

ADT Reports Second Quarter 2025 Results

Continued strong financial results, cash generation, and leverage reduction Revenue up 7% versus prior year period, with record-high recurring monthly revenue Year-to-date GAAP Operating Cash Flow up 11%; Adjusted Free Cash Flow (including swaps) up 38% Returned \$589 million to shareholders year to date through share repurchases and dividends On track to achieve full year 2025 guidance metrics

BOCA RATON, Fla., July 24, 2025 – ADT Inc. (NYSE: ADT) today reported results for the second quarter of 2025. Financial highlights for the second quarter are below with variances on a year-over-year basis unless otherwise noted. Results of the former commercial and solar segments are presented as discontinued operations, except for cash flow measures.

- Total revenue increased 7% to \$1.3 billion and end-of-period recurring monthly revenue (RMR) increased 2% to \$363 million
- Solid customer retention with gross revenue attrition of 12.8%; revenue payback at 2.3 years
- GAAP income from continuing operations of \$168 million, or \$0.19 per diluted share, up \$42 million
- Adjusted income from continuing operations of \$191 million, or \$0.23 per diluted share, up \$35 million
- Net cash provided by operating activities of \$564 million, up \$1 million; Adjusted Free Cash Flow (including interest rate swaps) of \$274 million, up \$23 million

"ADT delivered another strong quarter, highlighted by record recurring monthly revenue, robust cash flow generation, and strong earnings per share growth. These results reflect the resilience of our business and effective execution of our strategy," said ADT Chairman, President and CEO, Jim DeVries. "With increasing adoption of our ADT+ platform and the expansion of features such as Trusted Neighbor, coupled with our operational execution, ADT is delivering on our commitments while serving our customers better and more efficiently. We are confident in our ability to meet our 2025 financial targets and to continue to deliver long-term value for our stakeholders."

Business Highlights

Foundation for Growth

- Strong RMR balance End-of-period RMR balance was up 2% to \$363 million, or \$4.4 billion on an annualized basis.
- *Maintained solid customer retention and revenue payback* Trailing 12-month gross customer revenue attrition was 12.8% with revenue payback at 2.3 years.
- Strategic Bulk Account Purchase The Company closed on a strategic bulk purchase of approximately 50,000 customer accounts for \$89 million cash with attractive projected returns. This portfolio of customers is concentrated in key geographies and aligns with existing platforms, enabling strong economies of scale upon integration.

Unlocking Shareholder Value

- Share repurchases During the second quarter, the Company repurchased and retired 12 million shares of its common stock for an aggregate price of \$96 million. As of June 30, 2025, the Company has repurchased 65 million shares with \$112 million remaining under its \$500 million share repurchase plan.
- Balance sheet fortification In June, the Company secured lender commitments to fund an additional \$550 million of First Lien Term Loan due 2032, and issued a notice of partial redemption for \$550 million of its First Lien Notes due 2026.

Innovative Offerings, Unrivaled Safety and Premium Experience

- Touch lock launch ADT launched the new Yale Assure Touch smart lock designed to integrate seamlessly with ADT+ for an elevated security experience including fingerprint recognition. This launch is another enhancement to the proprietary ADT+ platform offering next-generation smart home security.
- *Nest Aware growth* The Nest Aware subscriber base has surpassed 1 million customers, highlighting the continued strength of ADT's Google partnership and growing smart home adoption.
- Improving customer care The ADT Remote Assistance program continues to handle more than 50% of service requests virtually, generating high customer satisfaction at a lower cost by eliminating thousands of vehicle trips.
- *Implementing artificial intelligence* The customer care team is using virtual agents in chat and voice interactions to efficiently improve the customer service experience for both customers and agents.
- ADT Safe Places program partners ADT's corporate social responsibility program, ADT Safe Places, made a \$100,000 donation to All Things Made New, a nonprofit organization dedicated to youth mentorship and community development.

Results of Operations ⁽¹⁾⁽²⁾

		Three Months Ended June 30,						
		2025		5 2024		2024 Change		% Change
(in millions, except revenue payback, attrition, and per share data)		GAAP						
Monitoring and related services	\$	1,090	\$	1,068	\$	22	2%	
Security installation, product, and other	_	197		136		60	44%	
Total revenue	\$	1,287	\$	1,205	\$	82	7%	
Income (loss) from continuing operations	\$	168	\$	126	\$	42	33%	
Income (loss) from continuing operations per share - diluted	\$	0.19	\$	0.13	\$	0.06	46%	
Net cash provided by (used in):								
Operating activities	\$	564	\$	563	\$	1	—%	
Investing activities	\$	(364)	\$	(333)	\$	(32)	(10)%	
Financing activities	\$	(138)	\$	(200)	\$	62	31%	
			N	on-GAA	P Me	asures		
Adjusted EBITDA from continuing operations	\$	674	\$	629	\$	44	7%	
Adjusted income (loss) from continuing operations	\$	191	\$	156	\$	35	23%	
Adjusted EPS	\$	0.23	\$	0.17	\$	0.06	35%	
Adjusted Free Cash Flow (including interest rate swaps)	\$	274	\$	251	\$	23	9%	

	Other Measures							
Trailing twelve-month revenue payback	2.3 years	2.2 years	0.1 years	5%				
Trailing twelve-month gross customer revenue attrition	12.8 %	12.9 %	(10) bps	N/A				
RMR	\$ 363	\$ 355	\$8	2%				

Total revenue was \$1,287 million for the second quarter, up 7%. Monitoring and related services (M&S) revenue growth was primarily driven by an increase in average prices. Security installation, product, and other revenue increased primarily due to a higher mix of professionally installed systems under the outright sales model and higher average prices in connection with the transition to the ADT+ platform.

Income from continuing operations for the second quarter was \$168 million, or \$0.19 per diluted share, up \$42 million. This was primarily attributable continued growth in revenues and associated margins, along with the non-recurrence of a prior year legal settlement charge.

Adjusted income from continuing operations was \$191 million, or \$0.23 per diluted share, up \$35 million, primarily driven by the same factors noted above.

Balance Sheet and Cash Flow

Net cash provided by operating activities during the second quarter was \$564 million, up \$1 million and Adjusted Free Cash Flow (including interest rate swaps) was \$274 million, up \$23 million. These measures benefited from timing of payments and receipts, improved operating performance, and lower cash usage due to the exit of the solar business, partially offset by higher cash tax payments.

Total cash and cash equivalents as of June 30, 2025 were \$45 million and no amounts were outstanding under the Company's First Lien Revolving Credit Facility.

In June, the Company secured lender commitments to fund an additional \$550 million of First Lien Term Loan due 2032, and issued a notice of partial redemption for \$550 million of its First Lien Notes due 2026. The term loan transaction is expected to close on July 25, 2025, followed by redemption of the notes on July 27, 2025.

Capital returns to shareholders during the second quarter totaled \$143 million, which included \$96 million to repurchase 12 million shares in multiple transactions, and \$47 million of dividends. Year to date, the Company has returned \$589 million to shareholders through share repurchases and dividends.

2025 Financial Outlook

The Company is reiterating its 2025 financial guidance for Total Revenue, Adjusted EBITDA, and Adjusted Free Cash Flow (including interest rate swaps) while updating the range for Adjusted EPS to reflect a lower share count due to share repurchases.

(in millions, except per share data)	
Total Revenue	\$5,025 - \$5,225
Adjusted EBITDA	\$2,650 - \$2,750
Adjusted EPS	\$0.81 - \$0.89
Adjusted Free Cash Flow (including interest rate swaps)	\$800 - \$900

The Company is not providing forward-looking guidance for U.S. GAAP financial measures other than Total Revenue or a quantitative reconciliation to the most directly comparable GAAP measure for its non-GAAP financial guidance shown above because the GAAP measures cannot be reliably estimated and the reconciliations cannot be performed without unreasonable effort due to their dependence on future uncertainties and adjusting items that the Company cannot reasonably predict at this time but which may be material. Please see "Non-GAAP Measures" for additional information.

Total Revenue, Adjusted EBITDA, and Adjusted EPS reflect continuing operations only. Adjusted Free Cash Flow excludes all remaining cash flows attributable to the discontinued solar business.

Dividend Declaration

Effective July 24, 2025, the Company's Board of Directors declared a cash dividend of \$0.055 per share to holders of the Company's common stock and Class B common stock of record as of Sept. 11, 2025. This dividend will be paid on Oct. 2, 2025.

- (1) All variances are year-over-year unless otherwise noted. The Company may sometimes present various non-GAAP and other operating measures. Adjusted EBITDA, Adjusted EBITDA Margin, Adjusted Free Cash Flow, Adjusted Free Cash Flow (including interest rate swaps), Adjusted Income (Loss), Adjusted Diluted Income (Loss) per share (or, Adjusted EPS), Net Debt, and Net Leverage Ratio are non-GAAP measures. Refer to the "Non-GAAP Measures" section for the definitions of the terms and reconciliations to the most comparable GAAP measures for those measures included herein. Operating metrics such as Gross Customer Revenue Attrition, Unit Count, RMR, Gross RMR Additions, and Revenue Payback are approximated as there may be variations to reported results in each period due to certain adjustments the Company might make in connection with the integration over several periods of acquired companies that calculated these metrics differently, or otherwise, including periodic reassessments and refinements in the ordinary course of business. These refinements, for example, may include changes due to systems conversion or historical methodology differences in legacy systems. Results of the former commercial and solar businesses are presented as discontinued operations. Except for cash flow measures, and unless otherwise noted, amounts herein reflect the results of the Company's continuing operations only.
- (2) Amounts may not sum due to rounding.

Conference Call

As previously announced, management will host a conference call at 10 a.m. ET today to discuss the Company's second quarter 2025 results and lead a question-and-answer session. Participants may listen to a live webcast through the investor relations website at investor.adt.com. A replay of the webcast will be available on the website within 24 hours of the live event.

Alternatively, participants may listen to the live call by dialing 1-800-715-9871 (domestic) or 1-646-307-1963 (international), and providing the access code 4948265. An audio replay will be available for one week following the call, and can be accessed by dialing 1-800-770-2030 (domestic) or 1-609-800-9909 (international), and providing the access code 4948265.

A slide presentation highlighting the Company's results will also be available on the Investor Relations section of the Company's website. From time to time, the Company may use its website as a channel of distribution of material Company information. Financial and other material information regarding the Company is routinely posted on and accessible at investor.adt.com.

About ADT Inc.

ADT provides safe, smart and sustainable solutions for people, homes and small businesses. Through innovative offerings, unrivaled safety and a premium customer experience — delivered by the largest network of smart home security professionals in the U.S. — ADT empowers people to protect and connect to what matters most, every second, every day. For more information, visit www.adt.com.

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Forward-Looking Statements

ADT has made statements in this press release that are forward-looking and therefore subject to risks and uncertainties, including those described below. All statements, other than statements of historical fact, included in this document are, or could be, "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995 and the applicable rules and regulations of the Securities and Exchange Commission (the "SEC") and are made in reliance on the safe harbor protections provided thereunder. These forward-looking statements relate to, among other things, the timing of the Company's dividend payment; the Company's expected future financial results, including the Company's financial outlook and/or guidance, which includes Total Revenue, Adjusted EBITDA, Adjusted Diluted Income (Loss) per Share ("Adjusted EPS") and Adjusted Free Cash Flow (including interest rate swaps); the Company's partnerships and the expected benefits of the Company's products and services; the expectations, plans and objectives of management; any stated or implied outcomes with regard to the foregoing; and other matters. Without limiting the generality of the preceding sentences, any time we use the words "ongoing," "expects," "intends," "will," "anticipates," "believes," "confident," "possible," "continue," "propose," "seeks," "could," "may," "should," "estimates," "forecasts," "might," "potential," "outlook," "goals," "objectives," "targets," "planned," "projects," and, in each case, their negative or other various or comparable terminology, and similar expressions, we intend to clearly express that the information deals with possible future events and is forward-looking in nature. However, the absence of these words or similar expressions does not mean that a statement is not forward-looking. These forward-looking statements are based on management's current beliefs and assumptions and on information currently available to management. We caution that these statements are subject to risks and uncertainties, many of which are outside of the Company's control and could cause future events or results to be materially different from those stated or implied in this press release, including, among others, factors relating to risks and uncertainties regarding the benefits and any difficulties with respect to the effect of the Company's divestiture of its commercial business (the "Commercial Divestiture") and the Company's exit from its residential solar business (the "ADT Solar Exit"), including that the costs of the ADT Solar Exit may exceed the Company's best estimates; the Company's ability to maintain and grow the Company's existing customer base and to integrate strategic bulk purchases of customer accounts; activity in repurchasing shares of ADT's common stock under the Company's current share repurchase plan; dividend rates or yields for any future quarter; the Company's ongoing assessments of the impacts of cybersecurity attacks; the Company's expectations regarding its ability to effectively implement counter measures intended to safeguard the Company's information technology assets and operations; the impact of cybersecurity incidents on the Company's relationships with customers, employees and regulators; the Company's ability to coordinate effectively with its third party business partners to address any cybersecurity incidents; legal, reputational and financial risks resulting from any cybersecurity incidents; and that any future, or still undetected, cybersecurity related incident, whether an attack, disruption, intrusion, denial of service, theft or other breach could result in unauthorized access to, or disclosure of, data. resulting in claims, costs and reputational harm that could negatively affect actual results of operations or financial condition; any material changes to the valuation allowances the Company takes with respect to its deferred tax assets; any changes in regulations or laws, economic and financial conditions, including labor and tax law changes or any impacts on the global economy or consumer discretionary spending due to tariffs or otherwise, changes to privacy requirements, changes to telemarketing, email marketing and similar consumer protection laws, interest volatility, and trade tariffs and restrictions applicable to the products we sell; the Company's ability to effectively implement its strategic partnerships with State Farm or Google, including, commercializing products or utilizing any of the amounts invested in the Company or provided by State Farm for research and development or other purposes; and risks that are described in the Company's most recently filed Annual Report on Form 10-K and its Quarterly Reports on Form 10-Q, including the sections titled "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" contained in those reports, and in the Company's other filings with the SEC. Any forward-looking statement made in this press release speaks only as of the date on which it is made. ADT undertakes no obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future developments, or otherwise unless required by law.

ADT INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (in millions, except per share data) (Unaudited)

		Three Months Ended June 30,					Six Months Ended June 3						30,	
	20)25	20	24	Ch	\$ ange	% Change	2	2025	2	2024	Ch	\$ ange	% Change
Revenue:														
Monitoring and related services	\$1	,090	\$1,	,068	\$	22	2%	\$	2,173	\$	2,131	\$	43	2%
Security installation, product, and other		197		136		60	44%		381		264		118	45%
Total revenue	1	,287	1,	,205		82	7%		2,555		2,394		160	7%
Cost of revenue (exclusive of depreciation and amortization shown separately below):														
Monitoring and related services		162		151		11	7%		320		306		14	5%
Security installation, product, and other		88		45		43	96%		171		85		86	101%
Total cost of revenue		250		196		54	27%		490		391		100	26%
Selling, general, and administrative expenses		356		390		(34)	(9)%		725		761		(36)	(5)%
Depreciation and intangible asset amortization		339		334		5	1%		678		667		11	2%
Operating income (loss)		342		284		58	20%		661		576		85	15%
Interest expense, net		(116)	((110)		(6)	(6)%		(237)		(197)		(40)	(20)%
Other income (expense)		1		12		(11)	(93)%		(4)		27		(31)	N/M
Income (loss) from continuing operations before income taxes		227		186		41	22%		420		406		14	3%
Income tax benefit (expense)		(59)		(60)		1	2%		(110)		(116)		6	6%
Income (loss) from continuing operations		168		126		42	33%		311		290		21	7%
Income (loss) from discontinued operations, net of tax		(3)		(34)		31	91%		(5)		(106)		101	95%
Net income (loss)	\$	165	\$	92	\$	73	79%	\$	305	\$	184	\$	121	66%
Common Stock:														
Income (loss) from continuing operations per share - basic	\$	0.20	\$ (0.14				\$	0.37	\$	0.32			
Income (loss) from continuing operations per share - diluted	\$	0.19	\$ (0.13				\$	0.35	\$	0.30			
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Net income (loss) per share - basic		0.20		0.10				\$	0.36	\$	0.20			
Net income (loss) per share - diluted	\$	0.18	\$ (0.10				\$	0.34	\$	0.19			
Weighted-average shares outstanding - basic		778		848					793		852			
Weighted-average shares outstanding - diluted		840		909					856		913			
Class B Common Stock:														
Income (loss) from continuing operations per share - basic	\$	0.20	\$ (0.14				\$	0.37	\$	0.32			
Income (loss) from continuing operations per share - diluted	\$	0.19	\$ (0.13				\$	0.35	\$	0.30			
Net income (loss) per share - basic	\$	0.20	\$ (0.10				\$	0.36	\$	0.20			
Net income (loss) per share - diluted		0.20		0.10				φ \$		\$	0.20			
Weighted average shares outstanding havin		65		55					FF		FF			
Weighted-average shares outstanding - basic		55 55		55 55					55		55 55			
Weighted-average shares outstanding - diluted Note: amounts may not sum due to rounding		55		55					55		55			

Note: amounts may not sum due to rounding

ADT INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (in millions) (Unaudited)

	June 30, 2025	Dece	mber 31, 2024
Assets			
Current assets:			
Cash and cash equivalents	\$ 45	\$	96
Restricted cash and restricted cash equivalents	107		108
Accounts receivable, net	407		394
Inventories, net	186		197
Prepaid expenses and other current assets	 196		211
Total current assets	940		1,005
Property and equipment, net	241		247
Subscriber system assets, net	2,915		2,981
Intangible assets, net	4,876		4,854
Goodwill	4,904		4,904
Deferred subscriber acquisition costs, net	1,390		1,324
Other assets	706		735
Total assets	\$ 15,972	\$	16,051
Liabilities and stockholders' equity Current liabilities:			
Current maturities of long-term debt	\$ 1,064	\$	196
Accounts payable	187		154
Deferred revenue	253		248
Accrued expenses and other current liabilities	520		635
Current liabilities of discontinued operations	27		32
Total current liabilities	2,052		1,264
Long-term debt	6,751		7,511
Deferred subscriber acquisition revenue	2,090		2,068
Deferred tax liabilities	1,170		1,167
Other liabilities	236		224
Noncurrent liabilities of discontinued operations	 14		16
Total liabilities	12,313		12,250
Total stockholders' equity	 3,659		3,801
Total liabilities and stockholders' equity	\$ 15,972	\$	16,051

Note: amounts may not sum due to rounding

ADT INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (in millions) (Unaudited)

	Th	Three Months Ended June 30,			Six Months Ended June 30,				
		2025	-	2024	2025	2024			
Cash flows from operating activities:									
Net income (loss)	\$	165	\$	92	\$ 305	\$	184		
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:									
Depreciation and intangible asset amortization		339		334	678		669		
Amortization of deferred subscriber acquisition costs		62		55	123		109		
Amortization of deferred subscriber acquisition revenue		(90)		(86)	(178)		(170		
Share-based compensation expense		12		21	32		29		
Deferred income taxes		_		38	2		49		
Provision for losses on receivables and inventory		48		46	101		107		
Loss on extinguishment of debt		_		5	6		5		
Intangible and other asset impairments		2		1	2		21		
Unrealized (gain) loss on interest rate swap contracts		17		8	42		(2		
Other non-cash items, net		20		17	39		38		
Changes in operating assets and liabilities, net of effects of acquisitions and dispositions:									
Deferred subscriber acquisition costs		(96)		(94)	(189)		(183		
Deferred subscriber acquisition revenue		58		69	115		135		
Other, net		28		57	(48)		(65		
Net cash provided by (used in) operating activities		564		563	1,031		927		
Cash flows from investing activities:									
Dealer generated customer accounts and bulk account purchases		(224)		(142)	(331)		(260)		
Subscriber system asset expenditures		(104)		(143)	(209)		(284		
Purchases of property and equipment		(38)		(47)	(83)		(87		
Proceeds (payments) from interest rate swaps		(1)		(2)	(1)		(4		
Other investing, net		2		2	2		3		
Net cash provided by (used in) investing activities		(364)		(333)	(623)		(633		
Cash flows from financing activities:									
Proceeds from long-term borrowings		93		811	730		906		
Repayment of long-term borrowings, including call premiums		(139)		(961)	(650)		(1,018		
Proceeds from receivables facility		82		80	147		146		
Repayment of receivables facility		(38)		(100)	(115)		(158		
		17		24	34		48		
Proceeds (payments) from interest rate swaps Repurchases of common stock, including excise tax		(99)			(495)		(93)		
Dividends on common stock		(47)		(50)	(96)		(82		
Payments on finance leases		(7)		(8)	(14)		(15		
		(7)		(0)	(+1)		(13)		
Other financing, net		(138)		(200)	(460)		(275		
Net cash provided by (used in) financing activities		(130)		(200)	(400)		(275		
Cash and cash equivalents and restricted cash and restricted cash equivalents:									
Net increase (decrease)		61		30	(52)		19		
Beginning balance		91		119	204		130		
Ending balance	\$	152	\$	149		\$	149		

Note: amounts may not sum due to rounding

ADT sometimes uses information ("non-GAAP financial measures") that is derived from the consolidated financial statements, but that is not presented in accordance with accounting principles generally accepted in the U.S. ("GAAP"). Under SEC rules, non-GAAP financial measures may be considered in addition to results prepared in accordance with GAAP, but should not be considered a substitute for or superior to GAAP results.

The following information includes definitions of the Company's non-GAAP financial measures used in this release, reasons management believes these measures are useful to investors regarding the Company's financial condition and results of operations, additional purposes, if any, for which management uses the non-GAAP financial measures, and limitations to using these non-GAAP financial measures, as well as reconciliations of these non-GAAP financial measures to the most comparable GAAP measures. Each non-GAAP financial measure is presented following the corresponding GAAP measure so as not to imply that more emphasis should be placed on the non-GAAP measure. The limitations of non-GAAP financial measures are best addressed by considering these measures in conjunction with the appropriate GAAP measures. In addition, computations of these non-GAAP measures may not be comparable to other similarly titled measures reported by other companies.

With regard to the Company's financial guidance for 2025, the Company is not providing a quantitative reconciliation for forward-looking Adjusted EBITDA to GAAP income (loss) from continuing operations, Adjusted EPS to GAAP diluted income (loss) per share from continuing operations, or Adjusted Free Cash Flow (including interest rate swaps) to GAAP net cash provided by operating activities, which are the most directly comparable respective GAAP measures. These GAAP measures cannot be reliably predicted or estimated without unreasonable effort due to their dependence on future uncertainties, such as the adjustment of items used in the following reconciliations. Additionally, information not currently available to the Company about other adjusting items could have a potentially unpredictable and potentially significant impact on future GAAP financial results.

Unless otherwise noted, non-GAAP measures herein reflect the results of the Company's continuing operations. Through the second quarter of 2024, Free Cash Flow, Adjusted Free Cash Flow, and Adjusted Free Cash Flow (including interest rate swaps) reflect the results of both continuing and discontinued operations. Beginning in the third quarter of 2024, all remaining cash flows attributable to activities of the solar business have been excluded from these measures as the business was substantially wound down.

Free Cash Flow, Adjusted Free Cash Flow, and Adjusted Free Cash Flow including interest rate swaps

The Company defines Free Cash Flow as cash flows from operating activities less cash outlays related to capital expenditures. The Company defines capital expenditures to include accounts purchased through the Company's network of authorized dealers or third parties outside of the Company's authorized dealer network, subscriber system asset expenditures, and purchases of property and equipment. These items are subtracted from cash flows from operating activities because they represent long-term investments that are required for normal business activities.

The Company defines Adjusted Free Cash Flow as Free Cash Flow adjusted for net cash flows related to (i) net proceeds or payments from the Company's consumer receivables facility; (ii) restructuring and integration payments; (iii) integration-related capital expenditures; and (iv) transaction costs and other payments or receipts that may mask operating results or business trends. Adjusted Free Cash Flow including interest rate swaps reflects Adjusted Free Cash Flow plus net cash settlements on interest rate swaps presented outside of net cash provided by (used in) operating activities.

The Company believes the presentations of these non-GAAP measures are appropriate to provide investors with useful information about the Company's ability to repay debt, pay dividends, repurchase shares, and make other investments. The Company believes the presentation of Adjusted Free Cash Flow is also a useful measure of the cash flow attributable to normal business activities, inclusive of the net cash flows associated with the acquisition of subscribers, as well as the Company's ability to repay debt, pay dividends, repurchase shares, and make other investments. Further, Adjusted Free Cash Flow including interest rate swaps is a useful measure of Adjusted Free Cash Flow inclusive of all cash interest.

There are material limitations to using these non-GAAP measures. These non-GAAP measures adjust for cash items that are ultimately within management's discretion to direct, and therefore, may imply that there is less or more cash available than the most comparable GAAP measure. These non-GAAP measures are not intended to represent residual cash flow for discretionary expenditures since debt repayment requirements and other non-discretionary expenditures are not deducted.

The non-GAAP measures in the table below include cash flows associated with both continuing and discontinued operations, as applicable during the periods presented, consistent with the GAAP presentation on the Statement of Cash Flows.

	Th	Three Months Ended June 30,			Six Months E	nded June 30,		
(in millions)		2025 2024		2025			2024	
Net cash provided by (used in):								
Operating activities	\$	564	\$	563	\$	1,031	\$	927
Investing activities	\$	(364)	\$	(333)	\$	(623)	\$	(633)
Financing activities	\$	(138)	\$	(200)	\$	(460)	\$	(275)
Net cash provided by (used in) operating activities	\$	564	\$	563	\$	1,031	\$	927
Dealer generated customer accounts and bulk account purchases		(224)		(142)		(331)		(260)
Subscriber system asset expenditures		(104)		(143)		(209)		(284)
Purchases of property and equipment		(38)		(47)		(83)		(87)
Free Cash Flow		198		231		407		296
Net proceeds (payments) from receivables facility		44		(20)		32		(12)
Restructuring and integration payments ⁽¹⁾		3		12		8		25
Other, net ⁽²⁾		12		7		20		9
Adjusted Free Cash Flow	\$	257	\$	229	\$	467	\$	318
Interest rate swaps presented outside operating activities ⁽³⁾		16		22		33		44
Adjusted Free Cash Flow (including interest rate swaps)	\$	274	\$	251	\$	500	\$	361

Note: amounts may not sum due to rounding

(1) During 2024, primarily includes costs related to the ADT Solar Exit.

(2) During 2025, primarily includes net payments related to the former Solar business. During 2024, primarily includes third party costs associated with implementation of a new ERP system that the Company will not continue to incur once the ERP system is fully implemented.

(3) Includes net settlements related to interest rate swaps presented outside of net cash provided by (used in) operating activities.

Adjusted EBITDA from Continuing Operations ("Adjusted EBITDA") and Adjusted EBITDA Margin from Continuing Operations ("Adjusted EBITDA Margin")

The Company defines Adjusted EBITDA as income (loss) from continuing operations adjusted for (i) interest; (ii) taxes; (iii) depreciation and amortization, including depreciation of subscriber system assets and other fixed assets and amortization of dealer and other intangible assets; (iv) amortization of deferred costs and deferred revenue associated with subscriber acquisitions; (v) share-based compensation expense; (vi) merger, restructuring, integration, and other items; (vii) impairment charges; and (viii) other non-cash or non-routine adjustments not necessary to operate our business.

The Company believes Adjusted EBITDA is useful to investors to measure the operational strength and performance of its business. The Company believes the presentation of Adjusted EBITDA is useful as it provides investors additional information about operating profitability adjusted for certain non-cash items, non-routine items the Company does not expect to continue at the same level in the future, as well as other items not core to its operations. Further, the Company believes Adjusted EBITDA provides a meaningful measure of operating profitability because the Company uses it for evaluating business performance, making budgeting decisions, and comparing company performance against other peer companies using similar measures.

There are material limitations to using Adjusted EBITDA as it does not include certain significant items which directly affect income (loss) from continuing operations (the most comparable GAAP measure).

The discussion above is also applicable to Adjusted EBITDA margin, which is calculated as Adjusted EBITDA as a percentage of total revenue.

	Three Month	Three Months Ended Ju				
(in millions)	2025		2024			
Income (loss) from continuing operations	\$ 168	\$	126			
Interest expense, net	116		110			
Income tax expense (benefit)	59		60			
Depreciation and intangible asset amortization	339		334			
Amortization of deferred subscriber acquisition costs	62		55			
Amortization of deferred subscriber acquisition revenue	(90)	(86)			
Share-based compensation expense	12		21			
Merger, restructuring, integration and other	3		2			
Unrealized gain (loss) on interest rate swaps ⁽¹⁾	4		3			
Loss on extinguishment of debt	_		5			
Other, net	1		—			
Adjusted EBITDA from continuing operations	\$ 674	\$	629			
Income (loss) from continuing operations to total revenue ratio	13	%	10 %			
Adjusted EBITDA Margin (as percentage of Total Revenue)	52	%	52 %			

Note: amounts may not sum due to rounding

(1) Includes the unrealized gain or loss on interest rate swaps presented in other income (expense).

Adjusted Income (Loss) from Continuing Operations ("Adjusted Income (Loss)") and Adjusted Diluted Income (Loss) per Share from Continuing Operations ("Adjusted Diluted Income (Loss) per Share" or "Adjusted EPS")

The Company defines Adjusted Income (Loss) as income (loss) from continuing operations adjusted for (i) share-based compensation expense; (ii) merger, restructuring, integration, and other items; (iii) impairment charges; (iv) unrealized (gains) or losses on interest rate swaps; (v) other non-cash or non-routine adjustments not necessary to operate our business; and (vi) the impact these items have on taxes.

The Company defines Adjusted EPS as diluted income (loss) from continuing operations per share adjusted for the per share amounts related to (i) share-based compensation expense; (ii) merger, restructuring, integration, and other items; (iii) impairment charges; (iv) unrealized (gains) or losses on interest rate swaps; (v) other non-cash or non-routine adjustments not necessary to operate our business; and (vi) the impact these items have on taxes.

Adjusted EPS equals Adjusted Income (Loss) divided by diluted weighted-average shares outstanding of common stock as calculated in accordance with GAAP. When the control number for the GAAP calculation is negative, diluted weighted-average shares outstanding of common stock does not include the assumed conversion of Class B common stock and other potential shares, such as share-based compensation awards, to shares of common stock.

The Company believes Adjusted Income (Loss) and Adjusted EPS are benchmarks used by analysts and investors who follow the industry for comparison of our performance with other companies in the industry, although these measures may not be directly comparable to similar measures reported by other companies. The Company believes the presentation of Adjusted EPS is useful to investors as it provides additional information about how our management evaluates the business. Beginning in 2025, management and the Board also use Adjusted EPS to evaluate the performance of employees (including members of management) and the Company as a whole, as well as to allocate resources.

There are material limitations to using these measures, as they do not reflect certain significant items which directly affect income (loss) from continuing operations and related per share amounts (the most comparable GAAP measures).

	Three	nded June 30,		
(in millions, except per share data)		2025	2024	
Income (loss) from continuing operations	\$	168	\$ 126	
Share-based compensation expense		12	21	
Merger, restructuring, integration, and other		3	2	
Interest rate swaps, net ⁽¹⁾		17	8	
Loss on extinguishment of debt		—	5	
Other, net		1	—	
Tax adjustments ⁽²⁾		(10)	(6)	
Adjusted Income (Loss) from continuing operations	\$	191	\$ 156	
		u		
Diluted weighted-average shares outstanding of Common Stock ⁽³⁾ :		840	909	
Diluted income (loss) from continuing operations per share of Common Stock	\$	0.19	\$ 0.13	
Share-based compensation expense		0.01	0.02	
Merger, restructuring, integration, and other		—	—	
Interest rate swaps, net ⁽¹⁾		0.02	0.01	
Loss on extinguishment of debt		—	—	
Other, net			—	
Tax adjustments ⁽²⁾		(0.01)	(0.01)	
Adjusted EPS	\$	0.23	\$ 0.17	

Note: amounts may not sum due to rounding.

(1) Primarily includes unrealized (gains) or losses on interest rate swaps presented in interest expense, net and other income (expense).

(2) Represents the tax impact on adjustments, using the federal and state blended statutory rate.

(3) Refer to the Company's Quarterly Reports on Form 10-Q and Annual Reports on Form 10-K for further discussion regarding the computation of diluted weighted-average shares outstanding of Common Stock.

Leverage Ratios

Net Leverage Ratio is calculated as the ratio of net debt to last twelve months ("LTM") Adjusted EBITDA from continuing operations. Net debt is calculated as total debt excluding the Receivables Facility, including capital leases, minus cash and cash equivalents. Refer to the discussion on Adjusted EBITDA for descriptions of the differences between Adjusted EBITDA and net income (loss) from continuing operations, which is the most comparable GAAP measure. The Company believes Net Leverage Ratio is a useful measure of the Company's credit position and progress towards leverage targets. There are material limitations to using Net Leverage Ratio as the Company may not always be able to use cash to repay debt on a dollar-for-dollar basis.

(in millions)	Ju	ne 30, 2025	December 31, 2024	
Total debt (book value) ⁽¹⁾	\$	7,815	\$	7,707
LTM Income (loss) from continuing operations	\$	640	\$	619
Debt to income (loss) from continuing operations ratio		12.2x		12.4x

(in millions)	 June 30, 2025	 December 31, 2024
Revolver	\$ _	\$ _
Term loans	2,573	1,984
First lien and ADT notes	3,600	4,100
Receivables facility	440	408
Finance leases and other ⁽²⁾	 56	 69
Total first lien debt	\$ 6,668	\$ 6,561
Second lien notes	 1,300	 1,300
Total debt ⁽³⁾	\$ 7,968	\$ 7,861
Less: Cash and cash equivalents	(45)	(96)
Less: Receivables Facility	(440)	 (408)
Net debt	\$ 7,483	\$ 7,357
LTM Adjusted EBITDA from continuing operations	\$ 2,646	\$ 2,578
Net leverage ratio	 2.8x	 2.9x

Note: amounts may not sum due to rounding

(1) During 2024, excludes Solar finance leases consistent with the GAAP presentation as a discontinued operation.

(2) During 2024, includes debt related to Solar business.

(3) Debt instruments are stated at face value.