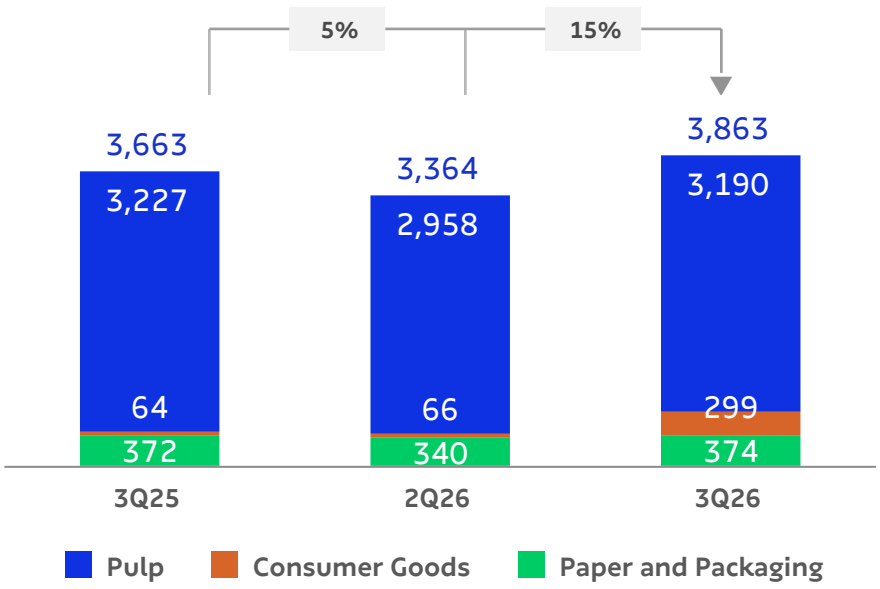
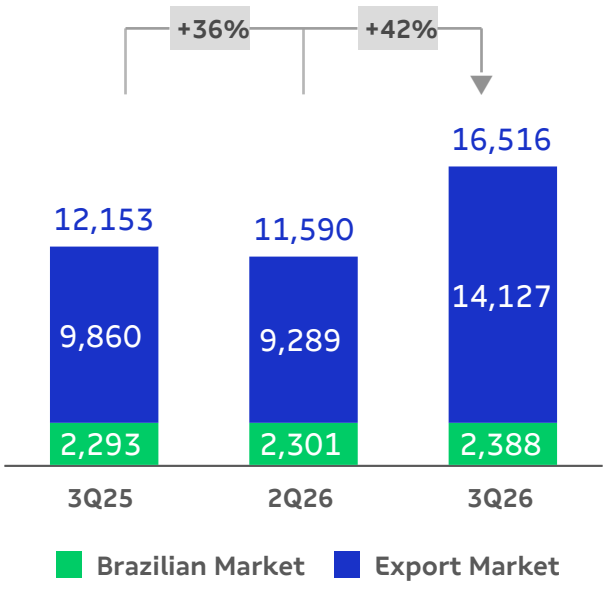
3Q26 Results

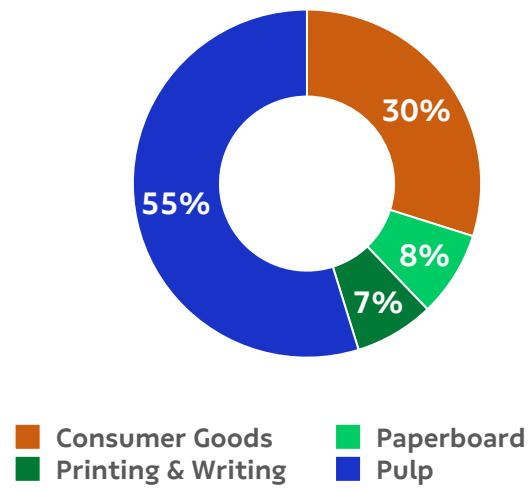
Sales Volume ('000 ton)



Net Revenue[1] (R$ million)

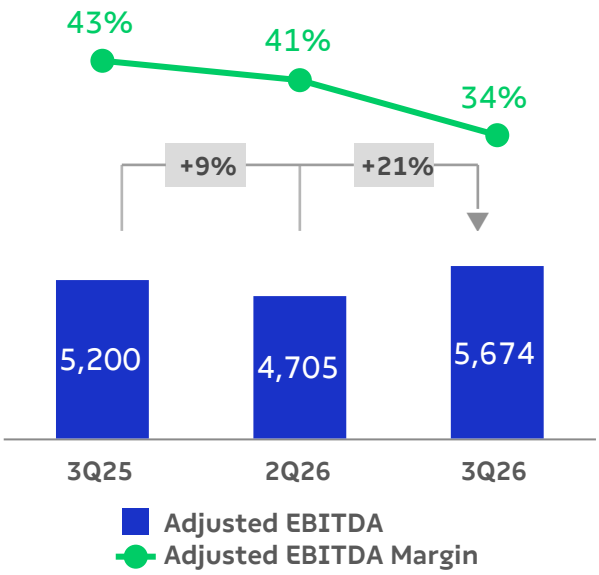


Net Revenue Breakdown

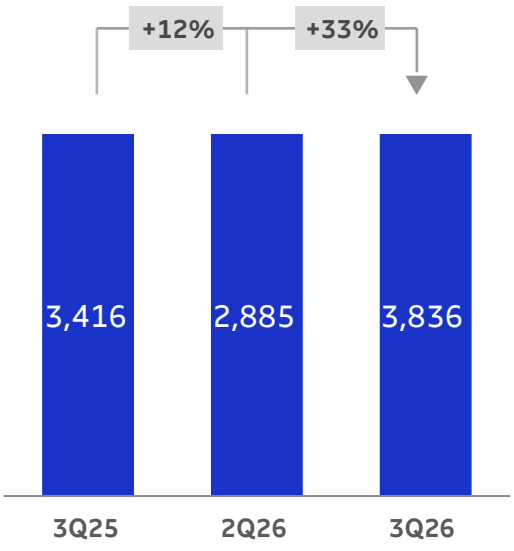


[1]Does not include Portocel service revenue

Adjusted EBITDA[2] (R$ million)



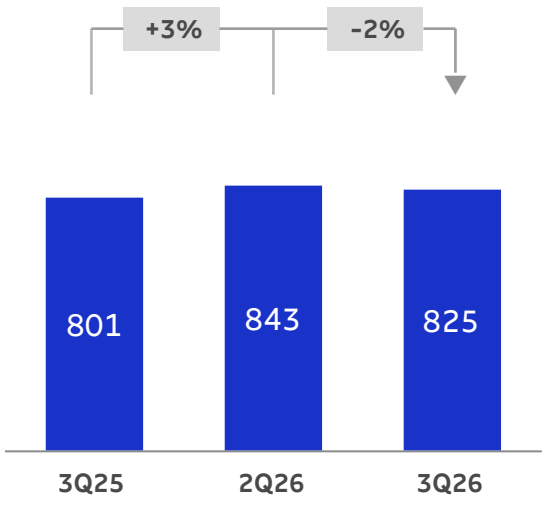
Operating Cash Generation[3] (R$)



[2]Earnings before interest, taxes, depreciation and amortization.

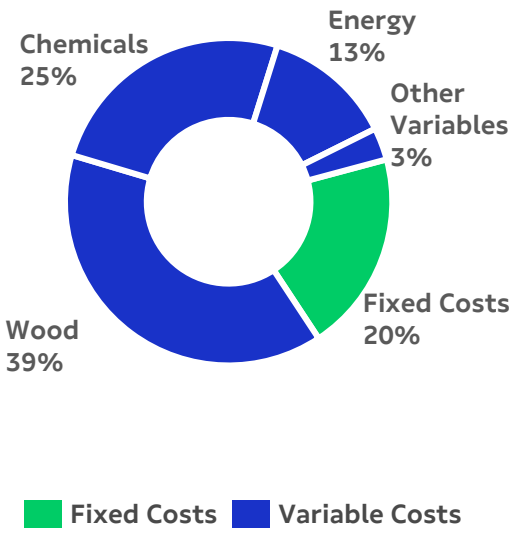
[3]Adjusted EBITDA less maintenance capex.

Pulp Cash Cost[1] (R$/ton)

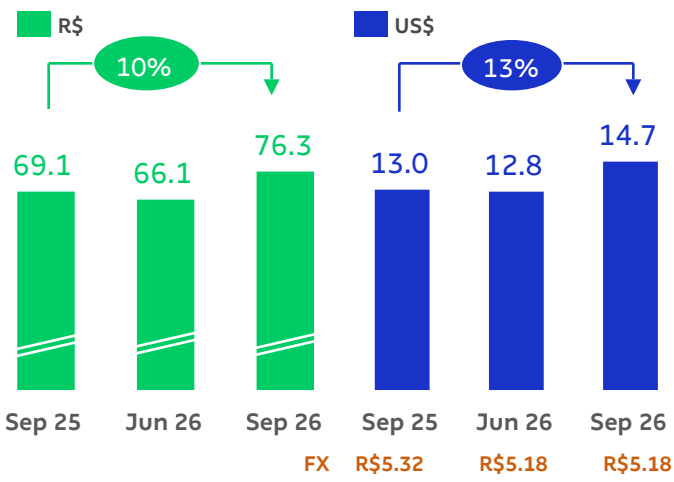


[1]Ex-downtimes.

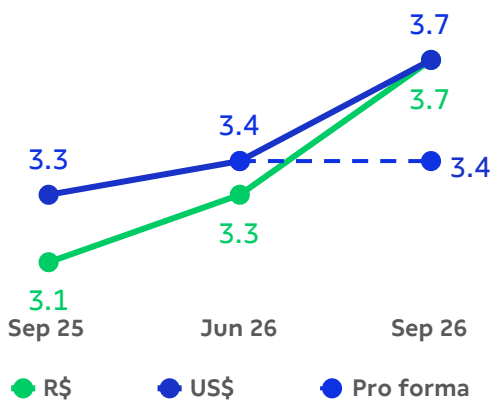
Pulp Cash Cost Breakdown



Net Debt (million)

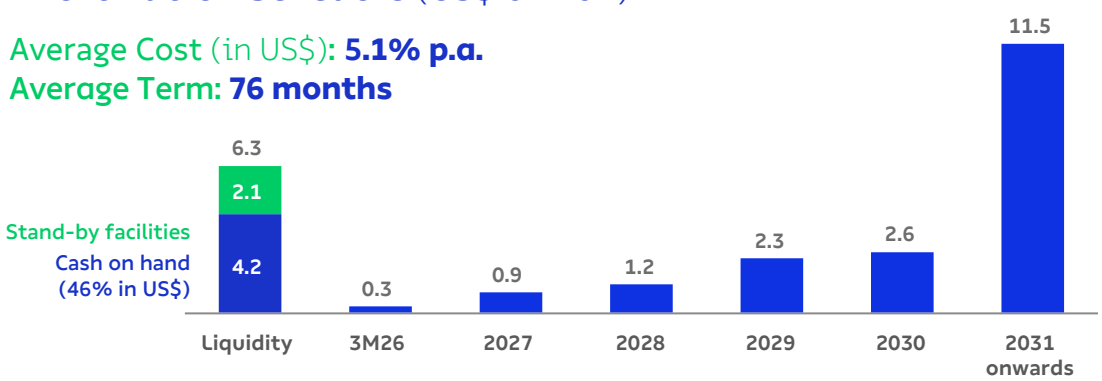


Leverage (Net Debt/EBITDA LTM)



Amortization Schedule (US$ billion)

Average Cost (in US$): **5.1% p.a.**
Average Term: **76 months**



Capex (R$ billion)	3Q26	2026e
Maintenance	1.8	7.3
Land and forestry	0.9	2.6
Expansion, Modernization and Others	0.1	0.8
Cerrado Project	0.0	0.2
Total	2.9	10.9

Global leadership in the manufacture of EUCALYPTUS PULP

suzano

One of the largest paper manufacturers in Latin America

1.7 million
hectares of planted and certified areas

1.2 million
hectares for conservation

13.4 million
tons of market pulp

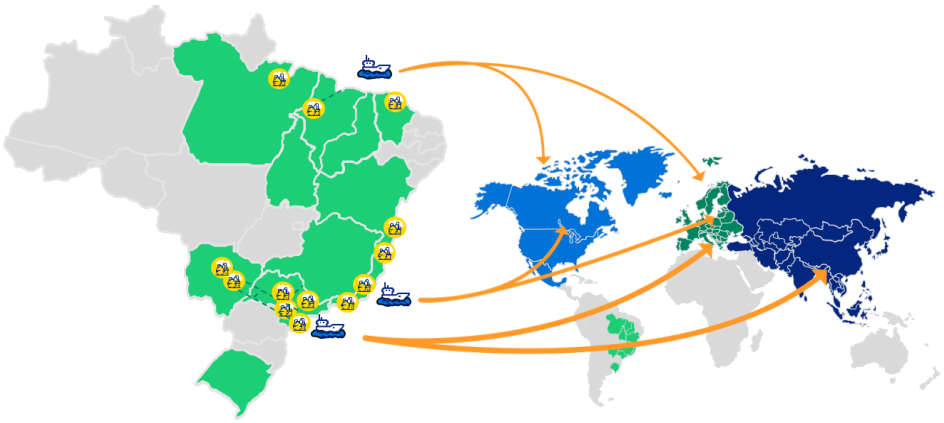
1.6 million
tons of paper

340 thousand
tons of consumer goods

40 thousand
Clients on segment paper

41%
Brazilian market share on paper segment

Global Presence +100 countries



- Forest
- Mill
- Railway
- Port

12 mills strategically located

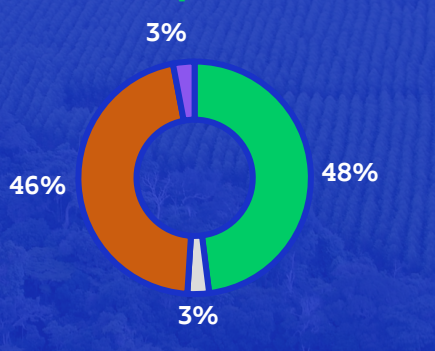
Corporate Governance

Board of Directors
(April/2026)

Total members: 9
2 women and
4 independent* members

* Novo Mercado/B3 rules: minimum of 20%

Ownership Structure



SUZB
B3 LISTED NM

SUZ
LISTED
NYSE

Investor Relations
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