



First Citizens BancShares, Inc.

Fourth Quarter 2023

Earnings Conference Call

January 26, 2024

Agenda

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Important Notices

Forward Looking Statements

This presentation contains “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995 regarding the financial condition, results of operations, business plans, asset quality, future performance and other strategic goals of First Citizens BancShares, Inc. (“BancShares” or “First Citizens”). Words such as “anticipates,” “believes,” “estimates,” “expects,” “predicts,” “forecasts,” “intends,” “plans,” “projects,” “targets,” “designed,” “could,” “may,” “should,” “will,” “potential,” “continue,” “aims” or other similar words and expressions are intended to identify these forward-looking statements. These forward-looking statements are based on BancShares’ current expectations and assumptions regarding BancShares’ business, the economy, and other future conditions.

Because forward-looking statements relate to future results and occurrences, they are subject to inherent risks, uncertainties, changes in circumstances and other risk factors that are difficult to predict. Many possible events or factors could affect BancShares’ future financial results and performance and could cause the actual results, performance or achievements of BancShares to differ materially from any anticipated results expressed or implied by such forward-looking statements. Such risks and uncertainties include, among others, general competitive, economic, political, geopolitical events (including conflicts in Ukraine, Israel and the Gaza Strip) and market conditions, including changes in competitive pressures among financial institutions and the impacts related to or resulting from recent bank failures and other volatility, the financial success or changing conditions or strategies of BancShares’ vendors or clients, including changes in demand for deposits, loans and other financial services, fluctuations in interest rates, changes in the quality or composition of BancShares’ loan or investment portfolio, actions of government regulators, including the recent interest rate hikes by the Board of Governors of the Federal Reserve Board (the “Federal Reserve”), changes to estimates of future costs and benefits of actions taken by BancShares, BancShares’ ability to maintain adequate sources of funding and liquidity, the potential impact of decisions by the Federal Reserve on BancShares’ capital plans, adverse developments with respect to U.S. or global economic conditions, including the significant turbulence in the capital or financial markets, the impact of the current inflationary environment, the impact of implementation and compliance with current or proposed laws, regulations and regulatory interpretations, including potential increased regulatory requirements, limitations, and costs, such as FDIC special assessment and the interagency proposed rule on regulatory capital, along with the risk that such laws, regulations and regulatory interpretations may change, the availability of capital and personnel, and the failure to realize the anticipated benefits of BancShares’ previous acquisition transactions, including the previously completed FDIC-assisted transaction with Silicon Valley Bridge Bank, N.A. (“SVB acquisition”) and the previously completed transaction with CIT Group Inc. (“CIT”), which acquisition risks include (1) disruption from the transactions with client, supplier or employee relationships, (2) the possibility that the amount of the costs, fees, expenses and charges related to the transactions may be greater than anticipated, including as a result of unexpected or unknown factors, events or liabilities or increased regulatory compliance obligations or oversight, (3) reputational risk and the reaction of the parties’ clients to the transactions, (4) the risk that the cost savings and any revenue synergies from the transactions may not be realized or take longer than anticipated to be realized, (5) difficulties experienced in completing the integration of the businesses, (6) the ability to retain clients following the transactions and (7) adjustments to BancShares’ estimated purchase accounting impacts of the SVB acquisition.

The statements herein speak only as of the date of this presentation and, except to the extent required by applicable laws or regulations, BancShares disclaims any obligation to update forward-looking statements or to publicly announce the results of any revisions to any of the forward-looking statements included herein to reflect future events or developments. Additional factors which could affect the forward-looking statements can be found in BancShares’ Annual Report on Form 10-K for the fiscal year ended December 31, 2022, and in BancShares’ subsequent quarterly reports on Form 10-Q and its other filings with the Securities and Exchange Commission (the “SEC”). Readers should not place undue reliance on any forward-looking statements and are encouraged to review BancShares’ annual Report on Form 10-K and its other filings with the SEC for a more complete discussion of risks and other factors that could affect any forward-looking statement.

Non-GAAP Measures

Certain measures in this presentation are “Non-GAAP,” meaning they are numerical measures of BancShares’ financial performance, financial position or cash flows and are not presented in accordance with generally accepted accounting principles in the U.S. because they exclude or include amounts so as to be different than the most direct comparable measures calculated and presented in accordance with GAAP in BancShares’ statements of income, balance sheets or statements of cash flows and also are not codified in U.S. banking regulations currently applicable to BancShares. BancShares believes that Non-GAAP financial measures, when reviewed in conjunction with GAAP financial information, can provide transparency about or an alternative means of assessing its operating results and financial position to its investors, analysts and management.

Certain financial results referenced as “Adjusted” in this presentation exclude notable items. The Adjusted financial measures are Non-GAAP. Refer to Section V of this presentation for a reconciliation of Non-GAAP financial measures to the most directly comparable GAAP measure.

Reclassifications

In certain instances, amounts reported in prior period consolidated financial statements have been reclassified to conform to the current financial statement presentation. Such reclassifications had no effect on previously reported stockholders’ equity or net income.

The methodologies that we use to allocate items among our segments are dynamic and may be updated periodically to reflect enhanced expense base allocation drivers, changes in the risk profile of a segment or changes in our organizational structure. Accordingly, financial results may be revised periodically to reflect these enhancements.



Fourth Quarter Overview & Strategic Priorities

Section I

Fourth Quarter 2023 Snapshot

First Citizens continued to deliver strong performance demonstrating the benefits that increased scale and diversified offerings bring to the franchise.

Key Accomplishments:

- **Solid financial results** driven by **strong NIM** and an **adjusted efficiency ratio** ⁽¹⁾ of 48%.
- **Experienced strong loan growth** in the General and Commercial Bank.
- **Continued stabilization in the SVB franchise** with loan and deposit balances ahead of forecast.
- **Capital and liquidity positions** remained strong.
- **Strengthened our leadership and governance** with the appointment of a **new board member** and the **expansion of our executive leadership team** with the addition of a **new Chief Information and Operations Officer**, both of which were effective in January 2024.

Financial Highlights:

Adjusted EPS ⁽¹⁾

\$46.58

Adjusted ROE / ROA ⁽¹⁾

13.53% / 1.28%

NIM

3.86%

Adjusted Efficiency Ratio ⁽¹⁾

48.00%

CET1 Ratio

13.36%



⁽¹⁾ Non-GAAP metric. Refer to the Non-GAAP Section V of this presentation for notable item details and a reconciliation of the Non-GAAP to GAAP measures.



First Citizens Strategic Priorities

Risk Management

Client-Focused Business Model

- Maximize growth opportunities in our core lines of business and optimize funding by growing core deposits.
- Deliver specialized business solutions across all business lines and channels.
- Remain a key partner to the innovation economy.

Talent & Culture

- Attract, retain and develop associates who align with our long-term direction and culture while scaling for continued growth.
- Continue to build a leading culture based on behaviors that demonstrate our shared values, regardless of the legacy organization.

Operational Efficiency

- Execute on SVB integration to optimize revenue and deliver integration synergies, while retaining and growing client base.
- Remain focused on balance sheet management to optimize our long-term liquidity position through core deposit growth.

Regulatory Readiness

- Support regulatory readiness and successfully implement enhanced regulatory requirements.
- Continue to enhance program to support compliance and position the Bank for future growth.

Continued Progress on SVB Integration Initiatives

Integration Priorities



Maintain & grow market position as an important partner in the innovation economy



Continue to build trust with client base & defend against competition



Retain key talent and optimize the workforce to drive revenue growth



Maintain sound risk management practices

Key Activities

Stabilization

Strategic Assessment

Integration

Regulatory Readiness (Large Bank Program)

COMPLETE

- Conducted robust client outreach program to stabilize deposits.
- Established leadership team at SVB and set initial strategic priorities.
- Stabilized key talent and began workforce optimization.

- Completed initial round of business unit strategic assessments.
- Established key integration initiatives.
- Completed initial strategic planning cycle as a combined company.

IN PROGRESS

- Developed integration roadmap and expect the majority of integration efforts to be completed in 2024.
- On track to complete legacy SVB Private conversion in 1Q24.
- Continue to make progress on cost saving initiatives.

- Completed first full year of monitoring and examination under the large bank regulatory framework.
- Expect continued investment to support regulatory readiness as we are committed to meeting regulatory expectations.



Fourth Quarter 2023 Financial Results

Section II

4Q23 Financial Results - Takeaways

1

Achieved solid adjusted **EPS, ROE and ROA** results in line with our forecast.

2

While **net interest margin declined** during the quarter as anticipated, **PPNR exceeded expectations** on favorable net revenue and expenses in line with forecast.

3

Credit cost normalization continued with the net charge-off ratio flat with the previous quarter. The **reserve build** was driven primarily by mild credit quality deterioration in the commercial portfolio.

4

Loan growth was strong in the General and Commercial Bank.

5

Client outreach efforts continue to be successful as **SVB deposit balances remained relatively stable** and exceeded our expectations.

6

Continued **low levels of private equity / venture capital activity** remained a headwind for loan and deposit growth in the SVB segment.

7

Maintained **strong capital and liquidity positions**.

8

Continued to **build-out and execute on new regulatory capabilities** that position us to meet the **requirements of the large financial institutions' framework**.

Financial Highlights

	4Q23		3Q23		4Q22	
	Reported	Adjusted (Non-GAAP)	Reported	Adjusted (Non-GAAP)	Reported	Adjusted (Non-GAAP)
EPS	\$ 34.33	\$ 46.58	\$ 50.67	\$ 55.92	\$ 16.67	\$ 20.94
ROE	9.97 %	13.53 %	15.20 %	16.77 %	11.05 %	13.89 %
ROTCE	10.32	14.00	15.76	17.39	11.70	14.71
ROA	0.95	1.28	1.41	1.55	0.93	1.15
PPNR ROA	1.78	2.27	2.23	2.48	1.70	1.81
NIM	3.86	3.86	4.07	4.07	3.39	3.39
Net charge-off ratio	0.53	0.53	0.53	0.53	0.14	0.14
Efficiency ratio	60.80	48.00	54.34	46.04	61.74	54.08



Note – Adjusted ratios exclude notable items. Refer to the Non-GAAP Section V of this presentation for notable item details and a reconciliation of the Non-GAAP to GAAP measures.

Quarterly Earnings Highlights

(\$ in millions)

Reported				Increase (decrease)			
				4Q23 vs. 3Q23		4Q23 vs. 4Q22	
	4Q23	3Q23	4Q22	\$	%	\$	%
Net interest income	\$ 1,911	\$ 1,990	\$ 802	\$ (79)	(3.9)%	\$ 1,109	138.4 %
Noninterest income	543	615	429	(72)	(11.6)	114	26.7
Net revenue	2,454	2,605	1,231	(151)	(5.8)	1,223	99.4
Noninterest expense	1,492	1,416	760	76	5.5	732	96.4
Pre-provision net revenue	962	1,189	471	(227)	(19.1)	491	104.2
Provision for credit losses	249	192	79	57	29.3	170	217.6
Income before income taxes	713	997	392	(284)	(28.4)	321	81.9
Income taxes	199	245	135	(46)	(18.6)	64	47.0
Net income	514	752	257	(238)	(31.6)	257	100.3
Preferred stock dividends	15	15	14	—	0.6	1	14.5
Net income available to common stockholders	\$ 499	\$ 737	\$ 243	\$ (238)	(32.2)%	\$ 256	105.0 %

Adjustment for notable items	4Q23	3Q23	4Q22
Noninterest income	\$ (88)	\$ (147)	\$ (139)
Noninterest expense	(357)	(284)	(170)
Provision for credit losses	—	3	—
Income taxes	90	58	(32)

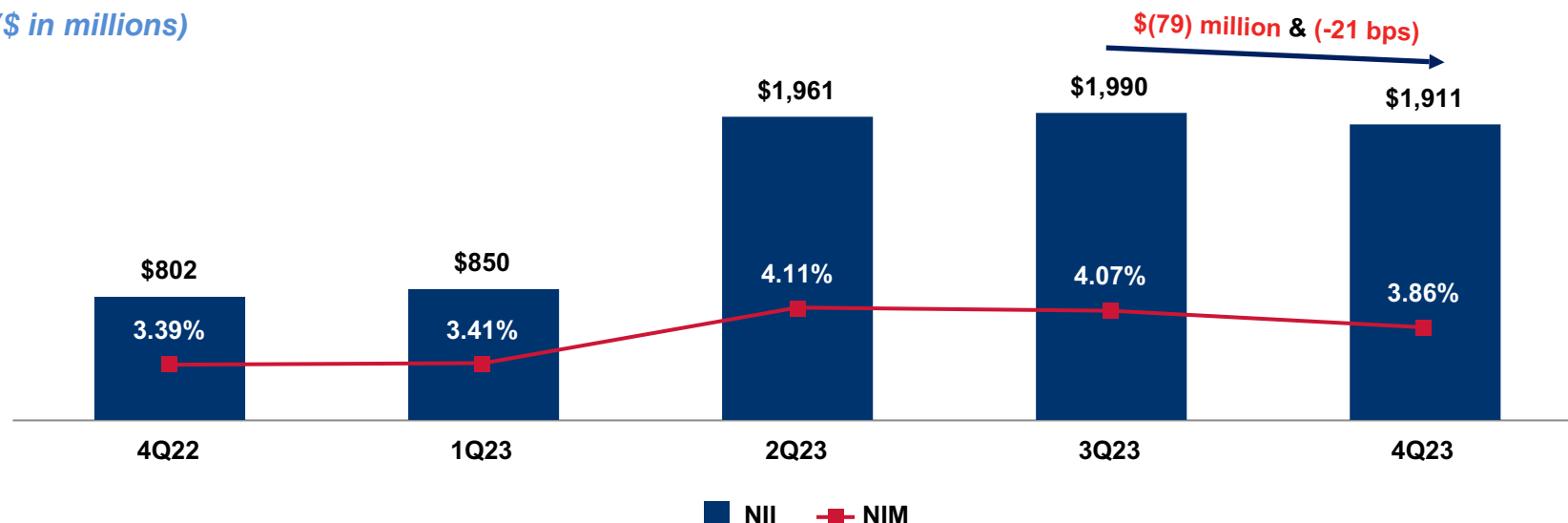
Adjusted (Non-GAAP)				Increase (decrease)			
				4Q23 vs. 3Q23		4Q23 vs. 4Q22	
	4Q23	3Q23	4Q22	\$	%	\$	%
Net interest income	\$ 1,911	\$ 1,990	\$ 802	\$ (79)	(3.9)%	\$ 1,109	138.4 %
Noninterest income	455	468	290	(13)	(2.8)	165	56.9
Net revenue	2,366	2,458	1,092	(92)	(3.7)	1,274	116.7
Noninterest expense	1,135	1,132	590	3	0.4	545	92.5
Pre-provision net revenue	1,231	1,326	502	(95)	(7.2)	729	145.2
Provision for credit losses	249	195	79	54	27.5	170	217.6
Income before income taxes	982	1,131	423	(149)	(13.2)	559	131.9
Income taxes	289	303	103	(14)	(4.5)	186	179.3
Net income	693	828	320	(135)	(16.4)	373	116.6
Preferred stock dividends	15	15	14	—	0.6	1	14.5
Net income available to common stockholders	\$ 678	\$ 813	\$ 306	\$ (135)	(16.7)%	\$ 372	121.0 %



Note – Adjusted amounts exclude notable items. Refer to the Non-GAAP Section V of this presentation for notable item details and a reconciliation of the Non-GAAP to GAAP measures.

Net interest income and margin (NIM)

(\$ in millions)



Highlights

4Q23 vs 3Q23

Net interest income decreased by \$79 million due to a \$86 million increase in interest expense, partially offset by a \$7 million increase in interest income. The significant components of the changes follow:

- \$96 million increase in interest expense on deposits due to a higher rate paid and a higher average balance,
- \$35 million decrease in interest income on loans. Accretion on loans declined by \$77 million, partially offset by a \$42 million increase in interest income on loans due to a higher yield, and a
- \$19 million decrease in interest income on overnight investments due to lower average balances; partially offset by a
- \$62 million increase in interest on investment securities due to a higher average balance and yield as we continued to shift balances from cash into short duration investment securities.

NIM contracted by 21 basis points from 4.07% to 3.86%. See the following page for a rollforward of NIM between 3Q23 and 4Q23.

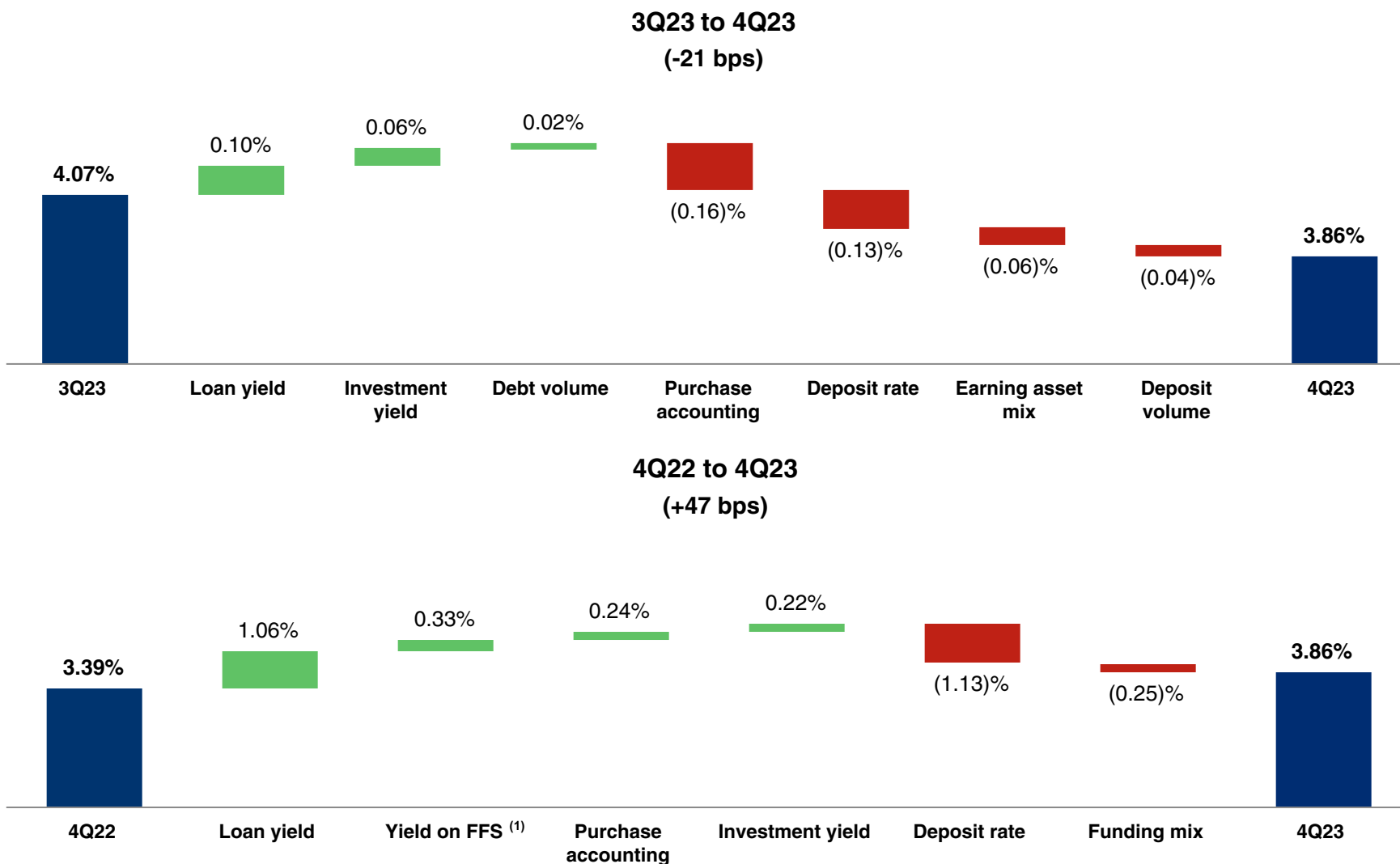
4Q23 vs 4Q22

Net interest income increased by \$1.1 billion due to a \$2.1 billion increase in interest income, partially offset by a \$1.0 billion increase in interest expense. The significant components of the changes follow:

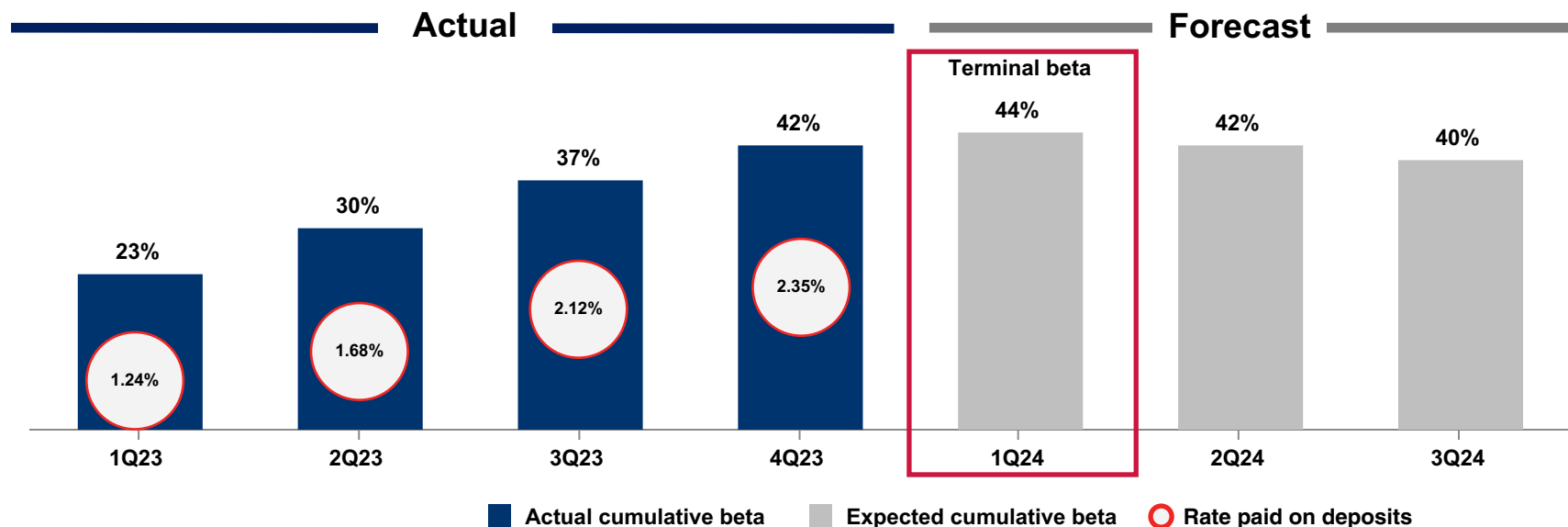
- \$1.5 billion increase in interest income on loans due to a higher average balance and increased loan accretion of \$181 million, both as a result of the SVB acquisition, an increase in loan yield, and loan growth in the General Bank and Commercial Bank,
- \$429 million increase in interest on overnight investments due to a higher average balance resulting from the SVB acquisition and a higher yield; partially offset by a
- \$689 million increase in interest expense on deposits due to a higher average balance resulting from the SVB acquisition, deposit growth, and a higher rate paid, and a
- \$279 million increase in interest expense on borrowings primarily due to the Purchase Money Note related to the SVB acquisition.

NIM expanded 47 basis points from 3.39% to 3.86%. See the following page for a rollforward of NIM between 4Q22 and 4Q23.

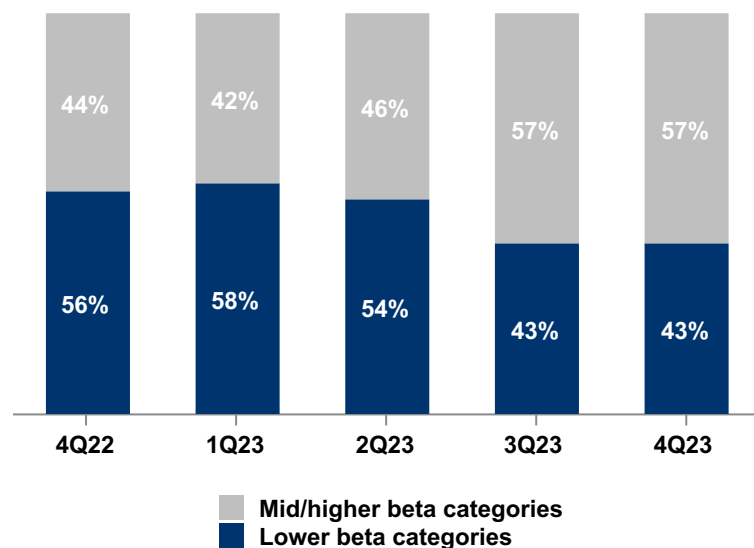
NIM Rollforward



Historical and Forecasted Cumulative Deposit Beta



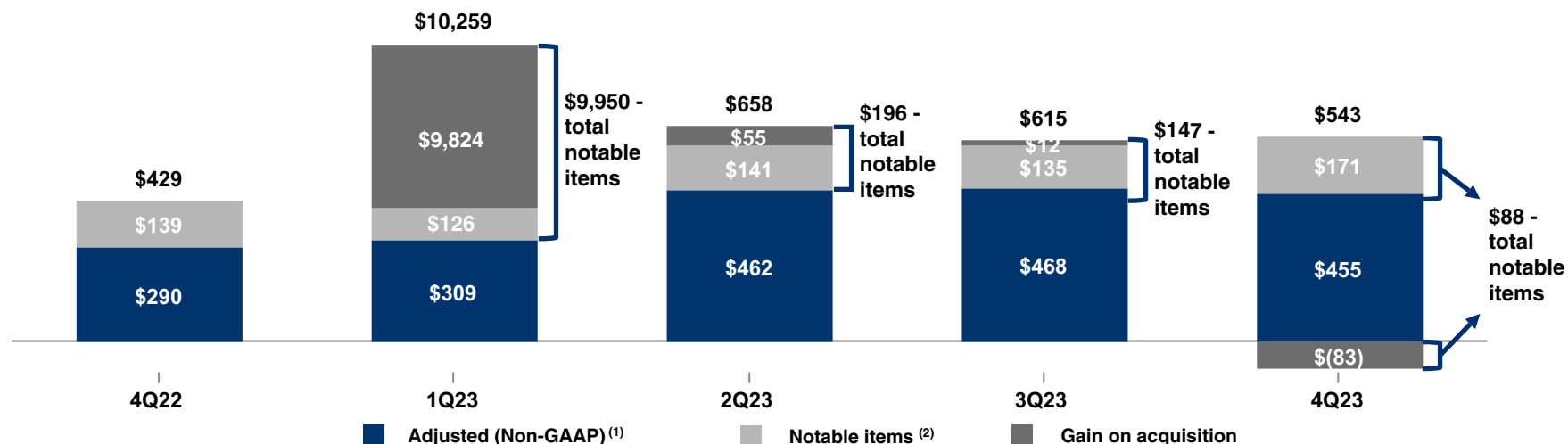
Highlights



- We are forecasting our cumulative deposit beta to increase to a terminal beta of approximately 44% as a result of higher for longer interest rates. Actual betas will be dependent on liquidity needs, behavior of acquired deposits, deposit mix and levels of overall competition.
- The increase in the mid/high beta categories in the third quarter was primarily driven by balance growth in the Direct Bank as part of our liquidity management activities.
- **Mid/higher beta categories:**
 - > 30% beta on Direct Bank and SVB money market, savings and time deposit accounts.
 - 10 to 30% beta on branch network money market accounts and Community Association Banking checking with interest and money market accounts.
- **Lower beta categories:**
 - 0 to 10% beta on total noninterest bearing deposits and branch network checking with interest and savings accounts.

Noninterest income

(\$ in millions)



Highlights

4Q23 vs 3Q23

Noninterest income decreased by \$72 million.

Adjusted noninterest income ⁽¹⁾ decreased by \$13 million. Significant components included:

- \$11 million decrease in other noninterest income driven primarily by a \$12 million decline in the fair value of customer derivative positions as a result of declining interest rates,
- \$5 million decrease in net rental income on operating lease equipment due to higher maintenance expenses, partially offset by higher rental income, and a
- \$5 million decrease in cardholder services due to lower volume and higher rewards expenses; partially offset by a
- \$9 million increase in fee income and other service charges resulting from higher capital markets fees.

Notable items total \$88 million compared to \$147 million in the prior quarter. Refer to Section V of this presentation for notable item details.

4Q23 vs 4Q22

Noninterest income increased by \$114 million.

Adjusted noninterest income ⁽¹⁾ increased by \$165 million. Significant components included:

- \$51 million increase in client investment fees earned for managing off-balance sheet client funds primarily in the SVB segment,
- \$37 million increase in fee income and other service charges primarily due to the SVB segment,
- \$27 million increase in international fees which are FX fees primarily in the SVB segment, and a
- \$22 million increase in service charges on deposits primarily due to the SVB segment.

Notable items totaled \$88 million compared to \$139 million in the prior year quarter. Refer to Section V of this presentation for notable item details.

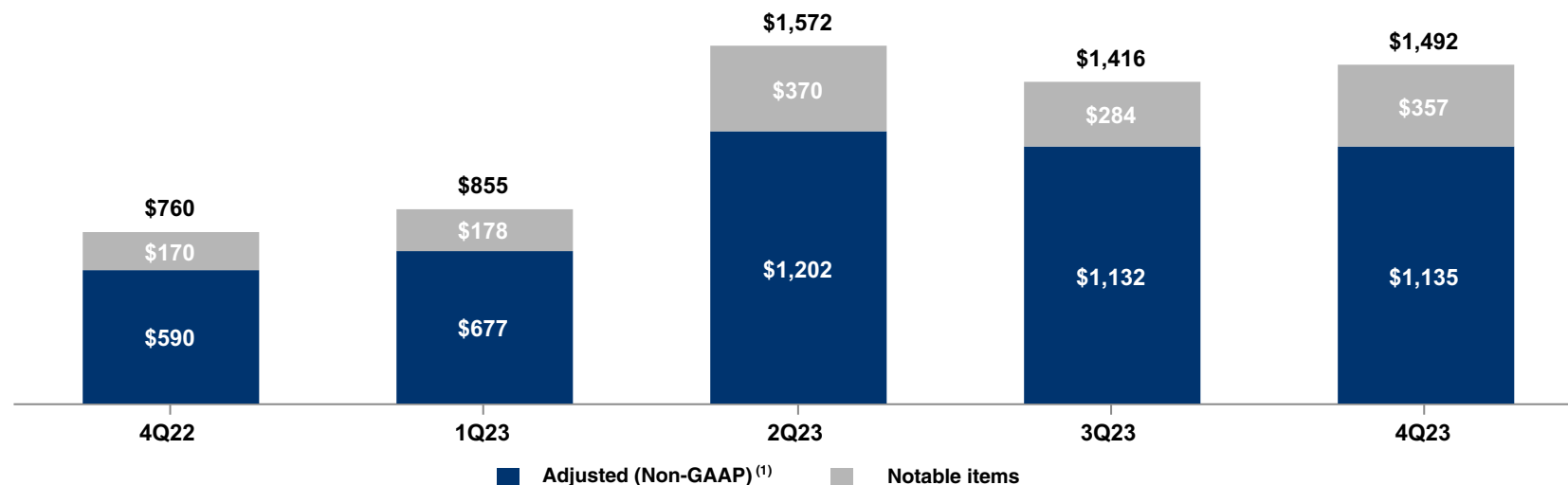


(1) Adjusted amounts exclude notable items. Refer to the Non-GAAP Section V of this presentation for notable item details and a reconciliation of the Non-GAAP to GAAP measures.

(2) Excludes gain on acquisition as it is broken out separately.

Noninterest expense

(\$ in millions)



Highlights

4Q23 vs 3Q23

Noninterest expense increased by \$76 million.

Adjusted noninterest expense ⁽¹⁾ increased by \$3 million. Significant components included:

- \$12 million increase in professional fees,
- \$12 million increase in other noninterest expense spread amongst various accounts, and a
- \$11 million increase in third party processing fees; partially offset by a
- \$18 million decrease in FDIC insurance expense, and a
- \$13 million decrease in salaries and benefits.

Notable items totaled \$357 million compared to \$284 million in the prior quarter. Refer to Section V of this presentation for notable item details.

Adjusted efficiency ratio ⁽¹⁾ increased from 46.04% to 48.00%.

4Q23 vs 4Q22

Noninterest expense increased by \$732 million.

Adjusted noninterest expense ⁽¹⁾ increased by \$545 million primarily due to the impacts of the SVB acquisition. Significant components included:

- \$360 million increase in salaries and benefits,
- \$59 million increase in equipment expense,
- \$41 million increase in other noninterest expense spread among various accounts, and a
- \$39 million increase in third-party processing fees.

Notable items totaled \$357 million compared to \$170 million in the prior year quarter. Refer to Section V of this presentation for notable items details.

Adjusted efficiency ratio ⁽¹⁾ improved from 54.08% to 48.00%.



⁽¹⁾ Adjusted noninterest expense and adjusted efficiency ratio are Non-GAAP and exclude notable items. Refer to the Non-GAAP Section V of this presentation for notable item details and a reconciliation of the Non-GAAP to GAAP measures.

Balance Sheet Highlights

(\$ in millions, except per share data)

SELECT PERIOD END BALANCES	4Q23	3Q23	4Q22	Increase (decrease)			
				4Q23 vs 3Q23 ⁽¹⁾		4Q23 vs 4Q22 ⁽¹⁾	
				\$	%	\$	%
Interest-earning deposits at banks	\$ 33,609	\$ 36,704	\$ 5,025	\$ (3,095)	(33.5)%	\$ 28,584	568.9 %
Investment securities	29,999	26,818	19,369	3,181	47.1	10,630	54.9
Loans and leases	133,302	133,202	70,781	100	0.3	62,521	88.3
Operating lease equipment, net ⁽²⁾	8,746	8,661	8,156	85	3.9	590	7.2
Deposits	145,854	146,233	89,408	(379)	(1.0)	56,446	63.1
Noninterest-bearing deposits	39,799	43,141	24,922	(3,342)	(30.7)	14,877	59.7
Borrowings	37,654	37,712	6,645	(58)	(0.6)	31,009	466.7
Tangible common stockholders' equity (non-GAAP) ⁽³⁾	19,716	18,833	8,295	882	18.6	11,419	137.6
Common stockholders' equity	20,374	19,508	8,781	865	17.6	11,592	132.0
Total stockholders' equity	21,255	20,389	9,662	866	16.8	11,593	120.0

KEY METRICS	4Q23	3Q23	4Q22	Increase (decrease)	
				4Q23 vs 3Q23	4Q23 vs 4Q22
Common equity Tier 1 (CET1) capital ratio	13.36 %	13.24 %	10.08 %	0.12 %	3.28 %
Book value per common share	\$ 1,403.12	\$ 1,343.52	\$ 605.36	\$ 59.60	\$ 797.76
Tangible book value per common share (non-GAAP) ⁽³⁾	1,357.77	1,297.00	571.89	60.77	785.88
Tangible capital to tangible assets (non-GAAP) ⁽³⁾	9.25 %	8.84 %	7.62 %	0.41 %	1.63 %
Loan to deposit ratio	91.39	91.09	79.17	0.30	12.22
ALLL to total loans and leases	1.31	1.26	1.30	0.05	0.01
Noninterest-bearing deposits to total deposits	27.29	29.50	27.87	(2.21)	(0.58)
Total liquid assets (available cash + HQLS)	\$ 57,284	\$ 57,019	\$ 18,244	\$ 265	\$ 39,040
Total liquidity (liquid assets & contingent sources)	91,228	95,042	31,765	(3,814)	59,463
Total liquidity / uninsured deposits ⁽⁴⁾	168 %	170 %	110 %	(2.00)%	58.00 %

(1) Percent change is annualized (where applicable) and is calculated using unrounded numbers.

(2) Operating lease equipment, net includes \$8.0 billion of rail assets.

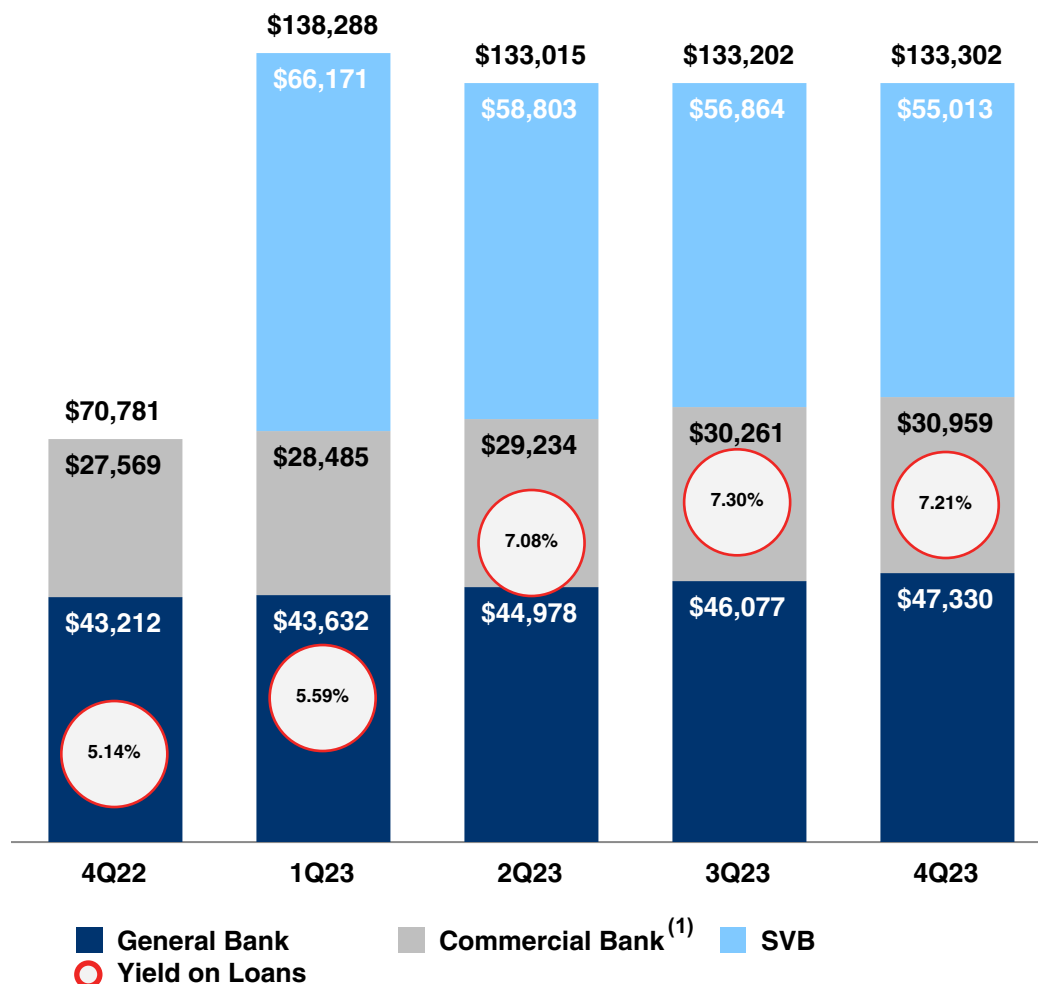
(3) Refer to the Non-GAAP Section V of this presentation for a reconciliation of the Non-GAAP to GAAP measures.

(4) Total liquidity for 4Q23 and 3Q23 includes immediately available capacity under the FDIC line of credit as of each period end totaling \$15.1 billion and \$19.4 billion, respectively. For 3Q23, the immediately available capacity is calculated in accordance with the Advance Facility Agreement with the FDIC as if it were in effect at such time for comparability between period. The FDIC credit facility has a maximum capacity of \$70 billion which may be used for liquidity coverage ratios. If calculated using the maximum capacity, these ratios would be 270% and 261% for 4Q23 and 3Q23, respectively. To access the full amount, additional collateral would have to be pledged.



Loans and Leases

(\$ in millions, period end balances)



Highlights

4Q23 vs 3Q23

- Total loans increased \$100 million driven primarily by a \$1.3 billion (10.8% annualized) and \$716 million (9.4% annualized) increase in the General Bank and Commercial Bank, respectively; partially offset by a \$1.9 billion decline in the SVB segment.
- General Bank growth was driven primarily by business and commercial loans, while Commercial Bank growth reflected strong performance in industry verticals and Middle Market Banking. The reduction in the SVB portfolio was driven by declines in Global Fund Banking and Technology and Healthcare Banking.

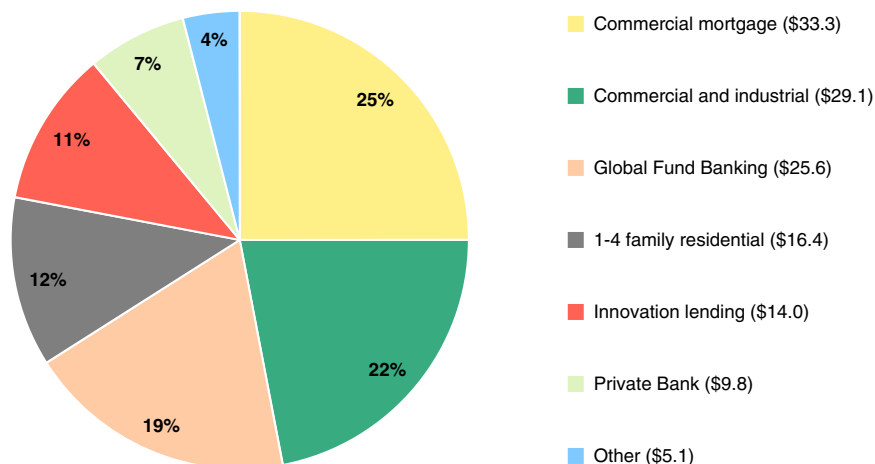
4Q23 vs 4Q22

- Total loans increased \$62.5 billion due primarily to the SVB acquisition which contributed \$55.0 billion in loans as of December 31, 2023.
- General Bank loans grew by \$4.1 billion (9.5%) due primarily to business, commercial and mortgage loans.
- Commercial Bank loans grew by \$3.4 billion (12.5%) due to growth in industry verticals, Middle Market Banking and Real Estate Finance.

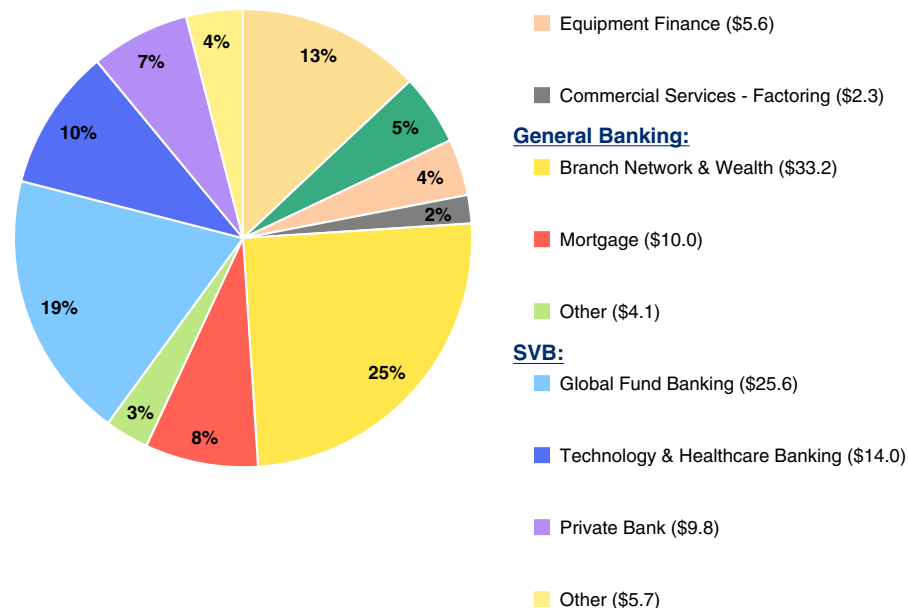
4Q23 Loans and Leases Composition

(\$ in billions, period end balances)

Type



Segment



Commercial Banking:

- Commercial Finance (\$16.9)
- Real Estate Finance (\$6.1)
- Equipment Finance (\$5.6)
- Commercial Services - Factoring (\$2.3)

General Banking:

- Branch Network & Wealth (\$33.2)
- Mortgage (\$10.0)
- Other (\$4.1)

SVB:

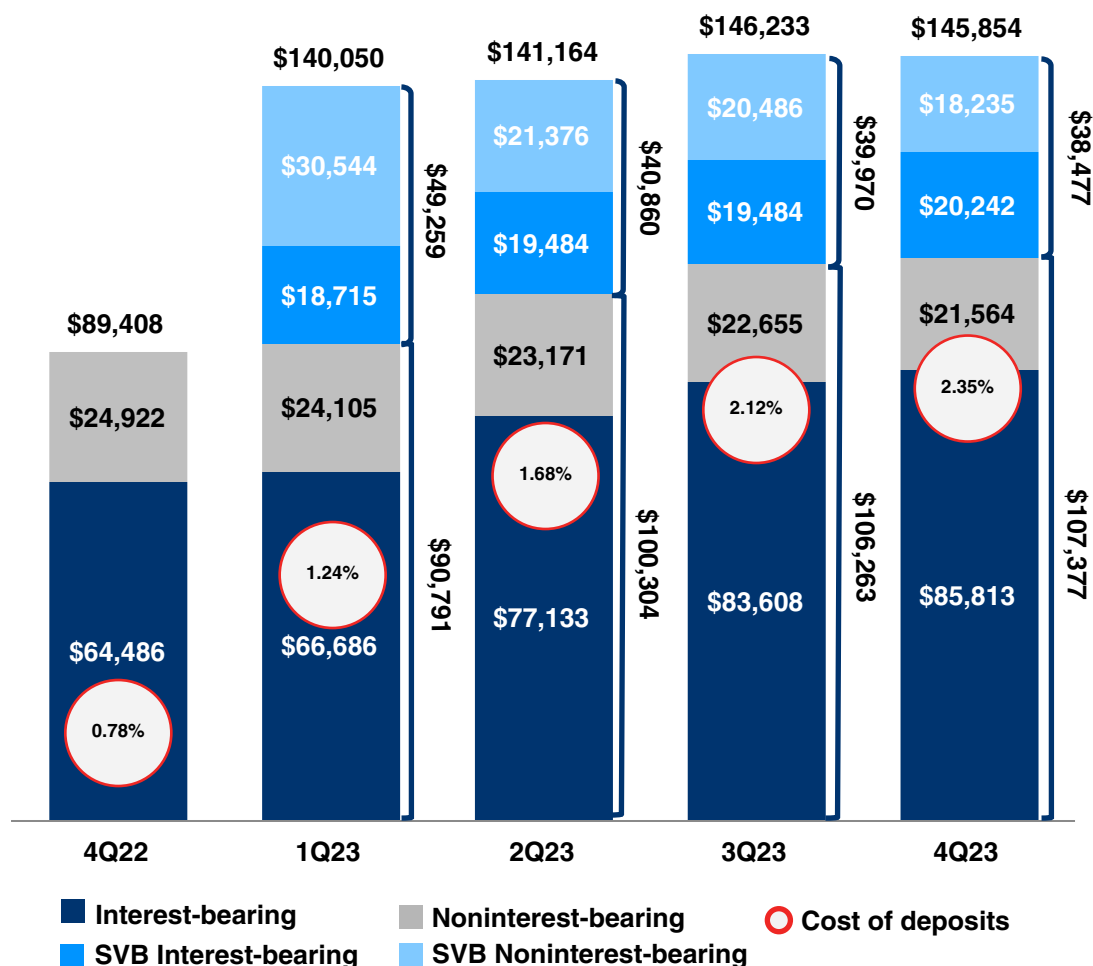
- Global Fund Banking (\$25.6)
- Technology & Healthcare Banking (\$14.0)
- Private Bank (\$9.8)
- Other (\$5.7)



Note - Rail operating lease assets are not included in the loan totals. The Commercial Banking segment includes Commercial Finance, Real Estate Finance, Equipment Finance and Commercial Services (factoring). The General Banking segment includes Branch Network & Wealth, Mortgage, Consumer Indirect, Community Association Banking and Other General Banking. The SVB segment includes Global Fund Banking, Technology & Healthcare Banking, Private Bank and Other.

Deposits

(\$ in millions, period end balances)



Highlights

4Q23 vs. 3Q23

- Total deposits decreased \$379 million (-1.0% annualized) driven by a \$1.5 billion decline in the SVB segment due primarily to client cash burn and muted fundraising activity and a \$492 million decline in the Branch Network from seasonable outflows, partially offset by a \$2.0 billion increase in the Direct Bank.

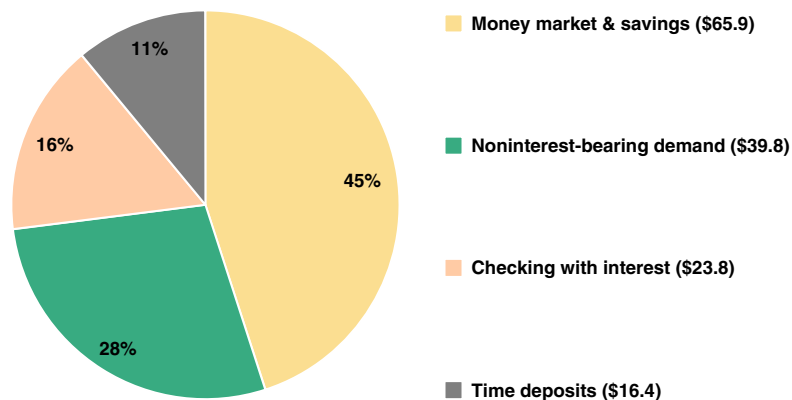
4Q23 vs. 4Q22

- Total deposits grew \$56.4 billion (63.1%) driven primarily by the SVB acquisition which contributed \$38.5 billion in deposits as of December 31, 2023 and a \$21.2 billion increase in the Direct Bank.

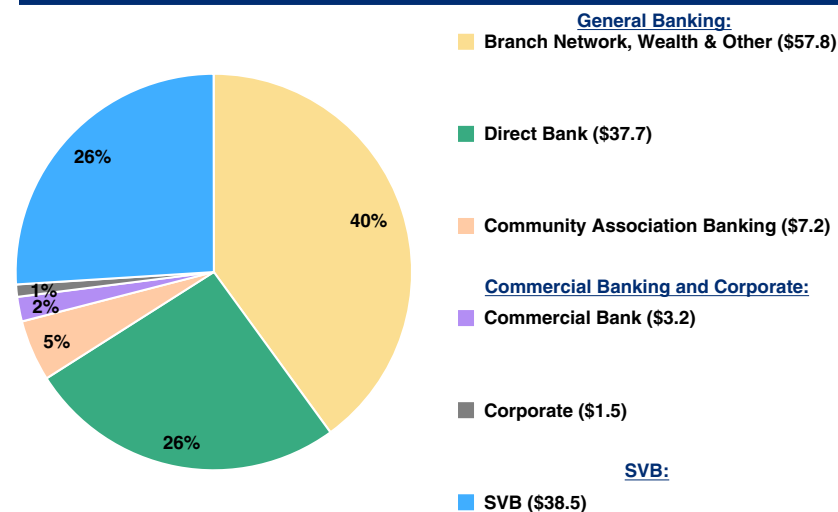
4Q23 Deposit Composition

(period end balances, \$ in billions, except average account size)

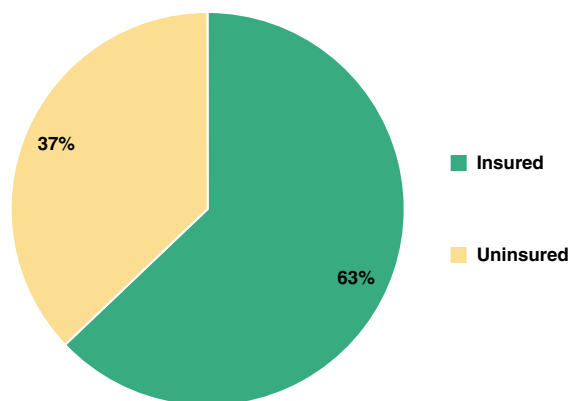
Type



Segment



Insured vs Uninsured



Average Account Size and Insured by Segment

	Total deposits	Average size	Insured %
General Bank	\$ 102.6	\$ 38,307	76%
Commercial Bank	3.2	272,107	14%
Corporate & Other ⁽¹⁾	1.5	6,921,659	96%
Sub-total	\$ 107.4	\$ 39,893	75%
SVB	38.5	307,789	29%
Sub-total	\$ 38.5	\$ 307,789	29%
Total	\$ 145.9	\$ 51,783	63%



Note – Totals may not foot due to rounding.

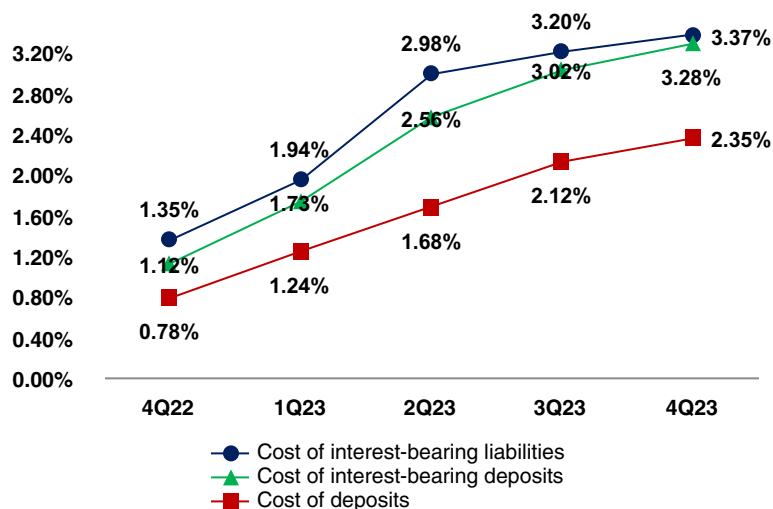
(1) Corporate consists primarily of brokered deposits which are pooled into one account then associated with multiple customers who have balances under FDIC insurance limits.

Funding Mix

(\$ in millions)

	Period End Balances										Increase (decrease)	
	4Q23		3Q23		2Q23		1Q23		4Q22		4Q23 vs. 3Q23	4Q23 vs. 4Q22
Total deposits	\$ 145,854	79.5 %	\$ 146,233	79.5 %	\$ 141,164	77.9 %	\$ 140,050	75.2 %	\$ 89,408	93.1 %	\$ (379)	\$ 56,446
Securities sold under customer repurchase agreements	485	0.3	453	0.2	454	0.3	509	0.3	436	0.5	32	49
Purchase money note	35,846	19.5	35,833	19.5	35,817	19.8	35,151	18.9	—	—	13	35,846
Federal Home Loan Bank borrowings	—	—	—	—	2,425	1.3	8,500	4.6	4,250	4.4	—	(4,250)
Subordinated debt	938	0.5	1,040	0.6	1,043	0.6	1,046	0.6	1,049	1.1	(102)	(111)
Senior unsecured borrowings	377	0.2	377	0.2	393	0.2	881	0.5	885	0.9	—	(508)
Other borrowings	8	—	9	—	7	—	7	—	25	—	(1)	(17)
Total deposits and borrowed funds	\$ 183,508	100 %	\$ 183,945	100 %	\$ 181,303	100 %	\$ 186,144	100 %	\$ 96,053	100 %	\$ (437)	\$ 87,455

Cost of funds



Highlights

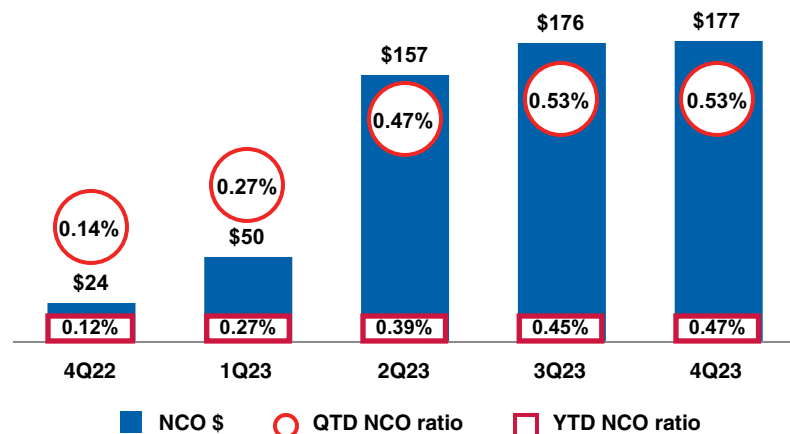
4Q23 vs 3Q23

- Funding mix remained stable with 79.5% composed of deposits.
- The decline in subordinated debt was due to the redemption of smaller issuances given excess capital and liquidity positions.
- While the cost of deposits increased by 23 basis points, the pace decelerated from previous quarters.

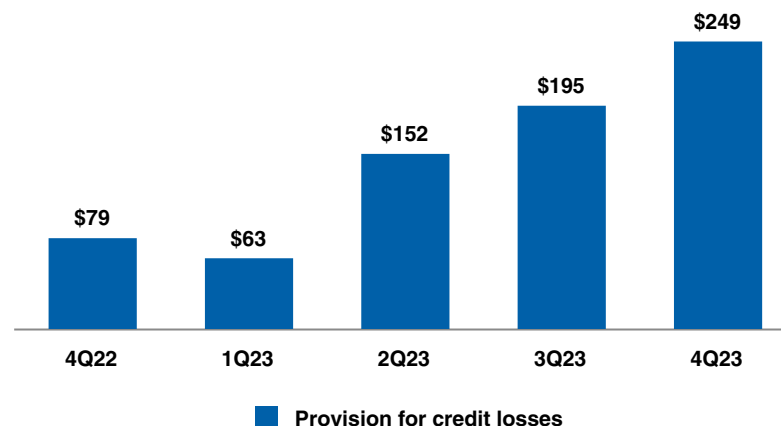
Credit Quality Trends and Allowance

(\$ in millions)

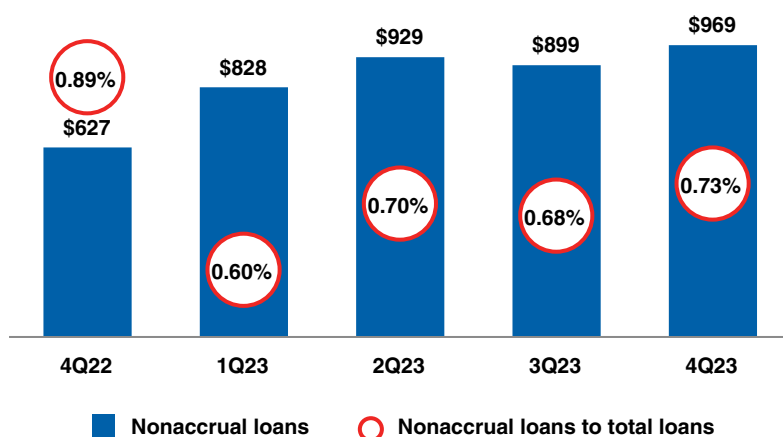
Net charge-offs (NCO) & NCO ratio



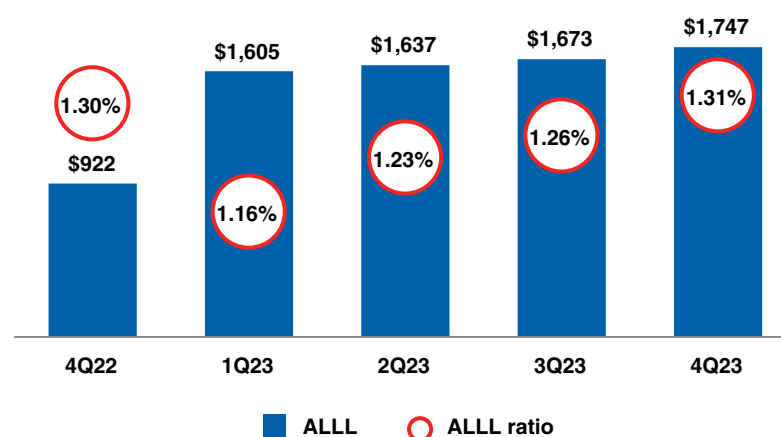
Adjusted provision for credit losses ⁽¹⁾



Nonaccrual loans / total loans & leases



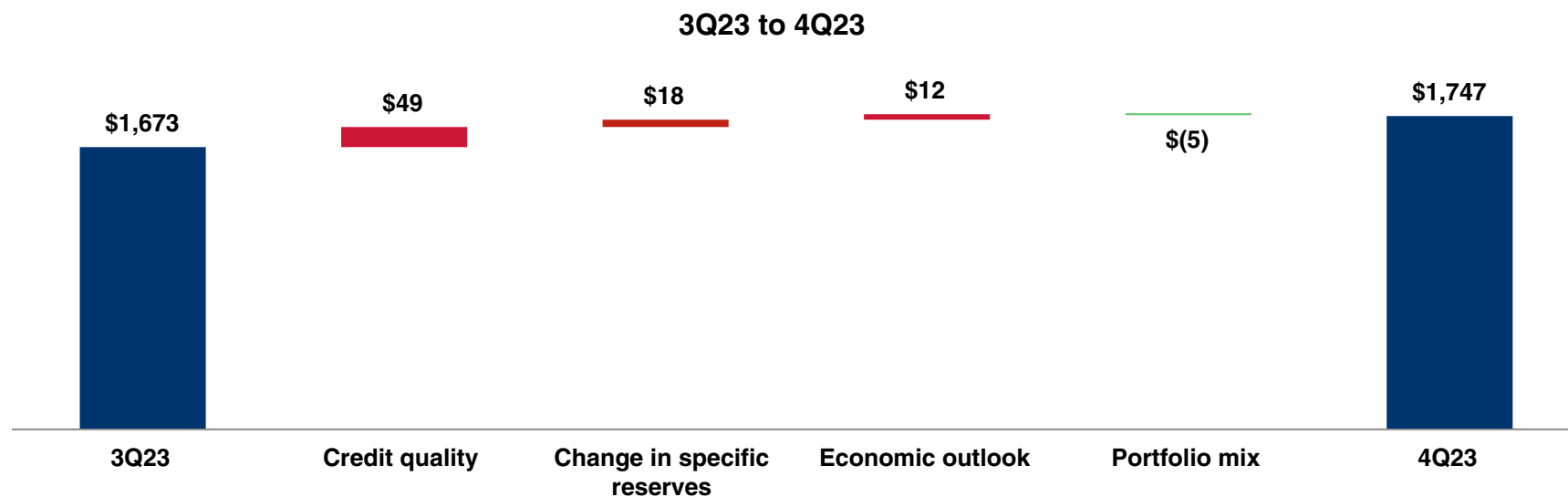
Allowance (ALLL) & ALLL ratio



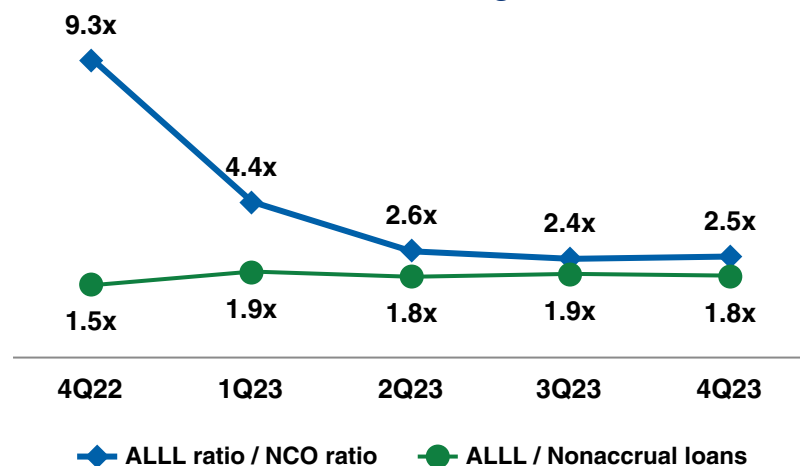
(1) Adjusted provision for credit losses excludes CECL Day 2 charges and provision (benefit) expense for credit losses on available for sale securities. Refer to the Non-GAAP Section V of this presentation for notable item details and a reconciliation of the Non-GAAP to GAAP measures.

Allowance for loan and lease losses (ALLL)

(\$ in millions)



ALLL Coverage



Highlights

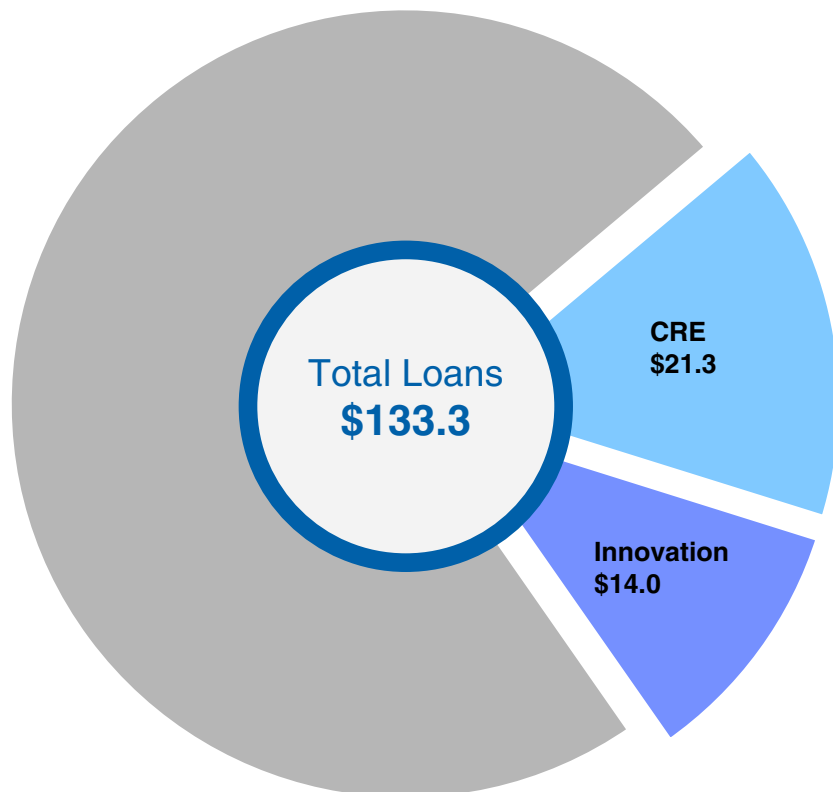
4Q23 vs 3Q23

- ALLL increased \$74 million compared to the linked quarter.
- The increase over the prior quarter was driven primarily by mild credit quality deterioration in our commercial portfolios, including general office. Additionally contributing to the increase was an increase in specific reserves in the investor dependent portfolio and changes in the macroeconomic forecasts.
- These factors were partially offset by a mix/shift to higher credit quality segments in the portfolio.
- The ALLL covered annualized quarterly net charge-offs 2.5 times and provided 1.8 times coverage of nonaccrual loans. These metrics were relatively stable from the prior quarter.

Loan Portfolios in Focus

(\$ in billions, as of December 31, 2023)

Total Loans



Commercial Real Estate (CRE) Portfolio Composition

	Balance	% of total loans
Multi-Family	\$ 4.4	3.3 %
Medical Office	3.5	2.6
General Office	2.9	2.2
General Bank	1.3	1.0
Commercial Bank	1.2	0.9
SVB	0.4	0.3
Industrial / Warehouse	2.9	2.1
Retail	1.8	1.4
Hotel/Motel	0.8	0.6
Other	5.0	3.7
Total	\$ 21.3	15.9 %

Innovation Portfolio Composition

	Balance	% of total loans
Innovation C&I and cash flow dependent	\$ 9.7	7.2 %
Investor dependent - growth stage	2.9	2.2
Investor dependent - early stage	1.4	1.1
Total	\$ 14.0	10.5 %

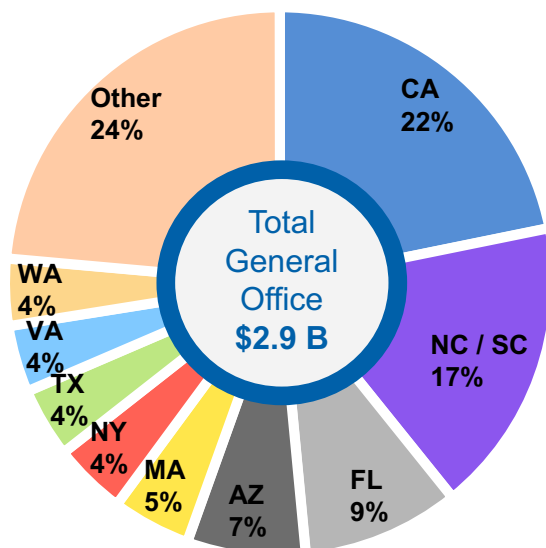


Note - The definition of CRE in these tables is aligned with supervisory guidance on commercial real estate and includes the following: construction loans (1.a.1 and 1.a.2), loans where the primary repayment is from 3rd party rental income (1.d and 1.e.2), and loans not secured by real estate but for the purpose of real estate (4.a, 8, and 9).

General Office CRE Portfolio

(as of December 31, 2023)

Geographic Diversification



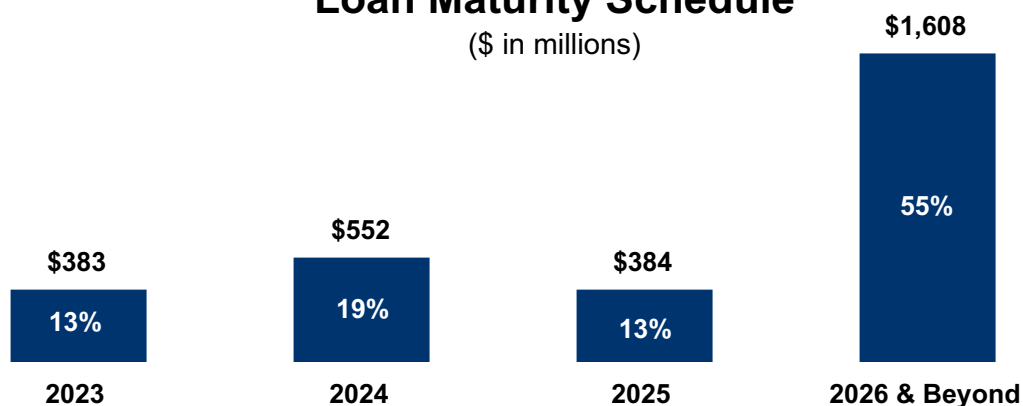
Top 5 MSAs (\$ in millions)	
Los Angeles	\$ 408
Phoenix	\$ 201
Boston	\$ 136
San Francisco	\$ 130
New York	\$ 126
Percent of Total Loans	0.8 %

General Office Portfolio Metrics

% of total loans	2.2 %
% of CRE loans	13.8 %
Average loan amount	\$2 MM
NCO ratio (4Q23)	3.56 %
Delinquencies/Loans	13.56 %
NPLs/Loans	11.38 %
Criticized loans/Loans	24.85 %
ALLL ratio ⁽¹⁾	4.77 %

Loan Maturity Schedule

(\$ in millions)



(1) There are approximately \$1.2 billion of general office loans in the Commercial Bank with an ALLL ratio of 9.37%.

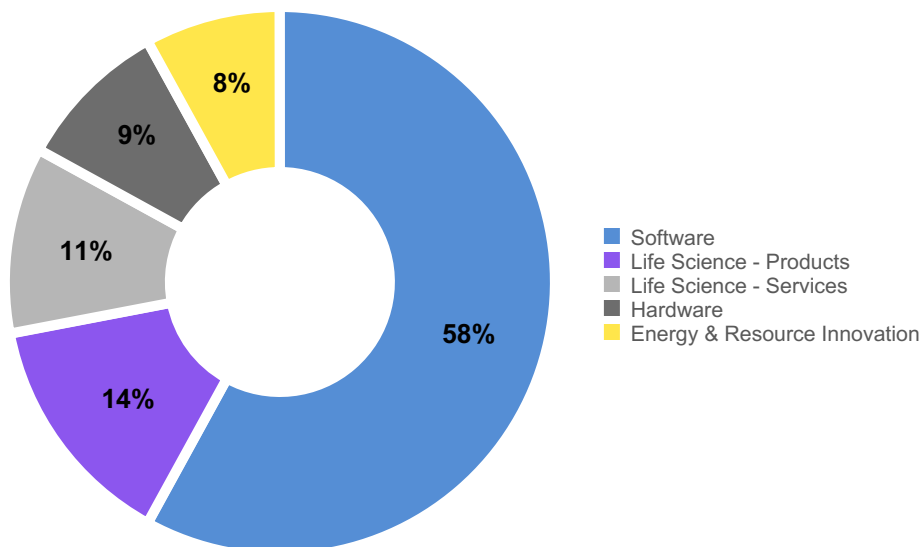
SVB Investor Dependent (ID) Portfolio

(as of December 31, 2023)

Portfolio Characteristics

- **Early Stage** - Loans to development-stage innovation companies with \$0-5 million in revenues. Historically SVB's highest risk portfolio which experienced an average ~6% NCO ratio over 2008-2010.
- **Growth Stage** - Loans to mid and later-stage innovation companies with over \$5 million in revenues.
- Continued pressure in public and private markets negatively impacts borrowers' ability to raise funds and execute exit strategy.
- Large loan sizes in the Growth Stage portfolio may contribute to lumpiness in quarterly net charge-offs and credit metrics.
- SVB credit leadership team remains intact with an average tenure at SVB of 25 years.

Client Industry Concentration

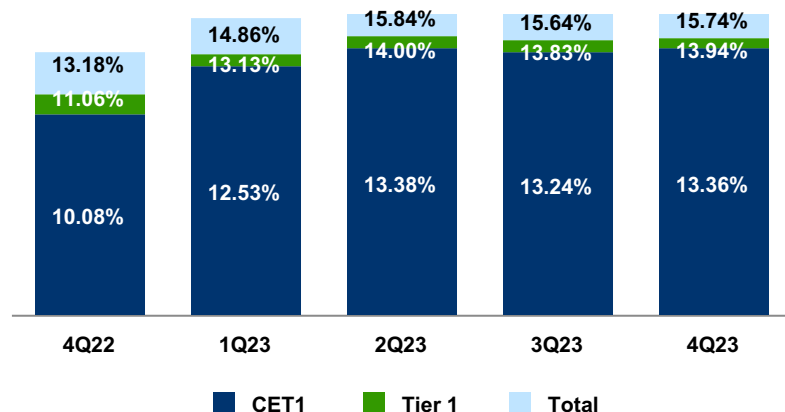


Portfolio Metrics

	Early Stage	Growth Stage
Loan balance	\$1.4 B	\$2.9 B
% of Innovation loans	10.1 %	20.8 %
% of ID loans	32.6 %	67.4 %
Avg. loan size	\$306 K	\$3.47 MM
Median loan size	\$30 K	\$800 K
NCO ratio (4Q23)	9.63%	1.31%
NPLs/Loans	2.74 %	1.29 %
Criticized loans/Loans	24.10 %	15.37 %
ALLL ratio	6.84 %	4.40 %

Capital

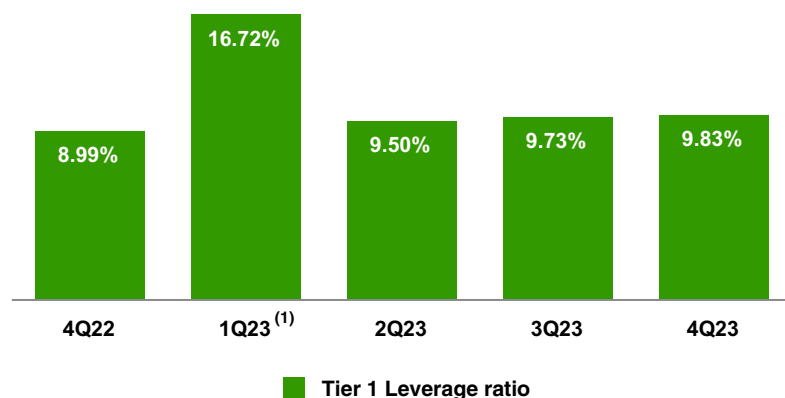
Risk-based capital ratios



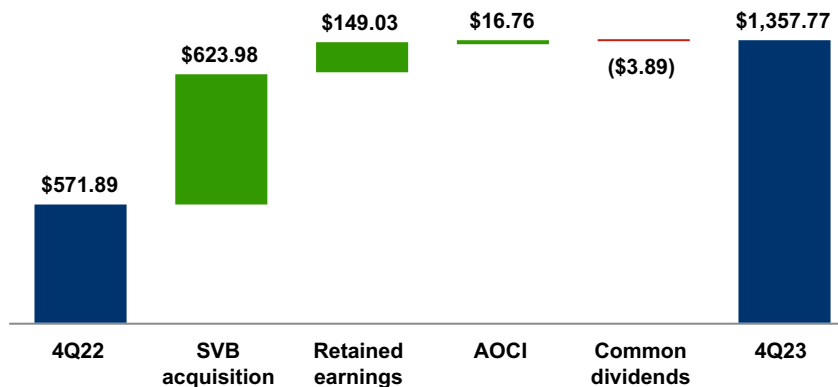
Capital ratio rollforward

	Risk-Based Capital			Tier 1 Leverage
	Total	Tier 1	CET1	
December 31, 2022	13.18%	11.06%	10.08%	8.99%
SVB acquisition - net	1.59%	1.88%	2.25%	0.03%
Net income	1.65%	1.65%	1.65%	1.43%
Change in risk-weighted/average assets	0.66%	0.59%	0.57%	-0.58%
Sub debt phase-out	-0.10%	0.00%	0.00%	0.00%
Shared loss agreement coverage runoff	-1.34%	-1.19%	-1.14%	0.00%
Common dividends	-0.04%	-0.04%	-0.04%	-0.04%
Preferred dividends	-0.05%	-0.05%	-0.04%	-0.04%
Other	0.19%	0.04%	0.03%	0.04%
December 31, 2023	15.74%	13.94%	13.36%	9.83%
Change since December 31, 2022	2.56%	2.88%	3.28%	0.84%

Tier 1 Leverage ratio



Tangible book value per share (Non-GAAP)

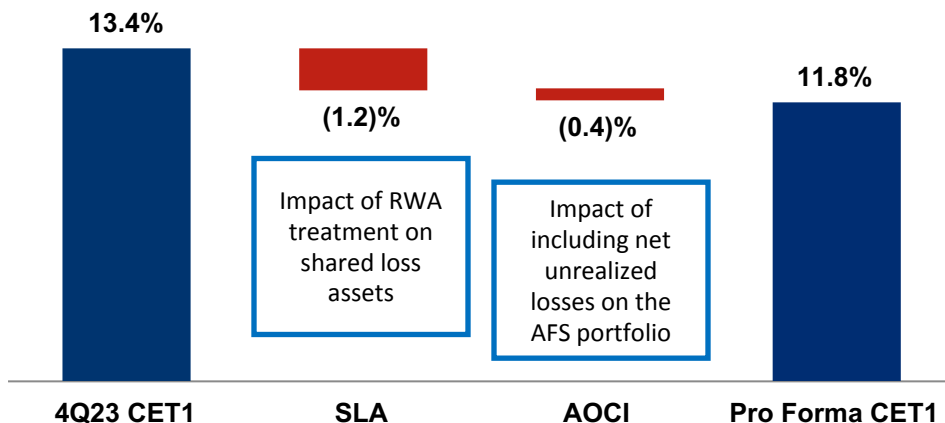


Note – The above capital ratios represent BancShares ratios and are preliminary pending completion of quarterly regulatory filings. Refer to Section V of this presentation for a reconciliation of Non-GAAP measures to the most directly comparable GAAP measure.

(1) The Tier 1 Leverage ratio for 1Q23 only includes the impact of SVB for five days.

First Citizens Remains Well Positioned for Regulatory Proposals

Strong Capital Position



- Our capital position remains strong and well above regulatory minimums both as reported and when considering the impacts of the FDIC shared loss agreement and net unrealized losses in the AFS portfolio.
- Our loss position continues to improve in the current rate environment and declined \$312 million or by 35% in the fourth quarter. Expected to contract another \$230 million or 40% in 2024 based on the forward curve.
- We continue to assess the full impact of regulatory changes on our capital position, but remain well-positioned for proposed changes to the rules.

Long Term Debt (LTD) Needs are Manageable

- First Citizens' binding constraint is expected to be LTD as a percentage of Risk-Weighted Assets (RWA).
- Under terms of the proposed rule, we estimate the LTD shortfall to be approximately \$8 - \$11 billion.
- We expect to begin a programmatic issuance of qualifying LTD in 2024 to ensure compliance by phase-in deadlines once a final rule is issued.
- Along with our deposit growth strategies, we anticipate these funding actions will facilitate the funding needs of First Citizens as the FDIC Purchase Money Note matures in March 2028.



Financial Outlook

Section III

Key Earnings Estimate Assumptions

Metric	4Q23	1Q24 - Projected	FY24 - Projected
Loans and leases - EOP	\$133.3 billion	\$133 billion - \$135 billion	\$139 billion - \$143 billion
Deposits - EOP	\$145.9 billion	\$146 billion - \$148 billion	\$152 billion - \$156 billion
Interest rates		One 25 bps cut in March	Six interest rate cuts in 2024; with the first in March, Fed funds ending 2024 at 4.00%; NII below shows range of 3 cuts to 6 cuts (or FFR '24 ending between 4.00 – 4.75%)
Net interest income	\$1.9 billion	\$1.75 billion - \$1.85 billion	\$6.9 billion - \$7.1 billion
Net charge-off ratio (annualized where applicable)	53 bps	50 - 60 bps	45 - 55 bps
Adjusted noninterest income ⁽¹⁾	\$455 million	\$440 million - \$470 million	\$1.8 billion - \$1.9 billion
Adjusted noninterest expense ⁽²⁾	\$1.14 billion	\$1.15 billion - \$1.17 billion	\$4.6 billion - \$4.7 billion
Effective tax rate	27.9%	27.0% - 28.0%	27.0% - 28.0%

(1) Adjusted noninterest income includes net rental income on operating lease assets (net of depreciation and maintenance) and excludes fair value adjustments on marketable equity securities, realized gains/losses on sales of AFS securities, realized gains/losses on sales of leasing equipment, realized gains/losses on extinguishment of debt and acquisition accounting gains. Refer to the Non-GAAP Section V of this presentation for notable item details and a reconciliation of the Non-GAAP to GAAP measures.

(2) Adjusted noninterest expense excludes depreciation and maintenance on operating lease assets, acquisition-related expenses and amortization of intangibles. Refer to the Non-GAAP Section V of this presentation for notable item details and a reconciliation of the Non-GAAP to GAAP measures.



Note - Management does not provide a reconciliation for forward-looking non-GAAP financial measures where it is unable to provide a meaningful or accurate calculation or estimation of reconciling items and the information is not available without unreasonable effort. This is due to the inherent difficulty of forecasting the occurrence and the financial impact of various items that have not yet occurred, are out of BancShares' control, or cannot be reasonably predicted. For the same reasons, management is unable to address the probable significance of the unavailable information. Forward-looking non-GAAP financial measures provided without the most directly comparable GAAP financial measures may vary materially from the corresponding GAAP financial measures.



Appendix

Section IV

BancShares Balance Sheets (unaudited)

(\$ in millions)

	Dec 31, 2023	Sep 30, 2023	Jun 30, 2023	Mar 31, 2023	Dec 31, 2022
ASSETS					
Cash and due from banks	\$ 908	\$ 791	\$ 917	\$ 1,598	\$ 518
Interest-earning deposits at banks	33,609	36,704	37,846	38,522	5,025
Securities purchased under agreements to resell	473	549	298	—	—
Investment in marketable equity securities	84	75	76	85	95
Investment securities available for sale	19,936	16,661	11,894	9,061	8,995
Investment securities held to maturity	9,979	10,082	10,201	10,381	10,279
Assets held for sale	76	58	117	94	60
Loans and leases	133,302	133,202	133,015	138,288	70,781
Allowance for loan and lease losses	(1,747)	(1,673)	(1,637)	(1,605)	(922)
Loans and leases, net of allowance for loan and lease losses	131,555	131,529	131,378	136,683	69,859
Operating lease equipment, net	8,746	8,661	8,531	8,331	8,156
Premises and equipment, net	1,877	1,768	1,782	1,743	1,456
Goodwill	346	346	346	346	346
Other intangible assets	312	329	347	364	140
Other assets	5,857	6,212	5,769	7,450	4,369
Total assets	\$ 213,758	\$ 213,765	\$ 209,502	\$ 214,658	\$ 109,298
LIABILITIES					
Deposits:					
Noninterest-bearing	\$ 39,799	\$ 43,141	\$ 44,547	\$ 54,649	\$ 24,922
Interest-bearing	106,055	103,092	96,617	85,401	64,486
Total deposits	145,854	146,233	141,164	140,050	89,408
Credit balances of factoring clients	1,089	1,282	1,067	1,126	995
Short-term borrowings	485	453	454	1,009	2,186
Long-term borrowings	37,169	37,259	39,685	45,085	4,459
Total borrowings	37,654	37,712	40,139	46,094	6,645
Other liabilities	7,906	8,149	7,361	8,172	2,588
Total liabilities	192,503	193,376	189,731	195,442	99,636
STOCKHOLDERS' EQUITY					
Preferred stock	881	881	881	881	881
Common stock	15	15	15	15	15
Additional paid in capital	4,108	4,106	4,106	4,104	4,109
Retained earnings	16,742	16,267	15,541	14,885	5,392
Accumulated other comprehensive (loss) income	(491)	(880)	(772)	(669)	(735)
Total stockholders' equity	21,255	20,389	19,771	19,216	9,662
Total liabilities and stockholders' equity	\$ 213,758	\$ 213,765	\$ 209,502	\$ 214,658	\$ 109,298

BancShares Income Statements (unaudited)

(\$ in millions)

	4Q23	3Q23	2Q23	1Q23	4Q22
INTEREST INCOME					
Interest and fees on loans	\$ 2,391	\$ 2,426	\$ 2,353	\$ 1,017	\$ 892
Interest on investment securities	241	180	120	107	92
Interest on deposits at banks	485	504	480	87	56
Total interest income	3,117	3,110	2,953	1,211	1,040
INTEREST EXPENSE					
Deposits	865	769	575	288	176
Borrowings	341	351	417	73	62
Total interest expense	1,206	1,120	992	361	238
Net interest income	1,911	1,990	1,961	850	802
Provision for credit losses - loans and leases	249	192	151	783	79
Net interest income after provision for credit losses - loans and leases	1,662	1,798	1,810	67	723
NONINTEREST INCOME					
Rental income on operating lease equipment	252	248	238	233	224
Fee income and other service charges	80	71	70	47	43
Client investment fees	51	52	52	2	—
Wealth management services	48	49	51	40	35
International fees	30	30	29	4	3
Service charges on deposit accounts	44	44	44	24	22
Factoring commissions	22	21	20	19	26
Cardholder services, net	36	41	41	21	26
Merchant services, net	12	12	14	10	8
Insurance commissions	14	13	14	13	13
Realized loss on sale of investment securities available for sale, net	—	(12)	—	(14)	—
Fair value adjustment on marketable equity securities, net	9	(1)	(10)	(9)	2
Bank-owned life insurance	—	1	2	5	7
Gain on sale of leasing equipment, net	2	10	4	4	2
Gain on acquisition	(83)	12	55	9,824	—
Other noninterest income	26	24	34	36	18
Total noninterest income	543	615	658	10,259	429
NONINTEREST EXPENSE					
Depreciation on operating lease equipment	96	95	91	89	88
Maintenance and other operating lease expenses	59	51	56	56	47
Salaries and benefits	714	727	775	420	354
Net occupancy expense	65	65	64	50	48
Equipment expense	114	117	133	58	55
Professional fees	29	12	21	11	11
Third-party processing fees	65	54	54	30	26
FDIC insurance expense	82	36	22	18	5
Marketing expense	24	22	41	15	21
Acquisition-related expenses	116	121	205	28	29
Intangible asset amortization	17	17	18	5	6
Other noninterest expense	111	99	92	75	70
Total noninterest expense	1,492	1,416	1,572	855	760
Income before income taxes	713	997	896	9,471	392
Income tax (benefit) expense	199	245	214	(47)	135
Net income	\$ 514	\$ 752	\$ 682	\$ 9,518	\$ 257
Preferred stock dividends	\$ 15	\$ 15	\$ 15	\$ 14	\$ 14
Net income available to common stockholders	\$ 499	\$ 737	\$ 667	\$ 9,504	\$ 243

Noninterest income

(\$ in millions)

						4Q23 Change vs	
						3Q23	
	4Q23	3Q23	2Q23	1Q23	4Q22	\$	%
Rental income on operating lease equipment	\$ 252	\$ 248	\$ 238	\$ 233	\$ 224	\$ 4	2.0 %
Fee income and other service charges	80	71	70	47	43	9	10.3
Client investment fees	51	52	52	2	—	(1)	(1.8)
Wealth management services	48	49	51	40	35	(1)	—
International fees	30	30	29	4	3	—	(3.5)
Service charges on deposit accounts	44	44	44	24	22	—	(0.3)
Factoring commissions	22	21	20	19	26	1	7.3
Cardholder services, net	36	41	41	21	26	(5)	(10.2)
Merchant services, net	12	12	14	10	8	—	3.8
Insurance commissions	14	13	14	13	13	1	nm
Realized loss on sale of investment securities available for sale, net	—	(12)	—	(14)	—	12	(100.8)
Fair value adjustment on marketable equity securities, net	9	(1)	(10)	(9)	2	10	nm
Bank-owned life insurance	—	1	2	5	7	(1)	2.3
Gain on sale of leasing equipment, net	2	10	4	4	2	(8)	(74.9)
Gain on acquisition	(83)	12	55	9,824	—	(95)	nm
Gain on extinguishment of debt	—	—	—	—	—	—	nm
Other noninterest income	26	24	34	36	18	2	6.5
Total noninterest income - GAAP	\$ 543	\$ 615	\$ 658	\$ 10,259	\$ 429	\$ (72)	(11.6)%
Depreciation on operating lease equipment	\$ (96)	\$ (95)	\$ (91)	\$ (89)	\$ (88)	\$ (1)	(1.6)%
Maintenance and other operating lease expenses	(59)	(51)	(56)	(56)	(47)	(8)	(15.5)
Realized loss on sale of investment securities available for sale, net	—	12	—	14	—	(12)	nm
Fair value adjustment on marketable equity securities, net	(9)	1	10	9	(2)	(10)	nm
Gain on sale of leasing equipment, net	(2)	(10)	(4)	(4)	(2)	8	74.9
Gain on acquisition	83	(12)	(55)	(9,824)	—	95	nm
Other noninterest income	(5)	8	—	—	—	(13)	nm
Total notable items	\$ (88)	\$ (147)	\$ (196)	\$ (9,950)	\$ (139)	\$ 59	(40.1)%
Rental income on operating lease equipment	\$ 97	\$ 102	\$ 91	\$ 88	\$ 89	\$ (5)	(4.3)%
Fee income and other service charges	80	71	70	47	43	9	10.3
Client investment fees	51	52	52	2	—	(1)	(1.8)
Wealth management services	48	49	51	40	35	(1)	—
International fees	30	30	29	4	3	—	(3.5)
Service charges on deposit accounts	44	44	44	24	22	—	(0.3)
Factoring commissions	22	21	20	19	26	1	7.3
Cardholder services, net	36	41	41	21	26	(5)	(10.2)
Merchant services, net	12	12	14	10	8	—	3.8
Insurance commissions	14	13	14	13	13	1	(1.1)
Bank-owned life insurance	—	1	2	5	7	(1)	2.3
Other noninterest income	21	32	34	36	18	(11)	(35.9)
Total noninterest income - adjusted (Non-GAAP)	\$ 455	\$ 468	\$ 462	\$ 309	\$ 290	\$ (13)	(2.8)%



Note – Adjusted noninterest income is Non-GAAP and excludes notable items. Refer to the Non-GAAP Section V of this presentation for notable item details and a reconciliation of the Non-GAAP to GAAP measures.

nm - not meaningful.

Noninterest expense

(\$ in millions)

						4Q23 Change vs	
						3Q23	
	4Q23	3Q23	2Q23	1Q23	4Q22	\$	%
Depreciation on operating lease equipment	\$ 96	\$ 95	\$ 91	\$ 89	\$ 88	\$ 1	1.6 %
Maintenance and other operating lease expenses	59	51	56	56	47	8	15.5
Salaries and benefits	714	727	775	420	354	(13)	(1.6)
Net occupancy expense	65	65	64	50	48	—	(1.2)
Equipment expense	114	117	133	58	55	(3)	(2.4)
Professional fees	29	12	21	11	11	17	127.1
Third-party processing fees	65	54	54	30	26	11	21.4
FDIC insurance expense	82	36	22	18	5	46	128.7
Marketing expense	24	22	41	15	21	2	2.0
Acquisition-related expenses	116	121	205	28	29	(5)	(3.5)
Intangible asset amortization	17	17	18	5	6	—	(3.5)
Other noninterest expense	111	99	92	75	70	12	14.1
Total noninterest expense - GAAP	\$ 1,492	\$ 1,416	\$ 1,572	\$ 855	\$ 760	\$ 76	5.5 %
Depreciation on operating lease equipment	\$ (96)	\$ (95)	\$ (91)	\$ (89)	\$ (88)	\$ (1)	(1.6)%
Maintenance and other operating lease expenses	(59)	(51)	(56)	(56)	(47)	(8)	(15.5)
Professional fees	(5)	—	—	—	—	(5)	nm
FDIC insurance expense	(64)	—	—	—	—	(64)	nm
Acquisition-related expenses	(116)	(121)	(205)	(28)	(29)	5	3.5
Intangible asset amortization	(17)	(17)	(18)	(5)	(6)	—	3.5
Total notable items	\$ (357)	\$ (284)	\$ (370)	\$ (178)	\$ (170)	\$ (73)	25.7 %
Salaries and benefits	\$ 714	\$ 727	\$ 775	\$ 420	\$ 354	\$ (13)	(1.6)%
Net occupancy expense	65	65	64	50	48	—	(1.2)
Equipment expense	114	117	133	58	55	(3)	(2.4)
Professional fees	24	12	21	11	11	12	92.4
Third-party processing fees	65	54	54	30	26	11	21.4
FDIC insurance expense	18	36	22	18	5	(18)	(49.7)
Marketing expense	24	22	41	15	21	2	2.0
Other noninterest expense	111	99	92	75	70	12	14.1
Total noninterest expense - adjusted (Non-GAAP)	\$ 1,135	\$ 1,132	\$ 1,202	\$ 677	\$ 590	\$ 3	0.4 %



Note – Adjusted noninterest expense is Non-GAAP and excludes notable items. Refer to the Non-GAAP Section V of this presentation for notable item details and a reconciliation of the Non-GAAP to GAAP measures.
nm - not meaningful.

Estimated Liquidity Available for Uninsured Deposits

(\$ in millions)

		December 31, 2023	September 30, 2023
Liquid assets:			
Available cash		32,693	\$ 35,896
High quality liquid securities		24,591	\$ 21,123
Total liquid assets	(a)	57,284	\$ 57,019
Contingent liquidity:			
FDIC credit facility ⁽¹⁾		\$ 15,107	\$ 19,409
FHLB facility		13,622	13,525
FRB facility		5,115	4,989
Line of credit		100	100
Total contingent sources	(b)	\$ 33,944	\$ 38,023
Total liquidity	(a + b)	\$ 91,228	\$ 95,042
Total uninsured deposits	(c)	54,155	\$ 55,774
Coverage ratio of liquidity to uninsured deposits	(a + b) / c	168 %	170 %
Coverage ratio of liquidity to uninsured deposits (FDIC max)	(a + b) / c ⁽²⁾	270 %	261 %



(1) The capacity shown in the table above is based on the amount of collateral currently pledged at quarter end for each respective period and would be immediately available for use. For September 30, 2023, the available capacity is calculated in accordance with the Advance Facility Agreement with the FDIC as if it were in effect at such time for comparability between periods.

(2) The FDIC credit facility has a maximum capacity of \$70 B which may be used for liquidity coverage ratios. The maximum is the amount of contingent liquidity available should additional collateral be pledged to secure the facility.

Debt Securities Overview

(\$ in millions, period end balances)

	4Q23 ⁽¹⁾			
	<u>Carrying value</u> ⁽²⁾	<u>% of Portfolio</u>	<u>Yield</u> ⁽³⁾	<u>Duration in years</u>
AFS Portfolio				
U.S. Treasury	\$ 10,508	35 %	4.40 %	0.9
Government agency	117	1	5.89	0.4
Commercial mortgage-backed securities	2,131	7	4.11	2.4
Residential mortgage-backed securities	6,686	22	3.13	4.2
Corporate bonds	482	2	6.36	1.4
Municipal bonds	12	—	1.81	0.1
Total AFS portfolio	\$ 19,936	67 %	4.00 %	2.2
HTM portfolio				
U.S. Treasury	\$ 479	1 %	1.37 %	3.0
Government agency	1,506	5	1.53	3.5
Commercial mortgage-backed securities	3,489	12	2.56	3.2
Residential mortgage-backed securities	4,205	14	1.89	5.9
Other investments	300	1	1.56	5.0
Total HTM portfolio	\$ 9,979	33 %	2.04 %	4.4
Grand total	\$ 29,915	100 %	3.30 %	2.9

(1) Includes the debt securities portfolio; excludes marketable equity securities.

(2) Carrying value represents fair value for AFS and amortized cost for HTM portfolios.

(3) Yield represents actual accounting yield recognized during the quarter.

Average Balances and Yields

(\$ in millions)

	4Q23			3Q23			4Q22			3Q23			4Q22			Change vs.
	Avg. Balance	Income / Expense	Yield / Rate	Avg. Balance	Income / Expense	Yield / Rate	Avg. Balance	Income / Expense	Yield / Rate	Avg. Balance	Income / Expense	Yield / Rate	Avg. Balance	Income / Expense	Yield / Rate	
Loans and leases ⁽¹⁾	\$131,594	\$ 2,391	7.21 %	\$131,653	\$ 2,426	7.30 %	\$ 68,949	\$ 892	5.14 %	\$ (59)	\$ (35)	(0.09)%	\$ 62,645	\$ 1,499	2.07 %	
Investment securities	28,722	239	3.30	24,388	177	2.90	18,876	92	1.95	4,334	62	0.40	9,846	147	1.35	
Securities purchased under agreements to resell	225	2	5.36	223	3	5.28	—	—	—	2	(1)	0.08	225	2	5.36	
Interest-earning deposits at banks	35,712	485	5.39	37,456	504	5.34	6,193	56	3.60	(1,744)	(19)	0.05	29,519	429	1.79	
Total interest-earning assets ⁽¹⁾	\$196,253	\$ 3,117	6.30 %	\$193,720	\$ 3,110	6.37 %	\$ 94,018	\$ 1,040	4.40 %	\$ 2,533	\$ 7	-0.07 %	\$102,235	\$ 2,077	1.90 %	
Interest-bearing deposits	\$104,717	\$ 865	3.28 %	\$100,958	\$ 769	3.02 %	\$ 62,532	\$ 176	1.12 %	\$ 3,759	\$ 96	0.26 %	\$ 42,185	\$ 689	2.16 %	
Securities sold under customer repurchase agreements	455	1	0.44	454	—	0.35	514	—	0.27	1	1	0.09	(59)	1	0.17	
Other short-term borrowings	—	—	—	—	—	—	2,080	20	3.77	—	—	—	(2,080)	(20)	(3.77)	
Long-term borrowings	37,260	340	3.65	37,699	351	3.72	4,800	42	3.46	(439)	(11)	(0.07)	32,460	298	0.19	
Total borrowings	\$ 37,715	\$ 341	3.61 %	\$ 38,153	\$ 351	3.68 %	\$ 7,394	\$ 62	3.32 %	\$ (438)	\$ (10)	(0.07)%	\$ 30,321	\$ 279	0.29 %	
Total interest-bearing liabilities	\$142,432	\$ 1,206	3.37 %	\$139,111	\$ 1,120	3.20 %	\$ 69,926	\$ 238	1.35 %	\$ 3,321	\$ 86	0.17 %	\$ 72,506	\$ 968	2.02 %	
Net interest income	\$ 1,911			\$ 1,990			\$ 802			\$ (79)			\$ 1,109			
Net interest spread ⁽¹⁾	2.93 %			3.17 %			3.05 %			(0.24)%			(0.12)%			
Net interest margin ⁽¹⁾	3.86 %			4.07 %			3.39 %			(0.21)%			0.47 %			

Commercial Banking Segment

(\$ in millions)

	4Q23	3Q23	4Q22
Income Statement			
Net interest income	\$ 271	\$ 249	\$ 243
Noninterest income	139	139	141
Net revenue	410	388	384
Noninterest expense	208	205	187
Pre-provision net revenue	202	183	197
Provision for credit losses	164	132	63
Segment income before taxes	38	51	134
Income taxes	14	14	39
Segment net income	\$ 24	\$ 37	\$ 95
Period-end Balance Sheet			
Loans and leases	\$ 30,936	\$ 30,220	\$ 27,491
Deposits	3,228	3,370	3,219
Other Key Metrics			
Factoring volume	\$ 6,169	\$ 6,528	\$ 6,497

Highlights

- The Commercial Banking segment achieved strong loan growth, 9.4% annualized over the linked quarter, largely driven by record origination volume in Commercial Finance, partially offset by a higher repayment rate.
- Commercial Services (factoring) volume totaled \$6.2 billion which represents a decrease over the linked quarter due to seasonality and a decrease compared to the prior year quarter as clients are being conservative with inventory levels.
- Segment net interest income increased \$22 million from the linked quarter driven by higher rates and loan growth.
- Provision for credit losses increased by \$32 million from the linked quarter driven by higher net charge-offs primarily in Energy and Middle Market Banking and a reserve build.



Note – The Commercial Banking segment includes Commercial Finance, Commercial Services (factoring), Real Estate Finance and Equipment Finance.

General Banking Segment

(\$ in millions)

	4Q23	3Q23	4Q22
Income Statement			
Net interest income	\$ 643	\$ 625	\$ 547
Noninterest income	128	125	111
Net revenue	771	750	658
Noninterest expense	415	411	350
Pre-provision net revenue	356	339	308
Provision for credit losses	23	7	16
Segment income before taxes	333	332	292
Income taxes	108	91	69
Segment net income	\$ 225	\$ 241	223

Period-end Balance Sheet			
Loans and leases	\$ 47,330	\$ 46,077	\$ 43,212
Deposits	102,647	101,021	84,369

Other Key Metrics			
Number of branches	551	555	550
Wealth management assets under management (\$B)	\$ 16.4	\$ 15.0	\$ 12.4
Off balance sheet client funds (\$B)	24.8	23.6	21.7
Card volume	4,160	4,312	4,131
Merchant volume	1,685	1,725	1,640

Highlights

- The General Banking segment achieved 10.8% annualized loan growth over the linked quarter, driven primarily by business/commercial loan production.
- Deposits increased by \$1.6 billion compared to the linked quarter driven primarily by growth in the Direct Bank, more than offsetting seasonal declines in the branch network.
- Net interest income increased by \$18 million, or 3%, compared to the linked quarter primarily due to positive loan growth.
- While provision for credit losses increased from the linked quarter, overall credit quality remains strong and there are no material stresses on the portfolio.
- The net charge-off ratio decreased by 1 basis point to 0.15%.



Note – The General Banking segment includes Branch Network & Wealth, Mortgage, Consumer Indirect, Direct Bank, Community Association Banking and Other General Banking.

Silicon Valley Banking Segment

(\$ in millions)

	4Q23	3Q23
Income Statement		
Net interest income	\$ 611	\$ 635
Noninterest income	144	151
Net revenue	755	786
Noninterest expense	503	514
Pre-provision net revenue	252	272
Provision (benefit) for credit losses	62	56
Segment income before taxes	190	216
Income taxes	41	59
Segment net income	\$ 149	\$ 157
Period-end Balance Sheet		
Loans and leases	\$ 55,013	\$ 56,864
Deposits	38,477	39,970
Other Key Metrics		
Private Bank assets under management (\$B)	\$ 8.1	\$ 8.9
Off balance sheet client funds (\$B)	58.1	59.8
Card volume	1,277	1,380
Merchant volume	1,888	1,536

Highlights

- Silicon Valley Banking segment loans decreased \$1.9 billion, or 12.9% annualized, compared to the linked quarter driven primarily by paydowns and payoffs in the Global Fund Banking portfolio, partially offset by draws and new fundings which continue to face headwinds from muted market conditions.
- Deposit balances declined by \$1.5 billion from the linked quarter driven by client cash burn and elevated seasonal levels of outflows at year-end.
- Noninterest income decreased \$7 million from the linked quarter driven primarily by a slowdown in card and cash management volumes, lower wealth management fees from a decline in assets under management, and other services fees and charges.
- Provision for credit losses increased by \$6 million from the linked quarter driven by higher specific reserves, partially offset by lower net charge-offs.



Note – The Silicon Valley Banking segment includes Global Fund Banking, Technology & Healthcare Banking, Private Bank and Other. Silicon Valley Banking segment results do not include the accretion impact of SVB loans or the impact of interest bearing cash and debt that was added at the acquisition date (the aforementioned items are contained within the Corporate segment).

Rail Segment

(\$ in millions)

	4Q23	3Q23	4Q22
Income Statement			
Rental income on operating lease equipment	\$ 195	\$ 190	\$ 168
Depreciation on operating lease equipment	49	49	45
Maintenance and other operating lease expenses	59	51	47
Adjusted rental income on operating lease equipment ⁽¹⁾	87	90	76
Interest expense, net	42	40	23
Noninterest income	2	4	(5)
Noninterest expense	16	16	15
Segment income before income taxes	31	38	33
Income taxes	9	10	9
Segment net income	\$ 22	\$ 28	\$ 24
Period-end Balance Sheet			
Operating lease equipment, net	\$ 7,966	\$ 7,922	\$ 7,433
Other Key Metrics			
Railcars and locomotives ⁽²⁾	122,200	122,500	119,200
Utilization	98.7 %	98.7 %	97.7 %
Average age of cars in years	15	15	15
Renewal rate to previous rate	133 %	138 %	130 %

Highlights

- The fleet is effectively fully utilized, with utilization remaining flat to the prior quarter at 98.7%.
- Favorable renewal repricing trends continued for the 9th consecutive quarter, up 33% over the expiring rate for the quarter with gains in both tank cars (+53%) and freight cars (+26%).
- Adjusted rental income on operating lease equipment decreased \$3 million from the linked quarter from higher maintenance spend as we pulled forward updates to the fleet but increased \$11 million from the prior year quarter from top-line revenue growth, partially offset by higher depreciation and maintenance expense on the larger fleet.
- Short-term outlook continues to be positive for maintaining strong utilization and re-pricing for the first half of 2024. Further improvement in conditions will be limited though as velocity improves and/or economic softness seeps into the carload markets.
- The Rail portfolio is driven by the industrial sector business cycle, and financial performance generally lags the economic cycle.

Purchase accounting marks

(\$ in millions)

	December 31, 2023	September 30, 2023	June 30, 2023	March 31, 2023	December 31, 2022
Loans and leases (including off balance sheet exposure) ⁽¹⁾					
Beginning balance - unamortized fair value mark	\$ (2,378)	\$ (2,731)	\$ (2,944)	\$ (137)	\$ (151)
Additions - Acquisition of SVB	—	—	(61)	(3,026)	—
PCD "gross up"	—	—	21	200	—
Other	7	78	11	2	(2)
Accretion	198	275	242	17	16
Ending balance	\$ (2,173)	\$ (2,378)	\$ (2,731)	\$ (2,944)	\$ (137)
Core deposits and other intangibles					
Beginning balance	\$ 329	\$ 347	\$ 365	\$ 140	\$ 145
Additions - Acquisition of SVB	—	—	—	230	—
Amortization	(17)	(18)	(18)	(5)	(5)
Ending balance	\$ 312	\$ 329	\$ 347	\$ 365	\$ 140
Deposits ⁽²⁾					
Beginning balance - unamortized fair value mark	\$ (16)	\$ (22)	\$ (28)	\$ (35)	\$ (42)
Additions - Merger with CIT Group Inc.	—	—	—	—	—
Amortization	5	6	6	7	7
Ending balance	\$ (11)	\$ (16)	\$ (22)	\$ (28)	\$ (35)
Borrowings ⁽²⁾					
Beginning balance - unamortized fair value mark	\$ 169	\$ 181	\$ 139	\$ (86)	\$ (93)
Additions - Acquisition of SVB	—	—	44	219	—
Amortization	(8)	(12)	(2)	6	7
Ending balance	\$ 161	\$ 169	\$ 181	\$ 139	\$ (86)

Note – The balances above include the impact of the SVB acquisition as well as other acquisitions prior to December 31, 2022. The summary only includes select information and is not intended to represent all purchase accounting adjustments.

(1) Purchase accounting marks on loans and leases is comprised of credit, interest and liquidity components, and are generally recognized using the level-yield or straight-line method over the remaining life of the receivable or in full in the event of prepayment.

(2) Purchase accounting marks on deposits and borrowings represent interest rate marks and are recognized using the level-yield method over the remaining term of the liability.

Glossary of Abbreviations and Acronyms

The following is a list of certain abbreviations and acronyms used throughout this document.

AFS – Available for Sale	HQLS – High Quality Liquid Securities
ALLL – Allowance for Loan and Lease Losses	HTM – Held to Maturity
AOCI – Accumulated Other Comprehensive Income	ID – Investor Dependent
Bps – Basis point(s); 1 bp = 0.01%	LTD – Long Term Debt
C&I – Commercial and Industrial	NCO – Net Charge-Off
CECL – Current Expected Credit Losses	NII – Net Interest Income
CET1 – Common Equity Tier 1	NIM – Net Interest Margin
CRE – Commercial Real Estate	NM – Not Meaningful
EOP – End of Period	NPL – Nonperforming Loans
EPS – Earnings Per Share	PCD – Purchased Credit Deteriorated
FDIC – Federal Deposit Insurance Corporation	PPNR – Pre-Provision Net Revenue
FFR – Federal Funds Rate	QTD – Quarter-to-date
FFS – Fed Funds Sold	ROA – Return on Assets
FHLB – Federal Home Loan Bank	ROE – Return on Equity
FRB – Federal Reserve Bank	ROTCE – Return on Tangible Common Equity
FX – Foreign Exchange	RWA – Risk Weighted Assets
GAAP – Accounting Principles Generally Accepted in the U.S.	YTD – Year-to-date



Non-GAAP Reconciliations

Section V

Notable Items ⁽¹⁾

(\$ in millions, except per share data)

	4Q23	3Q23	4Q22
Rental income on operating lease equipment ⁽²⁾	\$ (155)	\$ (146)	\$ (135)
Realized loss on sale of investment securities available for sale, net	—	12	—
Fair value adjustment on marketable equity securities, net	(9)	1	(2)
Gain on sale of leasing equipment, net	(2)	(10)	(2)
Gain on acquisition, net of tax	83	(12)	—
Other noninterest income ⁽³⁾	(5)	8	—
Impact of notable items on adjusted noninterest income	\$ (88)	\$ (147)	\$ (139)
Depreciation on operating lease equipment ⁽²⁾	\$ (96)	\$ (95)	\$ (88)
Maintenance and other operating lease expenses ⁽²⁾	(59)	(51)	(47)
Professional fees ⁽⁴⁾	(5)	—	—
FDIC insurance special assessment	(64)	—	—
Acquisition-related expenses	(116)	(121)	(29)
Intangible asset amortization	(17)	(17)	(6)
Other noninterest expense	—	—	—
Impact of notable items on adjusted noninterest expense	\$ (357)	\$ (284)	\$ (170)
Benefit for credit losses on investment securities AFS	\$ —	\$ 3	\$ —
Impact of notable items on adjusted provision for credit losses	\$ —	\$ 3	\$ —
Impact of notable items on adjusted pre-tax income	\$ 269	\$ 134	\$ 31
Income tax impact ⁽⁵⁾	90	58	(32)
Impact of notable items on adjusted net income	\$ 179	\$ 76	\$ 63
Impact of notable items on adjusted diluted EPS	\$ 12.25	\$ 5.25	\$ 4.27

(1) Notable items include income and expense for infrequent transactions and certain recurring items (typically noncash) that management believes should be excluded from adjusted measures (Non-GAAP) to enhance understanding of operations and comparability to historical periods.

Management utilizes both GAAP and adjusted measures (Non-GAAP) to analyze the Company's performance. Refer to subsequent pages of this presentation for a reconciliation of Non-GAAP measures to the most directly comparable GAAP measures.

(2) Depreciation and maintenance and other operating lease expenses are reclassified from noninterest expense to a reduction of rental income on operating lease equipment. There is no net impact to earnings for this notable item as adjusted noninterest income and expense are reduced by the same amount. Adjusted rental income on operating lease equipment (non-GAAP) is net of depreciation and maintenance expense for operating lease equipment. Management believes this measure enhances comparability to banking peers, primarily due to the extent of our rail and other equipment rental activities. Refer to subsequent pages of this presentation for a reconciliation of Non-GAAP measures to the most directly comparable GAAP measure.

(3) Notable items included in other noninterest income consist of a gain on sale of insurance accounts in 4Q23 and a measurement period adjustment related to FX translation in 3Q23.

(4) Professional fees related to other integration.

(5) For the periods presented, the income tax impact may include tax discrete items and changes in the estimated annualized effective tax rate.

Non-GAAP Reconciliations

(\$ in millions, except share and per share data)

Non-GAAP Reconciliations		4Q23	3Q23	4Q22
Net income and EPS				
Net income (GAAP)	a	\$ 514	752	257
Preferred stock dividends		15	15	14
Net income available to common stockholders (GAAP)	b	499	737	243
Total notable items, after income tax	c	179	76	63
Adjusted net income (non-GAAP)	d = (a+c)	693	828	320
Adjusted net income available to common stockholders (non-GAAP)	e = (b+c)	\$ 678	813	306
Weighted average common shares outstanding				
Basic	f	14,528,447	14,528,310	14,590,387
Diluted	g	14,539,838	14,539,133	14,607,426
EPS (GAAP)				
Basic	b/f	\$ 34.36	50.71	16.69
Diluted	b/g	34.33	50.67	16.67
Adjusted EPS (non-GAAP)				
Basic	e/f	\$ 46.62	55.96	20.97
Diluted	e/g	46.58	55.92	20.94
Noninterest income and expense				
Noninterest income	h	\$ 543	615	429
Impact of notable items, before income tax		(88)	(147)	(139)
Adjusted noninterest income (non-GAAP)	i	\$ 455	468	290
Noninterest expense	j	\$ 1,492	1,416	760
Impact of notable items, before income tax		(357)	(284)	(170)
Adjusted noninterest expense (non-GAAP)	k	\$ 1,135	1,132	590
Provision for credit losses		\$ 249	192	79
Plus: Benefit for credit losses on investment securities AFS		—	3	—
Adjusted provision for credit losses (non-GAAP)		\$ 249	195	79

Non-GAAP Reconciliations

(\$ in millions)

Non-GAAP Reconciliations		4Q23	3Q23	4Q22
PPNR				
Net income (GAAP)	a	\$ 514	752	257
Plus:				
Provision for credit losses		249	192	79
Income tax expense		199	245	135
PPNR (non-GAAP)	l	\$ 962	1,189	471
Impact of notable items ⁽¹⁾		269	137	31
Adjusted PPNR (non-GAAP)	m	\$ 1,231	1,326	502
ROA				
Net income (GAAP)	a	\$ 514	752	257
Annualized net income	n = a annualized	2,041	2,983	1,019
Adjusted net income (non-GAAP)	d	693	828	320
Annualized adjusted net income	p = d annualized	2,748	3,286	1,269
Average assets	o	214,612	211,994	109,774
ROA	n/o	0.95 %	1.41 %	0.93 %
Adjusted ROA (non-GAAP)	p/o	1.28 %	1.55 %	1.15 %
PPNR ROA				
PPNR (non-GAAP)	l	\$ 962	1,189	471
Annualized PPNR	q = l annualized	3,818	4,717	1,868
Adjusted PPNR (non-GAAP)	m	1,231	1,326	502
Annualized adjusted PPNR	r = m annualized	4,882	5,261	1,990
PPNR ROA	q/o	1.78 %	2.23 %	1.70 %
Adjusted PPNR ROA (non-GAAP)	r/o	2.27 %	2.48 %	1.81 %

(1) Excludes the notable items for the provision for credit losses and income taxes as these items are excluded from PPNR as presented in the table above.

Non-GAAP Reconciliations

(\$ in millions)

Non-GAAP Reconciliations		4Q23	3Q23	4Q22
ROE and ROTCE				
Annualized net income available to common stockholders	s = b annualized	\$ 1,980	2,923	966
Annualized adjusted net income available to common stockholders	t = e annualized	\$ 2,687	3,225	1,216
Average stockholders' equity (GAAP)		\$ 20,740	20,116	9,621
Less: average preferred stock		881	881	881
Average common stockholders' equity (non-GAAP)	u	\$ 19,859	19,235	8,740
Less: average goodwill		346	346	346
Less: average other intangible assets		322	338	143
Average tangible common equity (non-GAAP)	v	\$ 19,191	18,551	8,251
ROE	s/u	9.97 %	15.20 %	11.05 %
Adjusted ROE (non-GAAP)	t/u	13.53 %	16.77 %	13.89 %
ROTCE	s/v	10.32 %	15.76 %	11.70 %
Adjusted ROTCE (non-GAAP)	t/v	14.00 %	17.39 %	14.71 %
Tangible common equity to tangible assets				
Stockholders' equity (GAAP)	w	\$ 21,255	20,389	9,662
Less: preferred stock		881	881	881
Common equity (non-GAAP)	x	\$ 20,374	19,508	8,781
Less: goodwill		346	346	346
Less: other intangible assets		312	329	140
Tangible common equity (non-GAAP)	y	\$ 19,716	18,833	8,295
Total assets (GAAP)	z	213,758	213,765	109,298
Tangible assets (non-GAAP)	aa	213,100	213,090	108,812
Total equity to total assets	w/z	9.94 %	9.54 %	8.84 %
Tangible common equity to tangible assets (non-GAAP)	y/aa	9.25 %	8.84 %	7.62 %

Non-GAAP Reconciliations

(\$ in millions, except share and per share data)

Non-GAAP Reconciliations		4Q23	3Q23	4Q22
Book value and tangible book value per common share				
Common shares outstanding at period end	bb	14,520,118	14,520,103	14,506,202
Book value per share	x/bb	\$ 1,403.12	1,343.52	605.36
Tangible book value per share (non-GAAP)	y/bb	\$ 1,357.77	1,297.00	571.89
Efficiency ratio				
Net interest income	cc	\$ 1,911	1,990	802
Efficiency ratio (GAAP)	j / (h + cc)	60.80 %	54.34 %	61.74 %
Adjusted efficiency ratio (non-GAAP)	k / (i + cc)	48.00 %	46.04 %	54.08 %
Rental income on operating lease equipment				
Rental income on operating lease equipment		\$ 252	248	224
Less:				
Depreciation on operating lease equipment		96	95	88
Maintenance and other operating lease expenses		59	51	47
Adjusted rental income on operating lease equipment (non-GAAP)		\$ 97	102	89
Rental income on operating lease equipment: Rail segment				
Rental income on operating lease equipment		\$ 195	190	168
Less:				
Depreciation on operating lease equipment		49	49	45
Maintenance and other operating lease expenses		59	51	47
Adjusted rental income on operating lease equipment (non-GAAP)		\$ 87	90	76
Income tax expense				
Income tax expense		\$ 199	245	135
Impact of notable items		90	58	(32)
Adjusted income tax expense (non-GAAP)		\$ 289	303	103