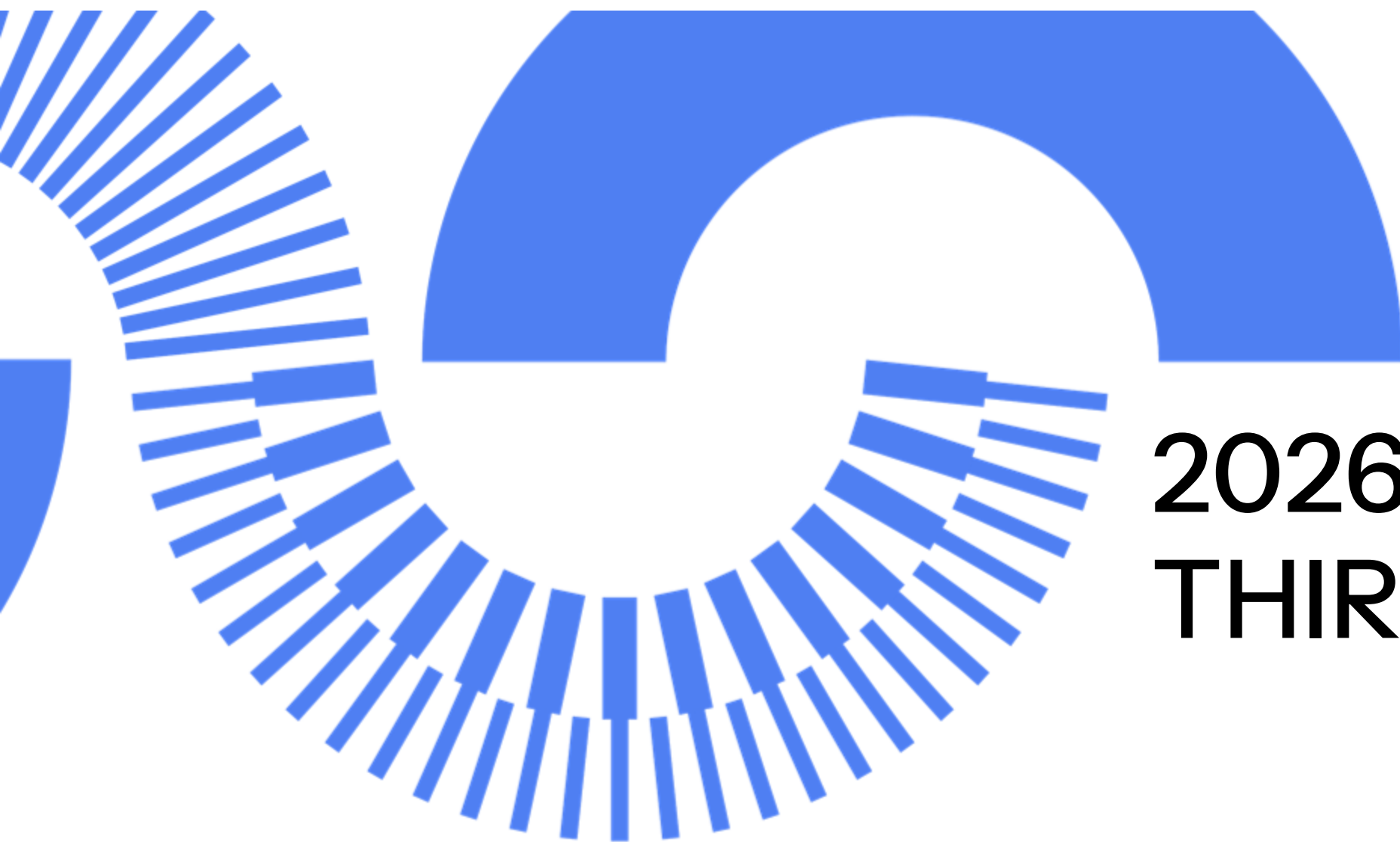




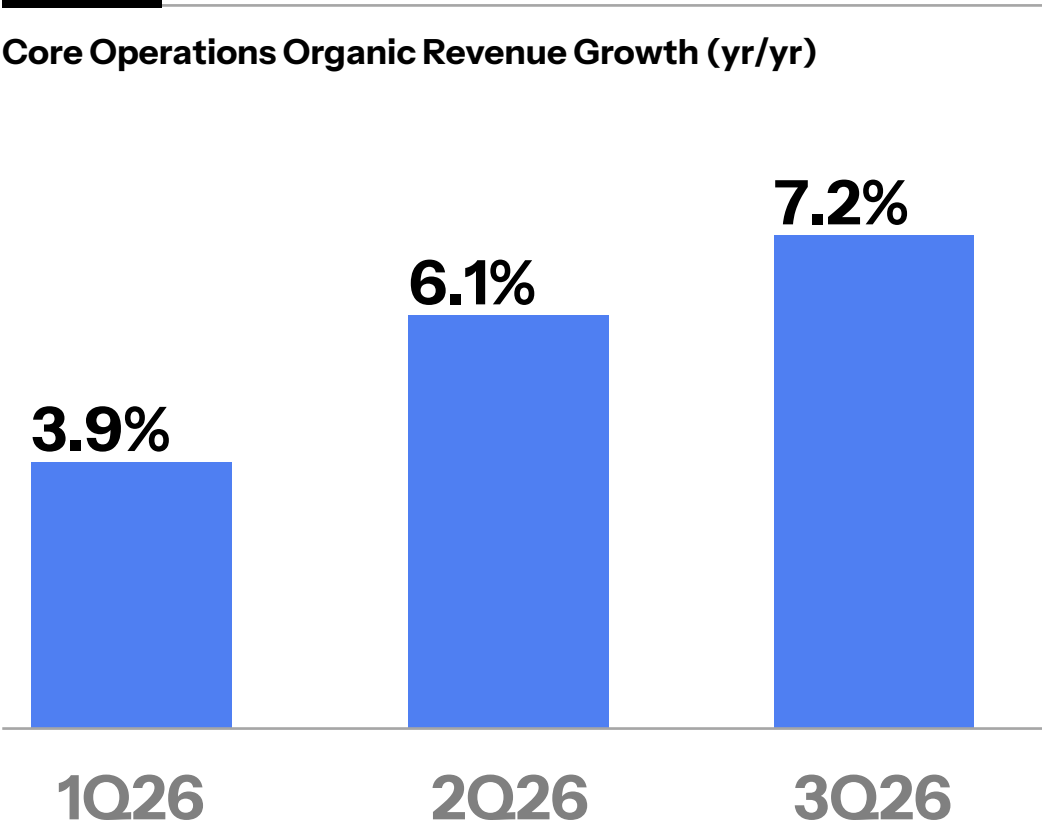
2026 THIRD QUARTER

October 22, 2026

OMNICOM

Business Highlights

DELIVERING FINANCIAL IMPROVEMENT

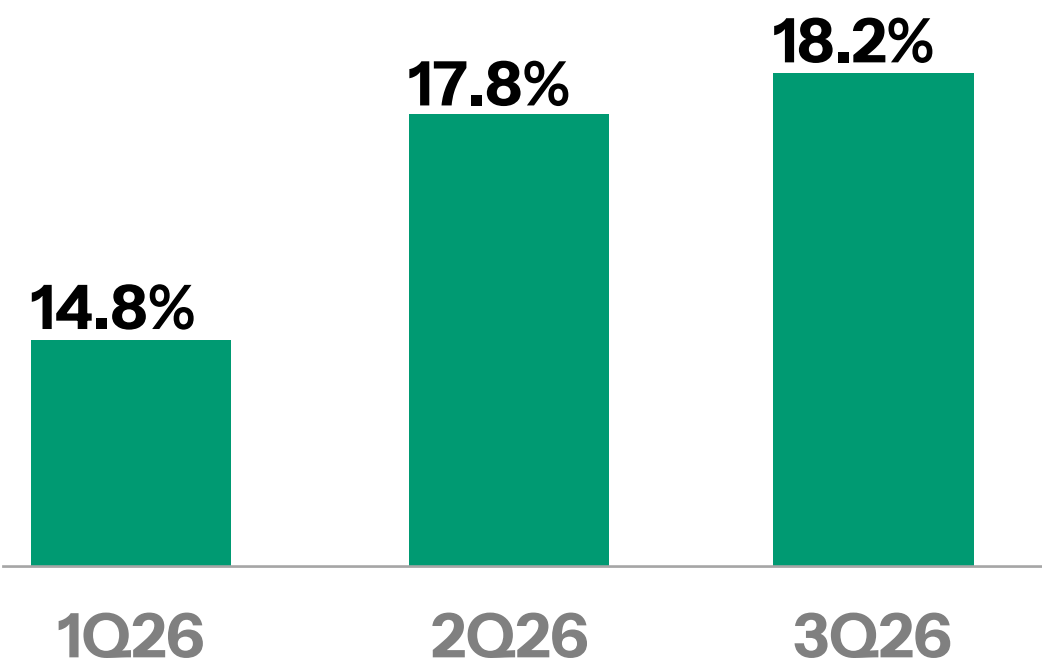


Organic revenue growth resulting from the competitive advantages of the new Omnicom

See Definitions on page 22, Non-GAAP reconciliations on pages 26 – 30, and page 28 for OMC and IPG (The Interpublic Group of Companies) combined.

DELIVERING FINANCIAL IMPROVEMENT

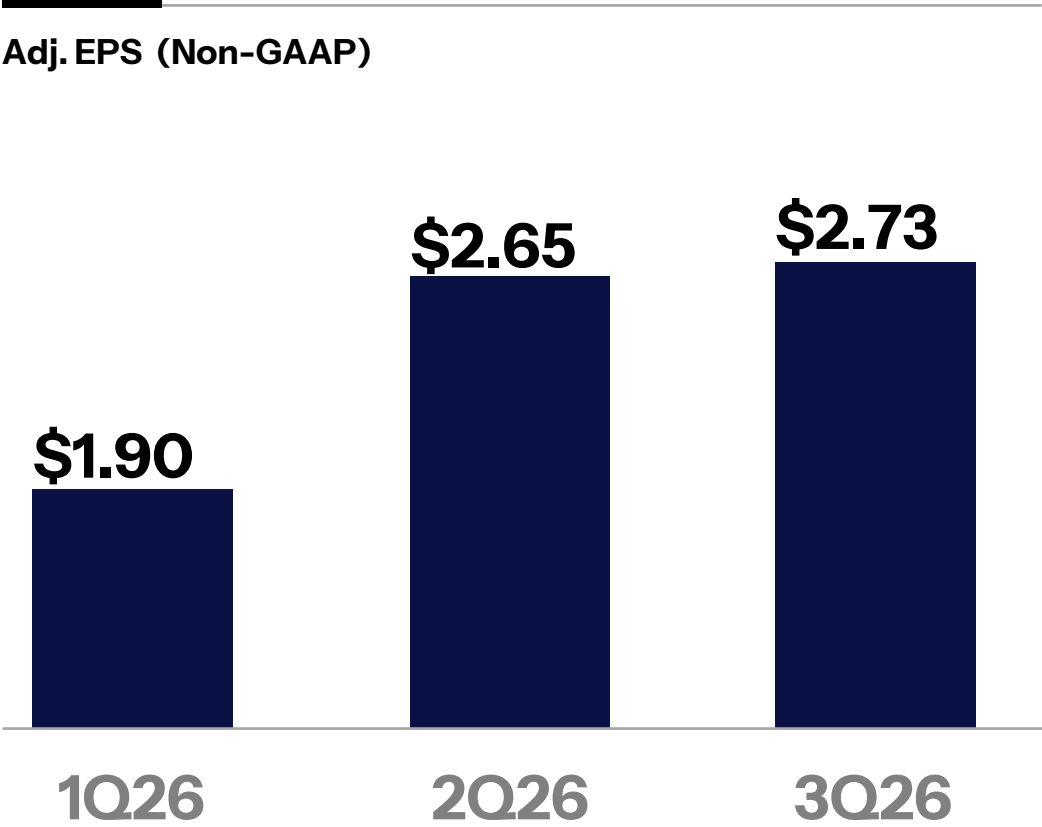
Core Operations Adj. EBITA Margin (Non-GAAP)



Core Operations Adj. EBITA margin expansion driven by cost synergy realization and business performance, while reinvesting for future growth

See Definitions on page 22, Non-GAAP reconciliations on pages 26 – 30, and page 28 for OMC and IPG combined.

DELIVERING FINANCIAL IMPROVEMENT



Solid flow-through from top line to earnings, boosted by \$3.2 billion in share repurchases year-to-date

See Definitions on page 22, Non-GAAP reconciliations on pages 26 – 30, and page 28 for OMC and IPG combined.

Strategic Update

CONNECTED ADVANTAGES

Driving Client Growth and Competitive Differentiation



TRUSTED IDENTITY	ACXION	Understand more consumers, more deeply
MEDIA STRENGTH & SCALE	FORRESTER® #1 Media Wave	Reach them with greater precision
CREATIVE LEADERSHIP	Gartner® #1 Magic Quadrant	Engage them with more personalized content
CONNECTED CAPABILITY MODEL	effie #1 Holding Company	Connected journey across paid, owned, earned & shared
AI-DRIVEN PLATFORM	OMNI ✦	Make marketing smarter, faster and more efficient

One Connected Ecosystem with Creativity & Identity at the Center

SUCCESS IN THE FIRST YEAR

Realizing Merger Benefits

01

Revenue growth improving as we bring unique, unmatched solutions to market for existing & new clients

02

Significant cost reduction synergies on track

03

Reinvesting in strategic areas to protect and drive future growth



SUCCESS IN THE FIRST YEAR

People & Organization

01

Reorganization, integration and major initiatives are nearing completion

02

Teams & leadership in place, with talent upskilling and recruitment in high-growth areas ongoing

03

All hands focused on accelerating client growth

SUCCESS IN THE FIRST YEAR

Optimized Portfolio

01

Portfolio optimization designed explicitly for future client needs is substantially complete

02

Expect to conclude the few remaining dispositions in the near term

03

Resulting in an exceptional growth profile

SUCCESS IN THE FIRST YEAR

Shareholder Returns

01

Strengthened offering driving meaningful acceleration in revenue and profit

02

\$3.2 billion of share repurchases YTD under \$5 billion Board authorization

03

Attractive dividend

Financial Results

CORE OPERATIONS

Third Quarter

	2026			2025		
	Omnicom			Combined (OMC + IPG)		
	2026 Consolidated	Less: Dispositions & Held for Sale ¹	Core Operations (Net of Dispositions & Held for Sale)	2025 Combined	Less: Dispositions & Held for Sale ²	Core Operations (Net of Dispositions & Held for Sale)
Revenue	\$ 6,422.8	\$ 412.1	\$ 6,010.7	\$ 6,531.1	\$ 927.8	\$ 5,603.3
Adjusted Operating Income	\$ 1,010.0	32.3	977.7	\$ 1,000.8	136.2	864.6
Adjusted Operating Income Margin %	15.7 %	7.8 %	16.3 %	15.3 %	14.7 %	15.4 %
Adjusted EBITA	\$ 1,130.1	\$ 33.9	\$ 1,096.2	\$ 1,046.1	\$ 141.0	\$ 905.1
Adjusted EBITA Margin %	17.6 %	8.2 %	18.2 %	16.0 %	15.2 %	16.2 %

In millions. See Definitions on page 22, Non-GAAP reconciliations on pages 26 – 30, and page 28 for OMC and IPG (The Interpublic Group of Companies) combined.

Core Operations, net of dispositions and held for sale: calculated from the consolidated revenue, adjusted operating income and adjusted EBITA of Omnicom, excluding results of businesses that have been disposed of up to the date of disposition in 2026 and businesses classified as held for sale. Amounts for 2025 are calculated on a combined basis for Omnicom and IPG.

¹Includes 2026 results for all business designated as held for sale for which the dispositions have not yet been completed, and for completed dispositions for the portion of the period prior to their disposition date.

²Includes 2025 pre acquisition results for all businesses designated as assets held for sale.

CORE OPERATIONS

Year to Date

	Q3 2026			Q3 2025		
	Omnicom			Combined (OMC + IPG)		
	2026 Consolidated	Less: Dispositions & Held for Sale ¹	Core Operations (Net of Dispositions & Held for Sale)	2025 Combined	Less: Dispositions & Held for Sale ²	Core Operations (Net of Dispositions & Held for Sale)
Revenue	\$ 19,228.2	\$ 1,606.8	\$ 17,621.4	\$ 19,096.5	\$ 2,636.6	\$ 16,459.9
Adjusted Operating Income	\$ 2,763.6	113.3	2,650.3	\$ 2,619.9	286.2	2,333.7
Adjusted Operating Income Margin %	14.4 %	7.1 %	15.0 %	13.7 %	10.9 %	14.2 %
Adjusted EBITA	\$ 3,118.8	\$ 120.3	\$ 2,998.5	\$ 2,748.3	\$ 302.7	\$ 2,445.6
Adjusted EBITA Margin %	16.2 %	7.5 %	17.0 %	14.4 %	11.5 %	14.9 %

In millions. See Definitions on page 22, Non-GAAP reconciliations on pages 26 - 30, and page 28 for OMC and IPG combined.

Core Operations, net of dispositions and held for sale: calculated from the consolidated revenue, adjusted operating income and adjusted EBITA of Omnicom, excluding results of businesses that have been disposed of up to the date of disposition in 2026 and businesses classified as held for sale. Amounts for 2025 are calculated on a combined basis for Omnicom and IPG.

¹Includes 2026 results for all business designated as held for sale for which the dispositions have not yet been completed, and for completed dispositions for the portion of the period prior to their disposition date.

²Includes 2025 pre acquisition results for all businesses designated as assets held for sale.

INCOME STATEMENT SUMMARY –

Reported and Non-GAAP Adjusted

Third Quarter

	Reported 2026	Non-GAAP Adjustments	Non-GAAP Adj. 2026	Reported 2025	Non-GAAP Adjustments	Non-GAAP Adj. 2025
Revenue	\$6,422.8		\$6,422.8	\$4,037.1		\$4,037.1
Operating Expenses:						
Severance and repositioning costs ^(a)	84.7	(84.7)	—	38.6	(38.6)	—
Net (gain) loss on dispositions	(106.8)	106.8	—	—		—
Selling, general and administrative ^(a)	200.9	(40.4)	160.5	163.5	(60.8)	102.7
Operating Expenses ^(a)	5,431.1	(18.3)	5,412.8	3,507.0	(99.4)	3,407.6
Operating Income^(a)	991.7	18.3	1,010.0	530.1	99.4	629.5
Operating Income Margin %	15.4 %		15.7 %	13.1 %		15.6 %
Net Interest Expense	104.2		104.2	43.2		43.2
Income Tax Expense ^(b)	215.4	11.0	226.4	132.3	20.2	152.5
Income Tax Rate	24.3 %		25.0 %	27.2 %		26.0 %
Income (Loss) from Equity Method Investments	2.5		2.5	5.8		5.8
Net Income Attributed to Noncontrolling Interests	18.6		18.6	19.1		19.1
Amortization of intangible assets (after- tax)	—	88.9	88.9	—	15.9	15.9
Net Income – Omnicom Group Inc.^{(a)(b)}	\$ 656.0	\$96.2	\$ 752.2	\$ 341.3	\$95.1	\$ 436.4
Net Income per Share – Diluted^{(a)(b)(6)}	\$ 2.38		\$ 2.73	\$ 1.75		\$ 2.24
Non-GAAP Measures:						
EBITA ⁽⁶⁾	\$ 1,111.8	\$18.3	\$ 1,130.1	\$ 551.6	\$99.4	\$ 651.0
EBITA Margin %	17.3 %		17.6 %	13.7 %		16.1 %

- In millions except per share amounts. See Definition (6), Notes on page 22, and Non-GAAP reconciliations on pages 26 – 30.
- Operating expenses for the three months ended September 30, 2026 increased compared to the prior year period, primarily due to the acquisition of IPG. Amortization of acquired intangible assets are already reflected in the "Non-GAAP Adj." column of the income statement and included within reported EBITA. It is presented in the net income section to show its impact on Adjusted Net Income – Omnicom Group Inc. and Adjusted Net Income per Share – Diluted.
- Weighted-average diluted shares for the three months ended September 30, 2026 and 2025 were 275.4 million and 194.9 million, respectively.

REVENUE CHANGE

Core Operations¹

	2026		2026	
	Third Quarter		Year to Date	
	\$	% $\Delta^{(4)}$	\$	% $\Delta^{(4)}$
Prior period combined revenue from Core Operations ⁽¹⁾	\$ 5,603.3		\$ 16,459.9	
Foreign exchange rate impact ⁽²⁾	3.4	0.1 %	209.4	1.3 %
Acquisitions	3.2	0.1 %	5.6	0.0 %
Organic growth ⁽³⁾	400.8	7.2 %	946.5	5.8 %
Current period revenue from Core Operations	\$ 6,010.7	7.3 %	\$ 17,621.4	7.1 %

Notes:

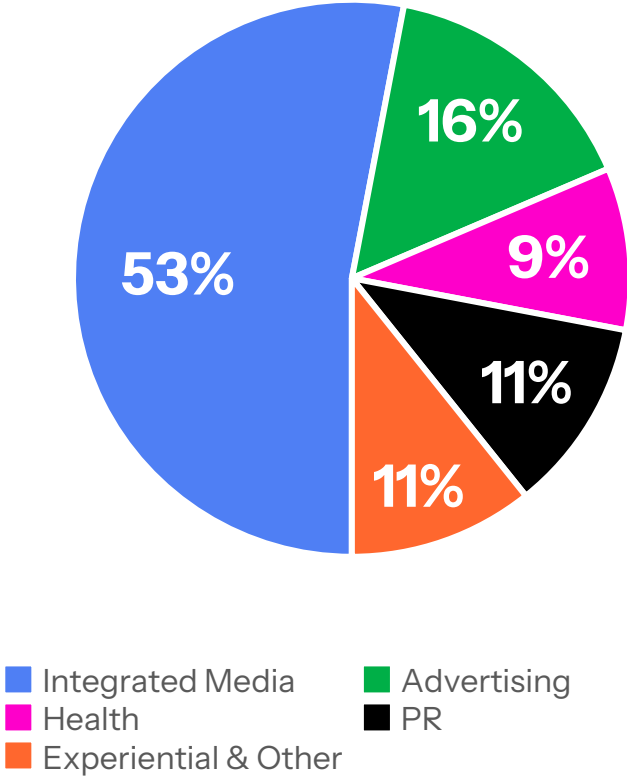
- (1) Revenue from Core Operations excludes businesses that have been disposed of or are classified as held for sale.
- (2) Foreign exchange rate impact: calculated by translating the current period's local currency revenue using the prior period average exchange rates to derive current period constant currency revenue. The foreign exchange rate impact is the difference between the current period revenue in U.S. Dollars and the current period constant currency revenue.
- (3) Organic growth: calculated by subtracting the foreign exchange rate impact and the acquisition revenue from total revenue growth, which is equal to the current period revenue from Core Operations minus the prior period revenue from Core Operations.
- (4) The percentage change is calculated by dividing the individual component amount by the prior period Core Operations revenue base.

In millions. See Definitions (1) through (4) on page 22. Numbers may not sum due to rounding.

REVENUE BY DISCIPLINE

Core Operations¹

2026 Third Quarter



Integrated Media

Advertising

Health

Public Relations

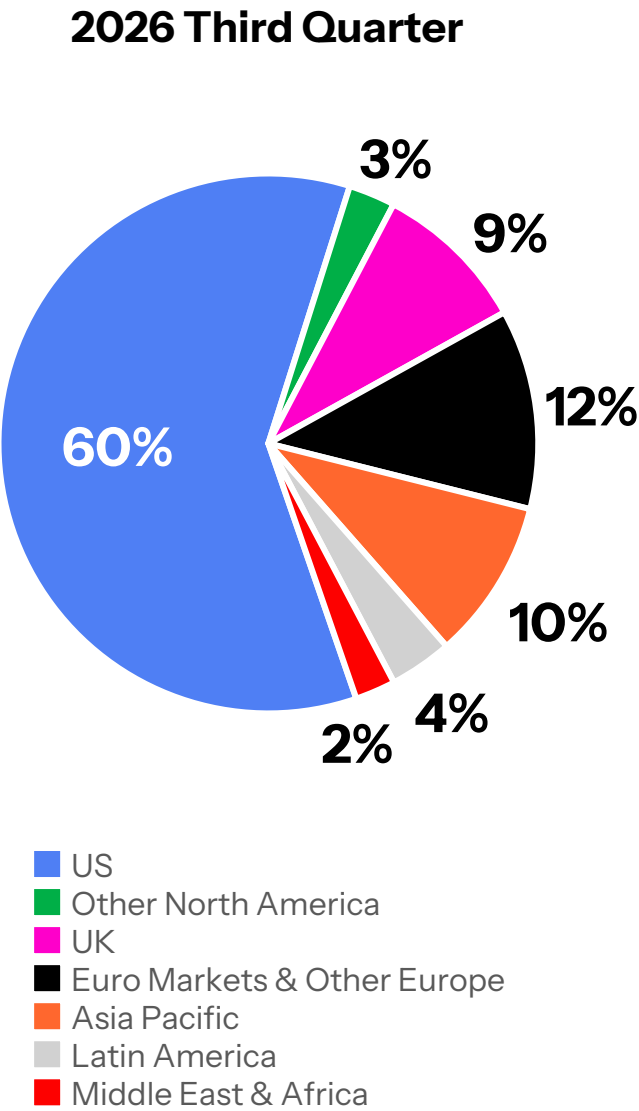
Experiential & Other

2026 Third Quarter		2026 Year to Date	
Revenue	% of Rev	Revenue	% of Rev
\$ 3,186.1	53.0 %	\$ 9,228.5	52.4 %
935.4	15.6 %	2,821.5	16.0 %
566.6	9.4 %	1,658.0	9.4 %
678.3	11.3 %	2,017.2	11.4 %
644.3	10.7 %	1,896.2	10.8 %
\$ 6,010.7	100.0 %	\$ 17,621.4	100.0 %

In millions. See Definition (1) on page 22. Numbers may not sum due to rounding.

REVENUE BY REGION

Core Operations¹

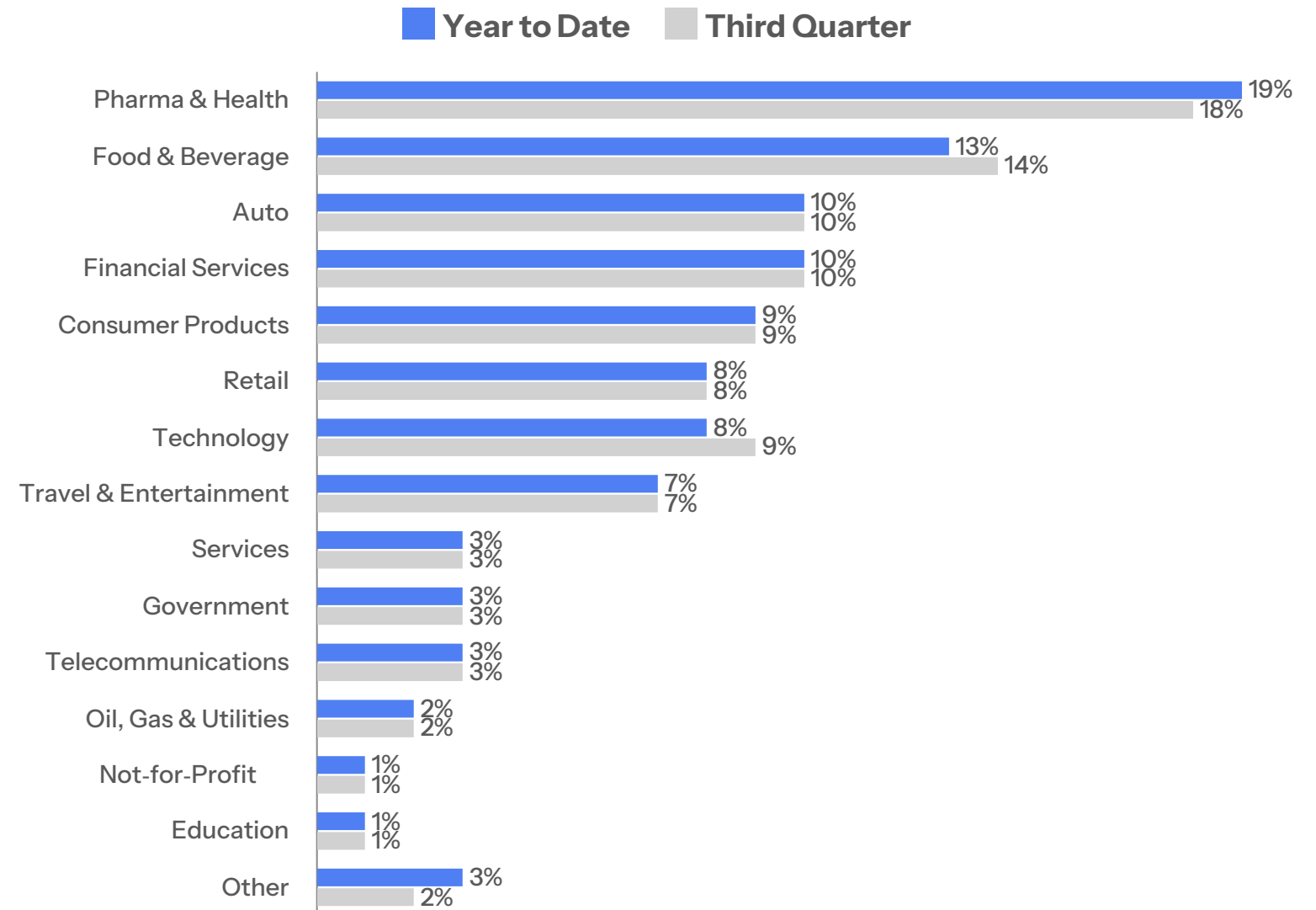


	2026 Third Quarter		2026 Year to Date	
	Revenue	% of Rev	Revenue	% of Rev
United States	\$ 3,619.7	60.2 %	\$ 10,607.3	60.2 %
Other North America	168.6	2.8 %	527.2	3.0 %
United Kingdom	555.7	9.2 %	1,602.8	9.1 %
Euro Markets & Other Europe	721.1	12.0 %	2,237.5	12.7 %
Asia Pacific	573.1	9.6 %	1,614.3	9.2 %
Latin America	226.8	3.8 %	629.1	3.6 %
Middle East & Africa	145.7	2.4 %	403.0	2.3 %
	<u>\$ 6,010.7</u>	<u>100.0 %</u>	<u>\$ 17,621.4</u>	<u>100.0 %</u>

In millions. See Definition (1) on page 22. Numbers may not sum due to rounding.

REVENUE BY INDUSTRY SECTOR

	Third Quarter	Year to Date
	2026	2026
Pharma & Health	18%	19%
Food & Beverage	14%	13%
Auto	10%	10%
Financial Services	10%	10%
Consumer Products	9%	9%
Retail	8%	8%
Technology	9%	8%
Travel & Entertainment	7%	7%
Services	3%	3%
Government	3%	3%
Telecommunications	3%	3%
Oil, Gas & Utilities	2%	2%
Not-for-Profit	1%	1%
Education	1%	1%
Other	2%	3%
Total	100%	100%



Note: Amounts are calculated based on total reported Revenue.

CASH FLOW PERFORMANCE

	Nine Months Ended September 30,	
	2026	OMC Stand-Alone 2025
Free Cash Flow⁽⁵⁾	\$ 2,353.2	\$ 1,323.6
Primary Uses of Cash:		
<i>Dividends paid to Common Shareholders</i>	703.3	413.9
<i>Dividends paid to Noncontrolling Interest Shareholders</i>	60.2	57.1
<i>Capital Expenditures</i>	172.8	110.7
<i>Net cash paid for acquisitions, including payment of contingent purchase price obligations, and acquisition of additional noncontrolling interests</i>	303.5	87.7
<i>Stock Repurchases</i>	3,210.3	312.1
<i>Proceeds from Stock Plans</i>	(45.0)	(18.0)
Primary Uses of Cash⁽⁵⁾	4,405.1	963.5
Net Free Cash Flow⁽⁵⁾	\$ (2,051.9)	\$ 360.1

In millions. See Definition (5) on page 22 and Non-GAAP reconciliations on pages 26 – 30.

CREDIT & LIQUIDITY

Twelve Months Ended September 30,

2026

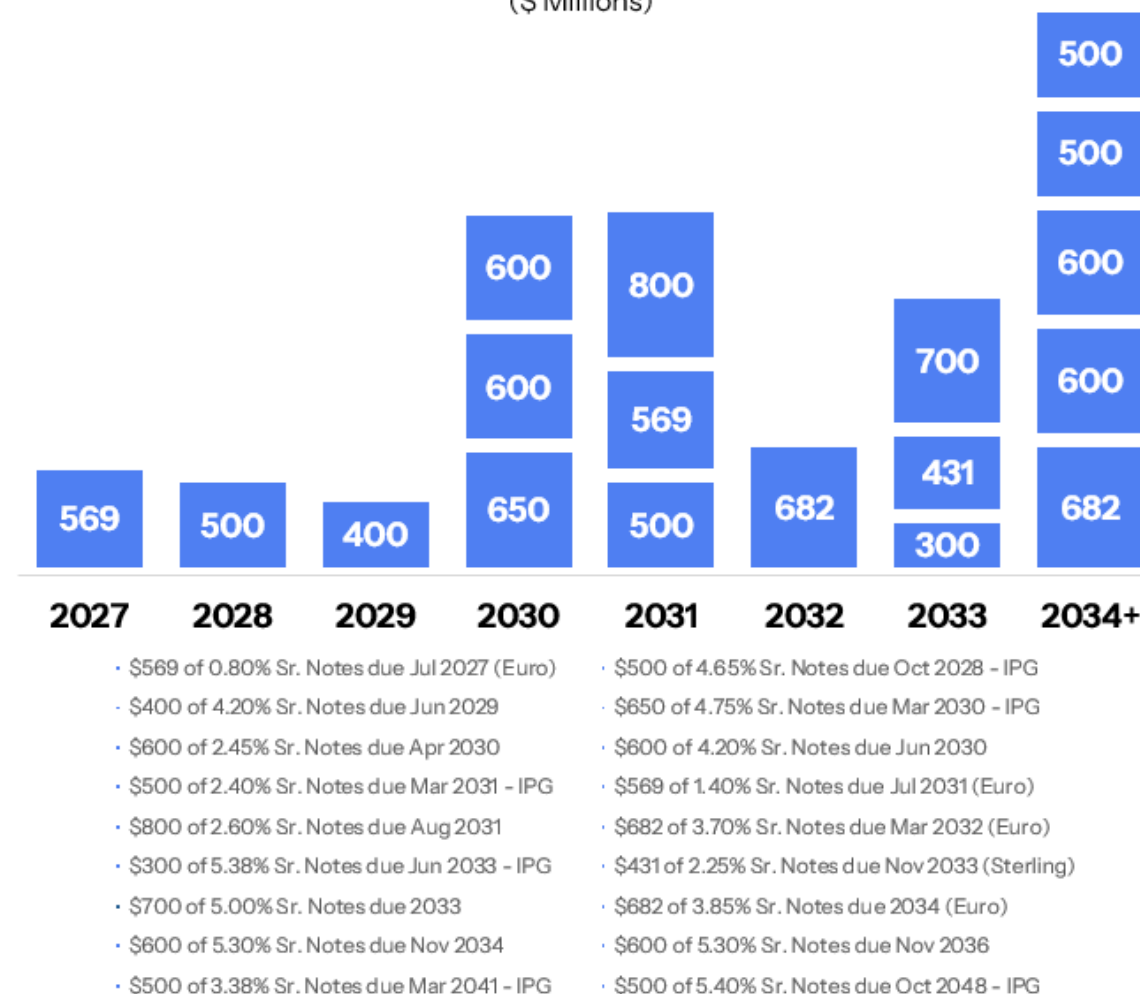
2025

<i>EBITDA</i> ⁽⁶⁾	\$ 2,181.3	\$ 2,345.9
<i>Long-Term Debt / EBITDA</i>	4.6 x	2.7 x
<i>Net Debt</i> ⁽⁷⁾ / <i>EBITDA</i>	2.9 x	1.2 x
<i>Total Debt / EBITDA - per debt covenant</i>	2.3 x	2.6 x
Pro Forma: ⁽ⁱ⁾		
<i>Total Debt / Pro forma Adj. EBITDA</i> ⁽ⁱ⁾	2.2 x	
<i>Net Debt / Pro forma Adj. EBITDA</i> ⁽ⁱ⁾	1.4 x	

Debt

<i>Bank Loans (Due Less Than 1 Year)</i>	\$ 60.5	\$ 24.1
<i>CP & Borrowings Issued Under Revolver</i>	—	—
<i>USD-denominated Senior Notes</i>	4,300.0	4,000.0
<i>Assumed from IPG</i>	2,950.0	—
<i>EUR-denominated Senior Notes</i>	2,501.8	1,872.9
<i>GBP-denominated Senior Notes</i>	430.8	435.8
Total Debt, Gross	\$ 10,243.1	\$ 6,332.8
<i>Unamortized discount and issuance costs</i>	(224.8)	(33.5)
Total Debt	\$ 10,018.3	\$ 6,299.3
<i>Cash and Equivalents</i>	3,796.4	3,406.5
<i>Short Term Investments</i>	—	—
Net Debt ⁽⁷⁾	\$ 6,221.9	\$ 2,892.8

Maturity Schedule (\$ Millions)



In millions. See Definitions (6) and (7) on page 22 and Non-GAAP reconciliations on pages 26 - 30.

(i) Pro forma Adj. EBITDA calculated according to the definition used in our credit agreement. At September 30, 2026, we were in compliance with the Leverage Ratio covenant in our credit facility.

Financial Notes

- (a) For the three months ended September 30, 2026, operating expenses included \$84.7 million (\$63.5 million after-tax) of repositioning costs, primarily related to real estate and other exit charges, in connection with the Merger. For the nine months ended September 30, 2026, operating expenses included \$135.8 million (\$101.8 million after-tax) of repositioning costs, primarily related to real estate and other exit charges, as well as severance charges, in connection with the Merger. For the three and nine months ended September 30, 2026, operating expenses included \$106.8 million (\$69.5 million after-tax) and \$72.5 million (\$41.7 million after-tax), respectively, of net gains on dispositions of certain businesses in connection with the Merger. In addition, included in selling, general and administrative expenses for the three and nine months ended September 30, 2026, are integration related costs of \$40.4 million (\$13.3 million after-tax) and \$139.9 million (\$98.1 million after-tax), respectively, related to the Merger. The net impact of these items reduced operating income for the three and nine months ended September 30, 2026, by \$18.3 million (\$7.3 million after-tax) and \$203.2 million (\$158.2 million after-tax), respectively, which reduced diluted net income per share - Omnicom Group Inc. by \$0.03 and \$0.55, respectively.
- For the three and nine months ended September 30, 2025, operating expenses included \$38.6 million (\$28.4 million after-tax) of repositioning costs, primarily related to severance actions as we prepared to integrate IPG. For the nine months ended September 30, 2025, operating expenses included \$127.4 million (\$95.7 million after-tax) of repositioning costs, related to severance actions as we prepared for the acquisition of IPG, as well as efficiency initiatives in the second quarter of 2025, primarily within the Omnicom Advertising and Omnicom Production. In addition, included in selling, general and administrative expenses for the three and nine months ended September 30, 2025, are acquisition related costs of \$60.8 million (\$50.8 million after-tax) and \$160.6 million (\$145.0 million after-tax), respectively, related to the Merger. The net impact of these items reduced operating income for the three and nine months ended September 30, 2025 by \$99.4 million (\$79.2 million after-tax) and \$288.0 million (\$240.7 million after-tax), respectively, which reduced diluted net income per share - Omnicom Group Inc. by \$0.41 and \$1.23, respectively.
- (b) Our effective tax rate for the third quarter of 2026 was 24.3% compared to 27.2% for the third quarter of 2025. Our effective tax rate for the nine months ended September 30, 2026 was 26.0% compared to 28.5% for the same prior year period. Income tax expense for the nine months ended September 30, 2026 included impacts of the severance and repositioning costs, (gains) losses on assets held for sale and dispositions of certain businesses and integration and acquisition-related costs; the three months ended September 30, 2026 included all of these impacts, except that there were no losses on assets held for sale and dispositions of certain businesses. Income tax expense for the three and nine months ended September 30, 2025 included impacts related to severance and repositioning costs and acquisition-related costs.
- (c) Third-party service costs include third-party supplier costs when we act as principal in providing services to our clients.
- (d) Third-party incidental costs primarily consist of client-related travel and incidental out-of-pocket costs, which we bill back to the client directly at our cost and which we are required to include in revenue.

Definitions

- (1) Core Operations, net of dispositions and held for sale: calculated from the consolidated revenue, adjusted operating income and adjusted EBITA of Omnicom, excluding results of businesses that have been disposed of up to the date of disposition in 2026 and businesses classified as held for sale. Amounts for 2025 are calculated on a combined basis for Omnicom and IPG. Combined (OMC + IPG) for 2025 represents combined results from Omnicom and IPG as previously reported on a separate company basis. These results are the arithmetic sum of each company's historical reported results, sourced from either Omnicom's Current Report on Form 8-K filed with the SEC on October 21, 2025 or IPG's Quarterly Report on Form 10-Q filed with the SEC on November 10, 2025, and have not been prepared in accordance with Article 11 of Regulation S-X, do not reflect any pro forma adjustments, and are not necessarily indicative of the revenue that would have been achieved had the Merger been completed at the beginning of the periods presented. Any pro forma adjustments in conformity with Article 11 would not be material to the combined amounts presented.
- (2) Foreign exchange rate impact: calculated by translating the current period's local currency revenue using the prior period average exchange rates to derive current period constant currency revenue. The foreign exchange rate impact is the difference between the current period revenue in U.S. Dollars and the current period constant currency revenue.
- (3) Organic growth: calculated by subtracting the foreign exchange rate impact and the acquisition revenue from total revenue growth, which is equal to the current period revenue from Core Operations minus the prior period revenue from Core Operations.
- (4) The percentage change is calculated by dividing the individual component amount by the prior period Core Operations revenue base.
- (5) See page 26 for the reconciliation of Non-GAAP financial measures, which reconciles Free Cash Flow to the Net Cash Provided by (Used in) Operating Activities and Net Free Cash Flow to the Net Increase (Decrease) in Cash and Cash Equivalents for the periods presented on page 20. The Free Cash Flow, Primary Uses of Cash and Net Free Cash Flow amounts presented on page 20 are Non-GAAP liquidity measures. See page 34 for the definition of Net Free Cash Flow.
- (6) EBITA, EBITDA, and Non-GAAP Adjusted Net Income per share - Diluted are Non-GAAP performance measures. See page 34 for the definition of these measures and pages 27 and 30 for the reconciliation of Non-GAAP financial measures.
- (7) Net Debt is a Non-GAAP liquidity measure. See page 34 for the definition of this measure, which is reconciled in the table on page 21.
- (8) The Free Cash Flow amounts presented on page 24 are Non-GAAP liquidity measures. See page 34 for the definition of this measure and page 26 for the reconciliation of the Non-GAAP financial measures, which reconciles Free Cash Flow to the Net Cash Provided by (Used in) Operating Activities for the periods presented on page 24.

Appendix

FREE CASH FLOW

	Nine Months Ended September 30,	
	2026	2025
Net Income	\$ 1,698.8	\$ 941.6
<i>Depreciation and Amortization of Intangible Assets</i>	499.8	178.4
<i>Share-Based Compensation</i>	83.3	73.1
<i>Severance and repositioning costs</i>	135.8	127.4
<i>Net (gain) loss on disposition of subsidiaries</i>	(72.5)	—
<i>Other Items to Reconcile to Net Cash Provided by (Used in) Operating Activities, net</i>	8.0	3.1
Free Cash Flow⁽⁸⁾	\$ 2,353.2	\$ 1,323.6

In millions. See Definition (8) on page 22 and Non-GAAP reconciliations on pages 26 – 30.

OPERATING EXPENSE DETAIL

Third Quarter

	2026	Non-GAAP Adjustments	Non-GAAP Adjusted	% of Rev	2025	Non-GAAP Adjustments	Non-GAAP Adjusted	% of Rev
Revenue	\$6,422.8		\$6,422.8		\$ 4,037.1		\$ 4,037.1	
Operating expenses:								
Salary and related costs	2,866.7		2,866.7	44.6 %	1,778.5		1,778.5	44.1 %
Third-party service costs ^(c)	1,508.0		1,508.0	23.5 %	955.6		955.6	23.7 %
Third-party incidental costs ^(d)	211.7		211.7	3.3 %	187.4		187.4	4.6 %
Total salary and service costs	4,586.4		4,586.4	71.4 %	2,921.5		2,921.5	72.4 %
Occupancy and other costs	499.3		499.3	7.8 %	322.7		322.7	8.0 %
Severance and repositioning costs ^(a)	84.7	(84.7)	—		38.6	(38.6)	—	
Net (gain) loss on disposition	(106.8)	106.8	—		—		—	
Cost of services	5,063.6	22.1	5,085.7	79.2 %	3,282.8	(38.6)	3,244.2	80.4 %
SG&A expenses ^(a)	200.9	(40.4)	160.5	2.5 %	163.5	(60.8)	102.7	2.5 %
Depreciation and amortization	166.6		166.6		60.7		60.7	
Total operating expenses	5,431.1	(18.3)	5,412.8	84.3 %	3,507.0	(99.4)	3,407.6	84.4 %
Operating Income^(a)	\$ 991.7	\$ 18.3	\$1,010.0	15.7 %	\$ 530.1	\$ 99.4	\$ 629.5	15.6 %
Amortization	120.1		120.1		21.5		21.5	
EBITA	\$ 1,111.8	\$ 18.3	\$ 1,130.1		\$ 551.6	\$ 99.4	\$ 651.0	
EBITA Margin	17.3 %		17.6 %		13.7 %		16.1 %	

NON-GAAP RECONCILIATIONS

Net Cash Provided by (Used in) Operating Activities Operating Activities items excluded from Free Cash Flow:

Changes in Operating Capital

Free Cash Flow

Net Increase (Decrease) in Cash and Cash Equivalents

Cash Flow items excluded from Net Free Cash Flow:

Changes in Operating Capital

Proceeds from borrowings

Repayment of Long-term Debt

Proceeds from assets held for sale

Other investing, net

Changes in Short-term Debt, net

Other financing, net

Effect of foreign exchange rate changes on cash and cash equivalents

Net Free Cash Flow

Nine Months Ended September 30,

2026	2025
\$ 37.8	\$ (99.2)
(2,315.4)	(1,422.8)
<u>\$ 2,353.2</u>	<u>\$ 1,323.6</u>
\$ (3,084.7)	\$ (932.9)
(2,315.4)	(1,422.8)
2,384.9	—
(1,400.0)	—
413.9	—
—	50.7
2.1	0.5
(60.8)	(56.0)
(57.5)	134.6
<u>\$ (2,051.9)</u>	<u>\$ 360.1</u>

Twelve Months Ended September 30,

2026	2025
\$ 1,583.2	\$ 2,107.2
36.8 %	27.8 %
582.6	585.8
<u>\$ 1,000.6</u>	<u>\$ 1,521.4</u>

Reported Operating Income

Effective Tax Rate for the applicable period

Income Taxes on Reported Operating Income

After Tax Reported Operating Income

In millions.

NON-GAAP RECONCILIATIONS

	First Quarter	Second Quarter	Third Quarter		Year to Date	
	2026	2026	2026	2025	2026	2025
Net Income - Omnicom Group Inc. ^{(a)(b)}	\$ 405.2	\$ 584.8	\$ 656.0	\$ 341.3	\$ 1,646.0	\$ 886.6
Net Income Attributed to Noncontrolling Interests	13.5	20.7	18.6	19.1	52.8	55.0
Income (Loss) From Equity Method Investments	(0.9)	1.1	2.5	5.8	2.7	6.5
Income Tax Expense	154.6	224.8	215.4	132.3	594.8	373.5
Income Before Income Taxes and Income (Loss) From Equity Method Investments	574.2	829.2	887.5	486.9	2,290.9	1,308.6
Net Interest Expense	72.0	93.3	104.2	43.2	269.5	113.3
Operating Income ^{(a)(b)}	646.2	922.5	991.7	530.1	2,560.4	1,421.9
Amortization principally from acquired intangible assets and internally developed strategic platform assets	117.4	117.7	120.1	21.5	355.2	63.1
EBITA ⁽⁶⁾	763.6	1,040.2	1,111.8	551.6	2,915.6	1,485.0
Depreciation and other	49.5	48.6	46.5	39.2	144.6	115.3
EBITDA ⁽⁶⁾	\$ 813.1	\$ 1,088.8	\$ 1,158.3	\$ 590.8	\$ 3,060.2	\$ 1,600.3
EBITA ⁽⁶⁾	\$ 763.6	\$ 1,040.2	\$ 1,111.8	\$ 551.6	\$ 2,915.6	\$ 1,485.0
Severance and repositioning costs ^(a)	4.1	47.0	84.7	38.6	135.8	127.4
Net (gain) loss on disposition of subsidiaries ^(a)	34.3	—	(106.8)	—	(72.5)	—
Integration and acquisition related costs ^(a)	59.4	40.1	40.4	60.8	139.9	160.6
EBITA - Adjusted ⁽⁶⁾	\$ 861.4	\$ 1,127.3	\$ 1,130.1	\$ 651.0	\$ 3,118.8	\$ 1,773.0
Revenue	\$ 6,242.9	\$ 6,562.5	\$ 6,422.8	\$ 4,037.1	\$ 19,228.2	\$ 11,743.1
EBITA ⁽⁶⁾	\$ 763.6	\$ 1,040.2	\$ 1,111.8	\$ 551.6	\$ 2,915.6	\$ 1,485.0
EBITA Margin %	12.2 %	15.9 %	17.3 %	13.7 %	15.2 %	12.6 %
EBITA - Adjusted ^{(a)(6)}	\$ 861.4	\$ 1,127.3	\$ 1,130.1	\$ 651.0	\$ 3,118.8	\$ 1,773.0
EBITA Margin % - Adjusted ^(a)	13.8 %	17.2 %	17.6 %	16.1 %	16.2 %	15.1 %

In millions. See Definition (6) and Notes on page 22.

The above table reconciles the Non-GAAP financial measures of EBITA, EBITDA, and EBITA - Adjusted to the GAAP financial measure of Net Income - Omnicom Group Inc. for the periods presented. See page 34 for definition of Non-GAAP financial measures.

CORE OPERATIONS –

2025 Combined

	Three Months Ended September 30, 2025			Nine Months Ended September 30, 2025		
	OMC	IPG	COMBINED	OMC	IPG	COMBINED
Net Income	\$ 341.3	\$ 124.2		\$ 886.6	\$ 201.3	
<i>Net Income Attributed to Noncontrolling Interests</i>	19.1	2.9		55.0	4.1	
<i>Income (Loss) From Equity Method Investments</i>	5.8	(2.9)		6.5	(2.8)	
<i>Income Tax Expense</i>	132.3	58.7		373.5	104.1	
Income Before Income Taxes and Income (Loss) From Equity Method Investments	486.9	188.7		1,308.6	312.3	
<i>Net Interest Expense</i>	43.2	24.6		113.3	64.4	
<i>Other Expense, Net</i>	—	5.7		—	44.0	
Operating Income	530.1	219.0		1,421.9	420.7	
<i>Severance and repositioning costs</i>	38.6	129.5		127.4	450.8	
<i>Acquisition related costs</i>	60.8	22.8		160.6	38.5	
Adjusted Operating Income	629.5	371.3	1,000.8	1,709.9	910.0	2,619.9
<i>Operating Income %</i>			15.3 %			13.7 %
<i>Amortization principally from acquired intangible assets and internally developed strategic platform assets</i>	21.5	23.8		63.1	65.3	
EBITA – Adjusted⁽⁶⁾	\$ 651.0	\$ 395.1	\$ 1,046.1	\$ 1,773.0	\$ 975.3	\$ 2,748.3
EBITA Margin %			16.0 %			14.4 %
Revenue	\$ 4,037.1	\$ 2,494.0	6,531.1	\$ 11,743.1	\$ 7,353.4	\$ 19,096.5

In millions. See Definition (6) and Notes on page 22.

Combined (OMC + IPG) represents combined results from Omnicom and IPG as previously reported on a separate company basis during the prior year period. Amounts for 2025 are calculated on a combined basis for Omnicom and IPG. These amounts are the arithmetic sum of each company's historical reported results, sourced from either Omnicom's Form 8-K filed on October 21, 2025 or IPG's Form 10-Q filed on November 10, 2025, and have not been prepared in accordance with Article 11 of Regulation S-X, do not reflect any pro forma adjustments, and are not necessarily indicative of the revenue that would have been achieved had the Merger been completed at the beginning of the periods presented. Any pro forma adjustments in conformity with Article 11 would not be material to the combined amounts presented.

NON-GAAP RECONCILIATIONS

	Third Quarter		Year to Date	
	2026	2025	2026	2025
Net Income - Omnicom Group Inc.- Reported	\$ 656.0	\$ 341.3	\$ 1,646.0	\$ 886.6
<i>Net Income Attributed To Noncontrolling Interests</i>	18.6	19.1	52.8	55.0
Net Income	674.6	360.4	1,698.8	941.6
<i>Income (Loss) From Equity Method Investments</i>	2.5	5.8	2.7	6.5
<i>Income Tax Expense^(b)</i>	215.4	132.3	594.8	373.5
Income Before Income Taxes and Income (Loss) From Equity Method Investments	887.5	486.9	2,290.9	1,308.6
<i>Net Interest Expense</i>	104.2	43.2	269.5	113.3
Operating Income - Reported	991.7	530.1	2,560.4	1,421.9
<i>Severance and repositioning costs^(a)</i>	84.7	38.6	135.8	127.4
<i>Net (gain) loss on disposition of subsidiaries^(a)</i>	(106.8)	—	(72.5)	—
<i>Integration and acquisition related costs^(a)</i>	40.4	60.8	139.9	160.6
Non-GAAP Operating Income - Adjusted	\$ 1,010.0	\$ 629.5	\$ 2,763.6	\$ 1,709.9

In millions. See Notes on page 22.

The above table reconciles the adjusted Non-GAAP financial measure of Non-GAAP Operating Income - Adjusted to the GAAP financial measure of Operating Income for the periods presented. Management believes excluding the integration and acquisition related costs, (gains) losses on disposition of subsidiaries and repositioning costs is useful for investors to evaluate the comparability of the performance of our business between reporting periods.

NON-GAAP RECONCILIATIONS

	First Quarter	Second Quarter	Third Quarter		Year to Date	
	2026	2026	2026	2025	2026	2025
Net Income - Omnicom Group Inc. - Reported	\$ 405.2	\$ 584.8	\$ 656.0	\$ 341.3	\$ 1,646.0	\$ 886.6
<i>Impact on Net Income related to:</i>						
<i>Severance and Repositioning costs^(a)</i>	3.1	35.3	63.5	28.4	101.8	95.7
<i>Net (gain) loss on disposition of subsidiaries^(a)</i>	27.8	—	(69.5)	—	(41.7)	—
<i>Integration and acquisition related costs^(a)</i>	46.7	38.0	13.3	50.8	98.1	145.0
<i>Amortization principally from acquired intangible assets and internally developed strategic platform assets</i>	86.9	87.1	88.9	15.9	262.9	46.7
Non-GAAP Net Income - Omnicom Group Inc. - Adjusted⁽⁶⁾	<u>\$ 569.7</u>	<u>\$ 745.2</u>	<u>\$ 752.2</u>	<u>\$ 436.4</u>	<u>\$ 2,067.1</u>	<u>\$ 1,174.0</u>
<i>Diluted Shares</i>	299.2	281.0	275.4	194.9	285.2	196.4
<i>Reported Net Income (Loss) per Share - Diluted</i>	\$ 1.35	\$ 2.08	\$ 2.38	\$ 1.75	\$ 5.77	\$ 4.51
<i>Severance and repositioning costs^(a)</i>	0.01	0.13	0.23	0.15	0.36	0.49
<i>Net (gain) loss on disposition of subsidiaries^(a)</i>	0.09	—	(0.25)	—	(0.15)	—
<i>Integration and acquisition related costs^(a)</i>	0.16	0.13	0.05	0.26	0.34	0.74
<i>Amortization expense</i>	0.29	0.31	0.32	0.08	0.93	0.24
Non-GAAP Adjusted Net Income per Share - Omnicom Group Inc. - Diluted⁽⁶⁾	<u>\$ 1.90</u>	<u>\$ 2.65</u>	<u>\$ 2.73</u>	<u>\$ 2.24</u>	<u>\$ 7.25</u>	<u>\$ 5.98</u>

In millions. See Definition (6) and Notes on page 22.

The above table reconciles the adjusted Non-GAAP financial measures of Non-GAAP Net Income-Omnicom Group Inc.-Adjusted and Non-GAAP Adjusted Net Income per Share - Omnicom Group Inc. - Diluted to the GAAP financial measures of Net Income - Omnicom Group Inc. and Net income per share - Omnicom Group Inc. - Diluted for the periods presented. Management believes these Non-GAAP measures are useful for investors to evaluate the comparability of the performance of our business between reporting periods.

INCOME STATEMENT SUMMARY -

Reported and Non-GAAP Adjusted

	Year To Date					
	Reported 2026	Non-GAAP Adjustments	Non-GAAP Adj. 2026	Reported 2025	Non-GAAP Adjustments	Non-GAAP Adj. 2025
Revenue	\$ 19,228.2		\$ 19,228.2	\$ 11,743.1		\$ 11,743.1
Operating Expenses:						
Severance and repositioning costs ^(a)	135.8	(135.8)	—	127.4	(127.4)	—
Net (gain) loss on disposition ^(a)	(72.5)	72.5	—	—	—	—
Selling, general and administrative ^(a)	634.4	(139.9)	494.5	451.8	(160.6)	291.2
Operating Expenses ^(a)	16,667.8	(203.2)	16,464.6	10,321.2	(288.0)	10,033.2
Operating Income^(a)	2,560.4	203.2	2,763.6	1,421.9	288.0	1,709.9
Operating Income Margin %	13.3 %		14.4 %	12.1 %		14.6 %
Net Interest Expense	269.5		269.5	113.3		113.3
Income Tax Expense ^(b)	594.8	45.0	639.8	373.5	47.3	420.8
Income Tax Rate	26.0 %		25.7 %	28.5 %		26.4 %
Income from Equity Method Investments	2.7		2.7	6.5		6.5
Net Income Attributed to Noncontrolling Interests	52.8		52.8	55.0		55.0
Amortization of intangible assets (after- tax)	—	262.9	262.9	—	46.7	46.7
Net Income - Omnicom Group Inc.^{(a)(b)}	\$ 1,646.0	\$ 421.1	\$ 2,067.1	\$ 886.6	\$ 287.4	\$ 1,174.0
Net Income per Share - Diluted^{(a)(b)(6)}	\$ 5.77		\$ 7.25	\$ 4.51		\$ 5.98
Non-GAAP Measures:						
EBITA ⁽⁶⁾	\$ 2,915.6	\$ 203.2	\$ 3,118.8	\$ 1,485.0	\$ 288.0	\$ 1,773.0
EBITA Margin %	15.2 %		16.2 %	12.6 %		15.1 %

- In millions except per share amounts. See Definition (6), Notes on page 22, and Non-GAAP reconciliations on pages 26 - 30.
- Operating expenses for the nine months ended September 30, 2026 increased compared to the prior year period, primarily due to the acquisition of IPG. Amortization of acquired intangible assets is already reflected in the "Non-GAAP Adj." column of the income statement and included within reported EBITA. It is presented in the net income section to show its impact on Adjusted Net Income - Omnicom Group Inc. and Adjusted Net Income per Share - Diluted.
- Weighted-average diluted shares for the nine months ended September 30, 2026 and 2025 were 285.2 million and 196.4 million, respectively.

CORE OPERATIONS –

First and Second Quarters 2026

	First Quarter 2026			Second Quarter 2026		
	Omnicom			Omnicom		
	2026 Consolidated	Less: Dispositions & Held for Sale	Core Operations (Net of Dispositions & Held for Sale)	2026 Consolidated	Less: Dispositions & Held for Sale	Core Operations (Net of Dispositions & Held for Sale)
Revenue	\$ 6,242.9	\$ 627.2	\$ 5,615.7	\$ 6,562.5	\$ 567.5	\$ 5,995.0
Adjusted EBITA	\$ 861.4	\$ 27.9	\$ 833.5	\$ 1,127.3	\$ 58.5	\$ 1,068.8
Adjusted EBITA Margin %	13.8 %	4.4 %	14.8 %	17.2 %	10.3 %	17.8 %

	2026 First Quarter		2026 Second Quarter	
	\$	% Δ	\$	% Δ ⁽⁴⁾
Prior period combined revenue from Core Operations	\$ 5,264.7		\$ 5,591.9	
Foreign exchange rate impact	144.3	2.7 %	61.7	1.1 %
Acquisitions	—	— %	2.4	0.0 %
Organic growth	206.7	3.9 %	339.0	6.1 %
Current period revenue from Core Operations	\$ 5,615.7	6.7 %	\$ 5,995.0	7.2 %

In millions. See Definitions on page 22, Non-GAAP reconciliations on pages 26 – 30 and footnotes on the Revenue Change slide on page 16.

FOURTH QUARTER - 2025

	2025		
	Q4		
	2025 Combined ¹	Less: Dispositions & Held for Sale ²	Core Operations (Net of Dispositions & Held for Sale)
Revenue	\$ 7,228.5	\$ 890.4	\$ 6,338.1
Adjusted EBITA	\$ 1,161.6	\$ 117.5	\$ 1,044.1
Adjusted EBITA Margin %	16.1 %	13.2 %	16.5 %

In millions. See Definitions on page 22, Non-GAAP reconciliations on pages 26 – 30, and page 28 for OMC and IPG combined.

Core Operations, net of dispositions and held for sale: calculated from the consolidated revenue, adjusted operating income and adjusted EBITA of Omnicom, excluding results of businesses that have been disposed of up to the date of disposition in 2026 and businesses classified as held for sale. Amounts for 2025 are calculated on a combined basis for Omnicom and IPG.

¹2025 Combined represents combined results from Omnicom and IPG for the prior year period. Amounts for Q4 2025 are calculated on a combined basis for Omnicom and IPG. These amounts are the arithmetic sum of each company's historical results, sourced from Omnicom's Current Report on Form 8-K filed with the SEC on February 18, 2026 or IPG's historical accounting records for periods prior to the date of acquisition. The combined amounts have not been prepared in accordance with Article 11 of Regulation S-X, do not reflect any pro forma adjustments, and are not necessarily indicative of the results that would have been achieved had the Merger been completed at the beginning of the periods presented. Any pro forma adjustments in conformity with Article 11 would not be material to the combined amounts presented.

²Includes 2025 pre acquisition results for all businesses designated as assets held for sale.

DISCLOSURES

The preceding materials have been prepared for use in the October 22, 2026 conference call on Omnicom's results of operations for the three and nine months ended September 30, 2026. The call will be archived on the internet at <https://investor.omc.com>

Forward-Looking Statements

Certain statements in this document contain forward-looking statements, including statements within the meaning of the Private Securities Litigation Reform Act of 1995, as amended. In addition, from time to time, we or our representatives have made, or may make, forward-looking statements, orally or in writing. These statements may discuss goals, intentions, and expectations as to future plans, trends, events, results of operations or financial condition, or otherwise, based on current beliefs of management as well as assumptions made by, and information currently available to management. Forward-looking statements may be accompanied by words such as “aim”, “anticipate”, “believe”, “plan”, “could”, “should”, “would”, “estimate”, “expect”, “forecast”, “future”, “guidance”, “intend”, “may”, “will”, “possible”, “potential”, “predict”, “project” or similar words, phrases or expressions. These forward-looking statements are subject to various risks and uncertainties, many of which are outside of our control. Therefore, you should not place undue reliance on such statements. Factors that could cause actual results to differ materially from those in the forward-looking statements include: risks relating to the completed merger (the “Merger”) between us and The Interpublic Group of Companies, Inc. (“IPG”), including risks related to the integration of IPG’s business, such as, among others: uncertainties associated with retaining key management and other employees; potential disruptions to client, vendor, and business partner relationships; the risk that integration activities may be more time-consuming, complex, or costly than expected; the possibility that anticipated synergies, efficiencies, and other benefits of the Merger may not be realized, or may be realized more slowly than anticipated; and risks associated with managing a larger, more complex combined organization and effectively integrating systems, processes, operations, and cultures; adverse economic conditions, including geopolitical events, international hostilities, acts of terrorism, public health crises, inflation or stagflation, tariffs and other trade barriers, central bank interest rate policies in countries that comprise our major markets, labor and supply chain issues affecting the distribution of our clients’ products, or a disruption in the credit markets; international, national, or local economic conditions that could adversely affect us or our clients; reductions in client spending, a slowdown in client payments or a deterioration or disruption in the credit markets; the ability to attract new clients and retain existing clients in the manner anticipated; changes in client marketing and communications services requirements; failure to manage potential conflicts of interest between or among clients; unanticipated changes related to competitive factors in the marketing and communications services industries; unanticipated changes to, or an inability to hire and retain, key personnel; currency exchange rate fluctuations; reliance on information technology systems and risks related to cybersecurity incidents; effective management of the risks, challenges and efficiencies presented by utilizing artificial intelligence, or AI, technologies and related partnerships in our business, and their use by our competitors; failure to adapt to technological developments; our liquidity, long-term financing needs, credit ratings, and access to capital markets; changes in legislation or governmental regulations affecting us or our clients; losses on media purchases and production costs incurred on behalf of clients; risks associated with assumptions we make in connection with our acquisitions, critical accounting estimates, and legal proceedings; our international operations, which are subject to the risks of currency repatriation restrictions, social or political conditions and an evolving regulatory environment in high-growth markets and developing countries; risks related to our environmental, social, and governance goals and initiatives, including impacts from regulators and other stakeholders, and the impact of factors outside of our control on such goals and initiatives; changes in tax rates, tax laws, regulations or interpretations, or adverse outcomes of tax audits or proceedings; and other business, financial, operational and legal risks and uncertainties detailed from time to time in our filings with the Securities and Exchange Commission (“SEC”). The foregoing list of factors is not exhaustive. You should carefully consider the foregoing factors and the other risks and uncertainties that may affect our business, including those described in Item 1A., “Risk Factors” and Item 7., “Management’s Discussion and Analysis of Financial Condition and Results of Operations,” in our Annual Report on Form 10-K and in other documents filed from time to time with the SEC. Except as required under applicable law, we do not assume any obligation to update these forward-looking statements.

Non-GAAP Financial Measures

We present financial measures determined in accordance with generally accepted accounting principles in the United States (“GAAP”) and adjustments to the GAAP presentation (“Non-GAAP”), which we believe are meaningful for understanding our performance. We believe these measures are useful in evaluating the impact of certain items on operating performance and allow for comparability between reporting periods. EBITA is defined as earnings before interest, income taxes, and amortization, principally from acquired intangible assets and internally developed strategic platform assets, and EBITA margin is defined as EBITA divided by revenue. We use EBITA and EBITA margin as additional operating performance measures, which exclude the non-cash amortization expense of acquired intangible assets and internally developed strategic platform assets. We also use Adjusted Operating Income, Adjusted Operating Income Margin, Adjusted EBITA, Adjusted EBITA Margin, Adjusted Income Tax Expense, Adjusted Net Income – Omnicom Group Inc., Adjusted Net Income per diluted share – Omnicom Group Inc. and Pro Forma Adjusted EBITDA as additional operating performance measures. Free Cash Flow is defined as net income plus depreciation, amortization, share-based compensation expense plus/(less) other items to reconcile to net cash (used in) provided by operating activities. We believe Free Cash Flow is a useful measure of liquidity to evaluate our ability to generate excess cash from our operations. Primary Uses of Cash is defined as dividends to common shareholders, dividends paid to non-controlling interest shareholders, capital expenditures, cash paid on acquisitions, payments for additional interest in controlled subsidiaries and stock repurchases, net of the proceeds from our stock plans, and excludes changes in operating capital and other investing and financing activities, including commercial paper issuances and redemptions used to fund working capital changes. We believe this liquidity measure is useful in identifying the significant uses of our cash. Net Free Cash Flow is defined as Free Cash Flow less the Primary Uses of Cash. Net Free Cash Flow is one of the metrics used by us to assess our sources and uses of cash and was derived from our consolidated statements of cash flows. We believe that this liquidity measure is meaningful for understanding our primary sources and primary uses of that cash flow. EBITDA is defined as earnings before interest, taxes, depreciation and amortization of intangible assets. Net Debt is defined as total debt less cash, cash equivalents and short-term investments. We believe net debt, together with the comparable GAAP measures, reflects one of the liquidity metrics used by us to assess our cash management. Non-GAAP financial measures should not be considered in isolation from, or as a substitute for, financial information presented in accordance with GAAP. Non-GAAP financial measures as reported by us may not be comparable to similarly titled amounts reported by other companies.

Other Information

All dollar amounts are in millions except for per share figures. The information contained in this document has not been audited, although some data has been derived from Omnicom’s historical financial statements, including its audited financial statements. In addition, industry, operational, and other non-financial data contained in this document have been derived from sources that we believe to be reliable, but we have not independently verified such information, and we do not, nor does any other person, assume responsibility for the accuracy or completeness of that information. Certain amounts in prior periods have been reclassified to conform to our current presentation. The inclusion of information in this presentation does not mean that such information is material or that disclosure of such information is required.