadia National Corporation), a diversified holding company engaged in a variety of businesses, since March 2014, and Independent Lead Director since March 2022, and a member of the board of directors of Jefferies International Limited, a wholly-owned subsidiary of Jefferies Financial Group Inc., since March 2021; non-executive director of BlackRock Institutional Trust Company since March 2018; non-executive director of Vitesse Energy, Inc. since January 2023; non-executive director of the Wood plc from October 2017 to May 2019; non-executive director of Amec Foster Wheeler plc, an engineering, project management, and consultancy company, from October 2012 until the Company was acquired by Wood plc in October 2017; member of the board of directors of National Grid plc, an electricity and gas generation, transmission, and distribution company, from November 2006 to November 2012. Served at BP plc in several capacities from July 1980 until her retirement in August 2007, most recently from April 2005 to August 2007 as a member of the five-person Refining & Marketing Executive Committee responsible for overseeing the day-to-day operations and human resource management of BP plc's Refining & Marketing segment, a \$45 billion business at the time. She was recently selected as one of Women Inc. Magazine's 2018 Most Influential Corporate Directors.

Paramita Das – Paramita Das has served as the Global Head of Marketing, Development and ESG (Chief Marketing Officer) Metals and Minerals at Rio Tinto since 2022; President of Rio Tinto Nickle Inc., President and CEO of Alcan Primary Products Company, LLC and a member of the Board of Directors of Rio Tinto Services Inc. since 2020; General Manager, Marketing and Development, Metals, and Head of the Chicago Commercial Office, Rio Tinto from 2018 to 2021. Ms. Das served as Chief of Staff/Group Business Executive to the Rio Tinto Group CEO from 2016 – 2017. Ms. Das is a former Board member of World Business Chicago from 2020 – 2022; Chicago Children's Museum from 2019 – 2021 and UN Woman – USNC from 2014 to 2017. Ms. Das received a bachelor's degree in Architectural Engineering in 2001, and MBA in 2004 and additional post-graduate studies in Strategy and Finance in 2014.

Sebastian Edwards – Henry Ford II Professor of International Business Economics at the Anderson Graduate School of Management at the University of California, Los Angeles (UCLA) from 1996 to present; Co-Director of the National Bureau of Economic Research's Africa Project from 2009 to present; taught at IAE Universidad Austral in Argentina and at the Kiel Institute from 2000 to 2004; Chief Economist for Latin America at the World Bank Group from 1993 to 1996. Currently a Member of the Board of Moneda Asset Management, an investment management firm in Chile, and Centro de Estudios Públicos, Chile.

Randolph E. Gress – Retired Chairman (November 2006 until January 2016 and director from August 2004 until January 2016) and Chief Executive Officer (from 2004 until December 2015) of Innophos Holdings, Inc., a leading international producer of performance-critical and nutritional specialty ingredients for the food, beverage, dietary supplements, pharmaceutical, and industrial end markets. Mr. Gress was with Innophos since its formation in 2004, when Bain Capital purchased Rhodia SA's North American specialty phosphate business. Prior to his time at Innophos, Mr. Gress was with Rhodia since 1997 and held various positions including Global President of Specialty Phosphates (with two years based in the U.K.) and Vice-President and General Manager of the NA Sulfuric Acid and Regeneration businesses. From 1982 to 1997, Mr. Gress served in various roles at FMC Corporation including Corporate Strategy and various manufacturing, marketing, and supply chain positions.

> Board of Directors (cont.)

Jeane L. Hull – Ms. Hull has over 35 years of mining operational leadership and engineering experience, most notably holding the positions of Chief Operating Officer for Rio Tinto plc at the Kennecott Utah Copper Mine and Executive Vice President and Chief Technical Officer of Peabody Energy Corporation. She also held numerous management engineering and operations positions with Rio Tinto affiliates. Prior to joining Rio Tinto, she held positions with Mobil Mining and Minerals and has additional environmental engineering and regulatory affairs experience in the public and private sectors. Ms. Hull currently serves as a member of the Board of Directors of Epiroc AB, Interfor Corporation and Hudbay Minerals. She previously served on the boards of Trevali Mining Corporation, Pretium Resources Inc. and Cloud Peak Energy Inc. Ms. Hull also serves on the Advisory Board for South Dakota School of Mines and Technology.

Eduardo Luna – Non-executive Chairman of the Board of Rochester Resources Ltd., Mr. Luna has spent over forty years in the precious metals mining industry and has held prior senior executive and board positions at several companies including Industrial Peñoles, Goldcorp Inc., Luismin SA de CV, Wheaton River Minerals Ltd., Alamos Gold Inc., Dyna Resource, Inc. and Primero Mining Corp. He is currently the Chairman of the board of directors of Rochester Resources Ltd., a junior natural resources company with assets in Mexico. He is also a member of the Board of Directors of Wheaton Precious Metals Corp. Mr. Luna is the former President of the Mexican Mining Chamber and a former President of the Silver Institute. He was recently inducted into the Mexico Mining Hall of Fame and serves as Chairman of the Advisory Board of the Faculty of Mines at the University of Guanajuato where he received a degree in Mining Engineering.

J. Kenneth Thompson – Chairman of Pioneer Natural Resources Company (oil and gas) and member of the board of directors of Alaska Air Group, Inc. (parent company of Alaska Airlines, Virgin America Airlines and Horizon Air) and Tetra Tech, Inc. (engineering consulting). President and Chief Executive Officer of Pacific Star Energy LLC (private energy investment firm in Alaska) from September 2000 to present, with a principal holding in Alaska Venture Capital Group LLC (private oil and gas exploration company) from December 2004 to present; Executive Vice President of ARCO's Asia Pacific oil and gas operating companies in Alaska, California, Indonesia, China, and Singapore from 1998 to 2000.

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