



**Financial Institutions, Inc. Board of Directors
Audit Committee
Committee Charter
Updated May 20, 2026**

1. AUTHORITY AND PURPOSE

The Board of Directors (“Board”) of Financial Institutions, Inc. (“FII”) has established the Audit Committee (the “Committee”) to assist the Board in fulfilling its oversight and fiduciary responsibilities relative to financial controls and disclosures of FII and its subsidiaries (collectively, the “Company”). The primary roles of the Committee are to:

- Serve as an independent and objective party to oversee the integrity of the Company’s financial statements and accounting and financial reporting process.
- Monitor the Company’s compliance with legal and regulatory requirements relative to financial controls and disclosures.
- Review and assess the performance of the Company’s Internal Audit Department.
- Select and replace the leader of the Company’s Internal Audit Department (the “Chief Audit Executive”).
- Ensure that the Company’s financial related disclosures appropriately reflect new and emerging topics, such as oversight over cybersecurity.
- Select and regularly assess the performance of the independent public accounting firm (the “Independent Auditor”), which will report directly to the Committee.
- Monitor the Independent Auditor’s qualifications, independence and performance.
- Influence and oversee audit related budgets.
- Oversee the Company’s system of disclosure controls and procedures.
- Oversee the Company’s internal controls over financial reporting.
- Oversee the Company’s compliance with ethical standards related to accounting and financial reporting.

- Provide an open forum for communication among the Independent Auditor, senior management, the Internal Audit Department, and the Board.

The Committee shall have the authority to fund its activities as it determines prudent.

2. COMPOSITION

2.1 Chair

At least on an annual basis, the Board will appoint a Chair of the Committee. The Board may also appoint a member as Committee Vice Chair to act when the Chair is unavailable. The Chair will preside over and conduct Committee meetings or designate another Committee member to do so in the absence of the Chair and Vice Chair.

2.2 Secretary

FII's Corporate Secretary or his/her designee will be responsible for recording and drafting meeting minutes for distribution to Committee members for review and approval.

2.3 Members

The Committee shall be comprised of three or more directors as determined by the Board. Each Committee member must be "independent," as defined by the Nasdaq listing standards and the Securities and Exchange Commission (the "SEC"), and be free from any relationship that, in the opinion of the Board, would interfere with the exercise of his or her independent judgment as a member of the Committee.

Each Committee member must comply with all financial literacy requirements of Nasdaq, and at least one Committee member must have the financial sophistication required by Nasdaq Rule 5605(c)(2)(A). At least one Committee member must be an "audit committee financial expert" as defined by the SEC, or the Company will provide the applicable disclosure that the Committee does not include such an expert, as required by the SEC.

3. OPERATIONS

3.1 Regularly Scheduled Committee Meetings

The Committee will meet at prudent intervals (at least four times per year) and at such times as the Chair deems necessary and appropriate. The Committee will report material matters to the Board.

Meetings may include any participants the Committee deems appropriate and will be of sufficient duration and scheduled at such times as the Committee deems appropriate to discharge its duties. The Committee will allow for independent and separate discussions with the Independent Auditor, senior management and the Internal Audit personnel as deemed necessary to ensure candid and open communication.

3.2 Transaction of Business

The transaction of business at Committee meetings requires a quorum of at least a majority of the members of the Committee. The vote of a majority of the Committee members present at a meeting where a quorum is present will be the act of the Committee. Unless Company policies or legal requirements provide otherwise, the Committee may also take action without a meeting upon receipt of unanimous written or electronic consent. No Committee member may participate in any action in which that member has an interest.

Unless otherwise specified by a resolution approving a decision of the Committee, any Member may execute, on behalf of the Committee, all documents that are necessary or desirable to implement Committee decisions.

3.3 Agendas and Meeting Materials and Minutes

Members may suggest agenda topics to the Chair. The Chair will circulate an Agenda and meeting materials sufficiently in advance of Committee meetings to allow for appropriate preparation and review by Members.

Members are expected to attend all Committee meetings in person or by phone or videoconferencing.

The Chair may call a special Committee meeting with twenty-four (24) hour notice to Members.

FII's Corporate Secretary or his/her designee will record minutes for all Committee meetings. Minutes will identify all persons in attendance and reflect the disposition of all matters considered or acted upon by the Committee.

Meeting minutes should be prepared within a reasonable time after each meeting. Minutes may be approved through electronic voting. Committee records and minutes will be maintained by the Chair through Director Access or another reliable central depository system and retained in accordance with the Company's record retention requirements.

The Committee may establish such other rules as it determines necessary or proper to conduct Committee business which are not contrary to the Company's policies or legal requirements.

3.4 Assistance from Management and Third Parties

The Committee will have direct access to, and complete and open communication with the Company's management and access to Company records relevant to the Committee's duties.

The Committee may form and delegate to one or more subcommittees all or any portion of the Committee's authority, duties, and responsibilities. In addressing Committee business, the Committee may seek advice and assistance from Company employees and third parties, including advisers and consultants. The Committee may seek, in its sole discretion and authority, appropriate third-party expert advice and approve the related fees and terms, including legal counsel opinions, as it determines necessary to carry out its duties.

3.5 Committee Performance

The Chair will discuss Committee performance with the Chair of the Board annually. The Board's Nominating and Governance Committee will assess Committee performance at least annually.

4. DUTIES AND RESPONSIBILITIES

The Committee has the authority and will address all matters consistent with this Charter, including but not limited to the following:

- The selection, evaluation, replacement, compensation and oversight of the work of the Independent Auditor, considering its independence and effectiveness.
- The evaluation of the Independent Auditor's adherence to independence requirements, partner rotation requirements and lead partner performance.
- The evaluation of permissibility of all services to be performed by the Independent Auditor, as well as pre-approval of those engagements deemed to be allowable, including the fees and other compensation to be paid (for both audit and non-audit services).
- The review of allowable routine professional services performed by the Independent Auditor at the request of management not subject to pre-approval and not exceeding \$10,000 per quarter.

- The review and approval of the scope of the annual audit with the Independent Auditor.
- The review and discussion with the Independent Auditor any problems or difficulties encountered during the course of the audit, including any restrictions on the scope of the independent auditor's activities or on access to requested information, and any significant disagreements with management, together with management's response.
- The management of the dispute resolution procedure in the event of disagreements between management and the Independent Auditor regarding financial reporting.
- Oversight of management with respect to Sarbanes-Oxley certifications and reports regarding internal controls over financial reporting.
- The review and discussion with management and the independent auditor of the quarterly financial statements and earnings releases prior to filing of its Form 10-Q, including the results of the independent auditor's review of the quarterly financial statements.
- The review and discussion with management and the independent auditor of the annual audited financial statements, including disclosures to be made in management's discussion and analysis, and recommendations to the Board as to whether the audited financial statements should be included in the Form 10-K.
- Periodic review and discussion of the adequacy and effectiveness of internal controls over financial reporting and disclosure controls and procedures and management's reports thereon.
- Review and discussion with management of the critical accounting policies and critical accounting estimates.
- Preparation and approval of a report for inclusion in the proxy statement that confirms that the committee has:
 - Reviewed and discussed with management the annual financial statements, including any report, opinion or review rendered by the independent auditor.
 - Discussed the matters requiring communications with the independent auditor.
 - Received the written disclosures from the independent auditor on independence matters as required by the applicable sections of the Public Company Accounting Oversight Board.
 - Discussed independence issues with the independent auditor.

- Recommended to the Board of Directors that the audited financial statements be filed with the SEC.
- The review of recommendations made by independent auditors and the monitoring of management's response to such recommendations.
- The selection and replacement of the Chief Audit Executive.
- Discussion of the coordination of audit effort with the Internal Auditor and independent auditor to assure completeness of coverage, reduction of unnecessary redundant work, and the effective use of audit resources.
- Influence and oversee audit related budgets.
- The review and approval of the scope of the Internal Audit activities, the audit plan and personnel needs, on an annual basis.
- The review of Internal Audit reports and management's remedial responses as warranted.
- The review of aged audit issues, actions to remediate and mitigating controls, as applicable.
- The review of internal and external quality assurance reviews performed.
- The review and pre-approval of the engagement and compensation of any other public accounting firm, technology experts, or similar consultants employed for the purpose of the issuance of audit reports and/or audit opinions, or related work, considering their independence and effectiveness, as well as the approval of the fees and other compensation to be paid.
- The review of all potential related party transactions for potential conflict of interest situations.
- Approve the General Financial Accounting and Reporting Policy.
- Review the Insider Trading Policy and the Disclosure and External Communications Policy.
- Periodic receipt of reports from Management on compliance with procedures established by the Committee for (i) receiving, retaining and handling complaints regarding accounting, internal accounting controls or auditing matters; and (ii) the confidential, anonymous submission by employees of concerns regarding questionable accounting or auditing matters.

- Discuss with Management, including Chief Legal Officer, Chief Risk Officer, and Chief Ethics Officer and Internal and Independent Auditors any complaints that raise material financial or ethical concerns.
- Report Committee activities/actions to the Board of Directors at each meeting of the Board following a Committee meeting.
- Oversee financial disclosure to ensure appropriate, accurate, and reliable public reporting of matters including emerging topics, like cybersecurity, and environmental, social and governance (“ESG”) matters.
- Perform any other activities consistent with this charter, FII’s Bylaws and governing law, as the Committee or the Board of Directors deems necessary or appropriate.

5. CHARTER

5.1 Review

At least annually, the Committee shall review and assess the adequacy of this Charter and recommend changes to the Board for approval.

Revision Date	Comments
6/17/2020	Implementation of New Committee Charter Format, allow for Board appointment of Committee Vice Chair, set minimum meeting cadence.
3/24/2021	Updated duties and responsibilities to include oversight of Company ESG disclosures.
6/16/2021	No substantive changes, annual update.
3/23/2022	Updated duties and responsibilities to more closely track Nasdaq rules and the Exchange Act; changed language to more closely track language in the Bylaws.
6/14/2022	No changes; current version ratified.
3/3/2023	Revisions to clarify Committee’s duties regarding ethical standards and allowing action on unanimous written or electronic consent.
6/21/2023	No substantive changes, annual update
3/6/2024	Added cybersecurity to Sections 1’s and 4’s discussion of disclosure oversight.
6/26/2024	No substantive changes, annual update
7/24/2024	Added authority to select and replace Chief Audit Executive and to oversee audit related budgets to authority and purpose and duties and responsibilities. Added review of aged audit issues and quality assurance reviews to duties and responsibilities.

5/28/2025	No substantive changes, annual update.
5/20/2026	Minor changes made to Sections 1 and 4.