

RESPONSIBILITIES OF THE CHAIR

The Chair of the Booking Holdings Inc. (the "Company") Board of Directors (the "Board") must be "independent" in accordance with the Company's Corporate Governance Principles and applicable listing standards, laws, rules and regulations, including the rules of The Nasdaq Stock Market, the Securities Exchange Act of 1934, and the rules and regulations of the Securities and Exchange Commission, unless a Lead Independent Director has been appointed by the Board.

In addition to the duties, responsibilities, and powers set forth from time to time in the Company's By-Laws or assigned from time to time by the Board, the following are the responsibilities of the Chair of the Board:

- 1. Preside at and lead meetings of the Board and the Company's stockholders.
- 2. Together with the Lead Independent Director, if there be one, set and approve the Board's agenda in consultation with the Chief Executive Officer ("CEO").
- 3. Lead and manage the business of the Board by providing clear direction and focus for the activities of the Board.
- 4. Consult regularly with the Lead Independent Director, if there be one, and the CEO on matters pertinent to the Company and the Board, and as appropriate, discuss with the Lead Independent Director and the CEO issues arising in connection with meetings and executive sessions of the independent directors of the Board.
- 5. Review any issues that arise in connection with committee meetings with the chairs of such committees.
- 6. Participate with the Board and the CEO in determining the Company's strategic direction. Ensure that the Board's agenda includes periodic discussion of major strategic issues.
- 7. Provide input to the Talent and Compensation Committee regarding the performance of the CEO and to the Corporate Governance Committee regarding the performance of directors and new candidates to join the Board.
- 8. Develop a close and effective working relationship with the CEO. Consult regularly with and be available to provide advice and support to the CEO.
- 9. Together with the Lead Independent Director, if there be one, and the CEO, welcome director nominees who have been newly elected to join the Board.
- 10. On a case by case basis and where appropriate, if requested by major stockholders, be available for consultation and direct communication with such stockholders.

Updated: October 16, 2025