

CHARTER OF THE OPERATIONS & INNOVATION COMMITTEE OF THE BOARD OF DIRECTORS OF DEXCOM, INC.

(As amended and restated on May 12, 2026)

I. PURPOSE

The purpose of the Operations & Innovation Committee (the “**Committee**”) of the Board of Directors (the “**Board**”) of DexCom, Inc. (the “**Company**”) is to assist the Board in fulfilling its statutory and fiduciary oversight responsibilities with respect to product innovation and technology, information technology, and operational planning and execution matters. The Committee’s principal functions are to:

- Oversee the Company’s operational processes, including quality and operations-related regulatory matters and operational execution initiatives.
- Oversee technology development and to oversee and advise the Board on matters of innovation, new product development and technology;
- Oversee the Company’s information technology internal controls, cybersecurity, business continuity and disaster recovery programs, and the guidelines, policies and processes for monitoring and mitigating information technology and cybersecurity risks; and

II. MEMBERSHIP

The Committee will consist of three or more members of the Board, with the exact number determined from time to time by the Board. A majority of the members of the Committee will (a) be “independent” as defined in the applicable rules and regulations of The Nasdaq Stock Market, as they may be amended from time to time (the “**Exchange Rules**”), (b) be free from any relationship that, in the opinion of the Board, would interfere with the exercise of independent judgment as a Committee member, and (c) meet any other requirements imposed by applicable law, regulations or rules, subject to any applicable exemptions.

All members of the Committee will be appointed by, and will serve at the discretion of, the Board. Unless a chairperson is elected by the Board, the members of the Committee may designate a chairperson by majority vote of the Committee members. The chairperson will set the agenda for Committee meetings and conduct the proceedings of those meetings.

III. RESPONSIBILITIES AND DUTIES

The principal duties and responsibilities of the Committee in carrying out its oversight responsibilities are set forth below. These responsibilities and duties are set forth as a guide, with the understanding that the Committee may supplement them as appropriate and may establish policies and procedures from time to time that it deems necessary or advisable in fulfilling its responsibilities.

A. Operations

The Committee will:

1. Review, evaluate and make recommendations to the Board regarding management’s recommendations on the following matters:
 - Identifying potential operational improvements that may enhance the Company’s long-term value;
 - The Company’s execution on quality and regulatory remediation; and

- Any other related matters may be determined by the Board from time to time.
2. Oversee the Company's programs and governance concerning the operations of the Company, including the organizational structure of the supply chain, manufacturing, quality, and operations-related regulatory matters.

B. Technology & Innovation

The Committee will:

1. Review, evaluate and make recommendations to the Board regarding the Company's major technology plans and strategies, including its research and development activities, as well as technical and market risks associated with product development and investment.
2. Assess existing and potential new advanced technology markets.
3. Monitor and evaluate emerging trends and innovations in technology that may affect the Company's strategic plans, including monitoring of overall industry trends.
4. Review the Company's research and development activities and product pipeline, and timelines for achievement of activities and pipeline.
5. Monitor the Company's progress against program objectives, including revenue, efficiency and product development targets.
6. Periodically, but at least twice per year, review cybersecurity, privacy, data protection and other major information technology risk exposures of the Company, the steps management has taken to monitor and control such exposures, and the Company's compliance with applicable information security and data protection laws and industry standards.
7. Review or discuss any comments or recommendations of outside experts with regard to cybersecurity and other major information technology risk exposures, and, if appropriate, approve a schedule for implementing any recommended changes and monitor compliance with such schedule.
8. Oversee the Company's programs and governance concerning artificial intelligence.

C. General

1. Perform any other activities consistent with this Charter, the Company's Bylaws and governing law as the Committee or the Board deems necessary or appropriate.
2. Make such reports and recommendations to the Board and its committees as the Committee may consider necessary or appropriate and consistent with its purpose and take such other actions and perform such other services as may be referred to it from time to time by the Board.
3. Have the sole authority and right, at the expense of the Company, to retain experts and advisers of its choice to assist the Committee in connection with its functions, including any studies or assessments, and, in discharging its responsibilities, may conduct or authorize studies of, or investigations into, any matter that the Committee deems appropriate, with full access to all books, records, facilities and personnel of the Company.
4. Review and reassess the adequacy of the Committee's charter at least annually and recommend to

the Board any changes the Committee determines are appropriate.

5. Evaluate the Committee's composition and performance on an annual basis.

IV. MEETINGS AND MINUTES

The Committee will meet from time to time in response to the needs of the Board or as otherwise determined appropriate by the chairperson of the Committee. The Committee will regularly report to the Board on significant matters related to the Committee's responsibilities. A quorum of the Committee for the transaction of business will be a majority of its members. Meetings may be held telephonically or by video conference. The Committee may also act by unanimous written consent in lieu of a meeting. Subject to the requirements of this Charter, applicable law, the Exchange Rules and the Commission Rules, the Committee and the Chair may invite any director, executive or employee of the Company, or such other person, as it deems appropriate in order to carry out its responsibilities, to attend and participate (in a non-voting capacity) in all or a portion of any Committee meeting. The Committee may exclude from all or a portion of its meetings any person it deems appropriate to carry out its responsibilities. The Committee will maintain written minutes of its meetings and copies of its actions by written consent, and will file such minutes and written consents with the minutes of the meetings of the Board.

V. DELEGATION OF AUTHORITY

The Committee may from time to time, as it deems appropriate and to the extent permitted under applicable law, the Exchange Rules and the Commission Rules, and the Company's Certificate of Incorporation and Bylaws, form and delegate authority to subcommittees.

IV. PUBLICATION

The Company will make this Charter freely available to stockholders on request and, provided that the Company is subject to the periodic reporting requirements of the Exchange Act, will publish it on the Company's website.