FIRST HORIZON... First Quarter 2023 Earnings

April 18, 2023

Disclaimers

Non-GAAP Information

Certain measures included in this document are "non-GAAP," meaning they are not presented in accordance with generally accepted accounting principles in the U.S. and also are not codified in U.S. banking regulations currently applicable to FHN. FHN's management believes such measures, even though not always comparable to non-GAAP measures used by other financial institutions, are relevant to understanding the financial condition, capital position, and financial results of FHN and its business segments. The non-GAAP measures presented in this document are listed, and are reconciled to the most comparable GAAP presentation, in the non-GAAP reconciliation table(s) appearing in the Appendix. In addition, presentation of regulatory measures, even those which are not GAAP, provide a meaningful base for comparability to other financial institutions subject to the same regulations as FHN. Although not GAAP terms, these regulatory measures are not considered "non-GAAP" under U.S. financial reporting rules as long as their presentation conforms to regulatory standards. Regulatory measures used in this document include: common equity tier 1 capital, generally defined as common equity less goodwill, other intangibles, and certain other required regulatory deductions; tier 1 capital, generally defined as the sum of core capital (including common equity and instruments that cannot be redeemed at the option of the holder) adjusted for certain items under risk based capital regulations; and risk-weighted assets, which is a measure of total on- and off-balance sheet assets adjusted for credit and market risk, used to determine regulatory capital ratios.

Forward-Looking Statements

This document contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933, as amended (the "Securities Act"), and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). Forward-looking statements pertain to FHN's beliefs, plans, goals, expectations, and estimates. Forward-looking statements are not a representation of historical information, but instead pertain to future operations, strategies, financial results, or other developments. Forward-looking statements can be identified by the words "believe," "expect," "anticipate," "intend," "estimate," "should," "is likely," "will," "going forward," and other expressions that indicate future events and trends. Forward-looking statements are necessarily based upon estimates and assumptions that are inherently subject to significant business, operational, economic, and competitive uncertainties and contingencies, many of which are beyond FHN's control, and many of which, with respect to future business decisions and actions (including acquisitions and divestitures), are subject to change and could cause FHN's actual future results and outcomes to differ materially from those contemplated or implied by forward-looking statements or historical performance. Examples of uncertainties and contingencies include those mentioned: in this document; in Items 2.02 and 7.01 of FHN's Current Report on Form 8-K to which this document has been filed as an exhibit; in the forepart, and in Items 1, 1A, and 7, of FHN's most recent Annual Report on Form 10-K, as amended; and in the forepart, and in Item 1A of Part II, of FHN's Quarterly Report(s) on Form 10-Q filed this year. FHN assumes no obligation to update or revise any forward-looking statements that are made in this document or in any other statement, release, report, or filing from time to time.

Throughout this presentation, numbers may not foot due to rounding, references to EPS are fully diluted, 1Q23 capital ratios are estimates, and unless otherwise noted, references to loans reflect average balances and include leases.

1Q23 GAAP financial summary¹

	Reported											1Q23 Change vs.				
\$s in millions except per share data		1Q23		4Q22		3Q22		2Q22		1Q22		4Q22			1Q22	
												\$/bps	%		\$/bps	%
Net interest income	\$	688	\$	709	\$	662	\$	542	\$	479	\$	(21)	(3)%	\$	209	44 %
Fee income		171		174		213		201		229		(3)	(2)%		(58)	(25)%
Total revenue		859		882		875		743		707		(23)	(3)%		152	21 %
Expense		478		503		468		489		493		(25)	(5)%		(15)	(3)%
Pre-provision net revenue (PPNR)		381		379		406		255		215		2	1 %		166	77 %
Provision for credit losses		50		45		60		30		(40)		5	11 %		90	NM
Pre-tax income		331		334		346		225		255		(3)	(1)%		76	30 %
Income tax expense		75		64		78		48		57		11	17 %		18	32 %
Net income		256		270		268		177		198		(14)	(5)%		58	29 %
Non-controlling interest		4		4		3		3		3		_	- %		1	33 %
Preferred dividends		8		8		8		8		8		_	- %		_	- %
Net income available to common shareholders (NIAC)	\$	243	\$	258	\$	257	\$	166	\$	187	\$	(15)	(6)%	\$	56	30 %
\$s in billions																
Avg loans	\$	58.1	\$	57.6	\$	56.5	\$	55.6	\$	54.1	\$	0.5	1 %	\$	4.0	7 %
Period-end loans	\$	59.0	\$	58.1	\$	57.4	\$	56.5	\$	55.0	\$	0.9	2 %	\$	4.0	7 %
Avg deposits	\$	62.2	\$	64.9	\$	68.1	\$	71.9	\$	74.2	\$	(2.7)	(4)%	\$	(11.9)	(16)%
Period-end deposits	\$	61.4	\$	63.5	\$	66.0	\$	70.5	\$	74.1	\$	(2.0)	(3)%	\$	(12.7)	(17)%
Key performance metrics																
Net interest margin (NIM)		3.87	%	3.89 %	6	3.49 %	6	2.74 %	6	2.37 %		(2)bps			150 bps	
Loan to deposit ratio (avg.)		93.3	%	88.7 %	6	83.0 %	6	77.3 %	6	72.9 %		460 bps			2,040 bps	
ROCE		13.3 9	%	14.4 %	6	13.9 %	6	9.1 %	6	9.9 %		(108)bps			342 bps	
ROTCE		17.4 9	%	19.1 %	6	18.2 %	6	12.1 %	6	13.0 %		(171)bps			445 bps	
ROA		1.3 9	%	1.4 %	6	1.3 %	6	0.8 %	6	0.9 %		(3)bps			42 bps	
Efficiency ratio		55.7 9	%	57.1 %	6	53.6 %	6	65.8 %	6	69.7 %		(142)bps			(1,401)bps	
FTEs		7,282		7,477		7,569		7,627		7,900		(195)	(3)%		(618)	(8)%
CET1 ratio		10.4 9	%	10.2 %	6	9.9 %	6	9.8 %	6	10.0 %		19 bps			39 bps	
Effective tax rate		22.7	%	19.2 %	6	22.6 %	6	21.3 %	6	22.4 %		352 bps			30 bps	
Per common share																
Diluted EPS	\$	0.43	\$	0.45	\$	0.45	\$	0.29	\$	0.34	\$	(0.02)	(4)%	\$	0.09	26 %
Tangible book value per share	\$	10.89	\$	10.23	\$	9.72	\$	10.18	\$	10.46	\$	0.66	6 %	\$	0.43	4 %
Avg. diluted shares outstanding ²		572		572		570		569		550		_	- %		22	4 %

Table of contents

First Horizon's strength and stability	5
1Q23 key messages	6
1Q23 overview	7
1Q23 notable items	8
1Q23 adjusted financial highlights	9
NII and NIM	10
Deposit base	11
Deposit mix	12
Total loans	13
Adjusted fee income	14
Adjusted expense	15
Asset quality	16
Diversified high credit quality loan portfolio	17
Capital	18
Accolades	19
Strategic focus	20
Appendix	21

First Horizon's strength and stability

Strength

- Strong capital position
- Continued earnings strength with counter-cyclical businesses
- Commercially-oriented, asset-sensitive balance sheet well positioned for current rate environment
- Strong business mix with regional and specialty banking focus across attractive high growth footprint
- Five-year projected population growth in First Horizon's footprint is 50% higher than the national average²
- Focused on delivering profitable growth by leveraging product, treasury management, and marketing investments

Stability

- Disciplined risk management and credit culture has resulted in strong credit performance through economic cycles
- Diversified deposit and loan composition reflecting stable mix
- Experienced leadership team with a track record of delivering consistent risk-adjusted returns
- Loyal, diversified client relationships across our 12-state footprint and our national specialty businesses
- 159-year focus on serving our communities across our southeastern region

As of March 31. 2023

Total Assets

\$80.7B

Total Deposits

\$61.4B

Total Loans

\$59.0B

Banking Centers

417

Strong results driven by stable, diversified business mix¹



+11% **Fixed Income Fees**

> 0% **Adjusted Expense**

55% Deposits Insured by FDIC

> NIM 3.87%

Adjusted PPNR \$406 million

-2 bps **Net Interest** Margin

> -5% **Adjusted PPNR**

0.11% **Annualized Net Charge-off %**

Adjusted ROTCE 18.6%

CET1 10.36%

-3% **Net Interest Income**

> +2% **PE Loans** ex. LMC

53% Adjusted Efficiency Ratio

> **TBV** \$10.89

Continued strong returns, credit quality and expense discipline in 1Q23

Adjusted EPS of \$0.45 and PPNR of \$406 million¹

Continued Earnings Strength

- Adjusted revenue of \$863 million decreased \$22 million, or 2%, QoQ due to lower net interest income driven primarily by day count, seasonality and minor NIM compression
 - NII down \$21 million and NIM down 2 bps QoQ reflects increased funding costs and day count partially offset by higher loan rates and 1% loan growth
 - Fee income down \$2 million, or 1%, as higher fixed income and mortgage banking was more than offset by reductions in other noninterest income and deferred compensation
- Adjusted expense of \$457 million down \$1 million as an increase in associate minimum wage to \$20 per hour and seasonally higher FICA taxes was offset by a reduction in production-based incentives and commissions, and deferred compensation
- PPNR of \$406 million down \$22 million, or 5%, QoQ primarily impacted by day count and seasonality
- Provision expense of \$50 million reflects the impact of a challenging macroeconomic outlook and 2% loan growth ex. LMC partially mitigated by lower net charge-offs

Capital & Liquidity

- 55% of period end deposits insured by the FDIC
- CET1 ratio remained strong at 10.4%; CET1 net of unrealized securities losses of 9.0% above regulatory capital threshold of 7.0%²

Pending TD Transaction

- As announced on March 1st, TD has informed First Horizon that TD does not expect that the necessary regulatory approvals will be received in time to complete the pending transaction by May 27, 2023 (the current outside date), and that TD cannot provide a new projected closing date
- No further updates at this time

Stable Credit Quality

- Credit remains strong with net charge-offs of 11 bps and NPLs of 72 bps
- ACL coverage ratio of 1.35% vs. 1.33% QoQ

Solid Returns

- Adjusted ROTCE of 18.6%
- TBVPS of \$10.89 increased 6% driven by a \$0.50 increase tied to adj. NIAC net of change in intangibles and a \$0.29 increase tied to MTM valuation adjustments on AFS securities and cash flow hedges

1Q23 notable items¹

GAAP results reduced by \$0.03 per share of notable items

(\$s in millions, except per share data)

Notable Items

1Q23 TD transaction-related items	
Noninterest expense:	
Incentives and commissions	\$ 16
Outside services	3
Other noninterest expense	2
Total noninterest expense	21
1Q23 Total TD transaction-related costs	\$ (21)
1Q23 Total notable items	(21)
Tax impact of 1Q23 notable items	6
After-tax impact of 1Q23 notable items	\$ (16)
EPS impact of 1Q23 notable items	\$ (0.03)

Pre-tax Notable Items

- TD transaction-related expense of \$21 million
 - \$16 million of TD transaction related expense attributable to incentives from retention payments
 - \$3 million attributable to outside services from legal and professional services
 - \$2 million of other noninterest expense attributable to labor related to systems integration preparation

1Q23 adjusted financial highlights¹

PPNR up 63% year-over-year reflecting strength in NII and continued expense discipline

					1Q23 Change vs.						
\$s in millions except per share data	1Q23	3 4Q2	4Q22 1Q22		4Q22	1	.Q22				
				\$/b	ps %	\$/bps	s %				
Net Interest Income (FTE)	\$ 691	. \$ 71	.2 \$ 48	\$ (21)) (3)%	\$ 209	43 %				
Fee income	171	. 17	3 22	.3 (2)	(1)%	(52)	(23)%				
Total revenue (FTE)	863	88	5 70	4 (22)	(2)%	159	23 %				
Expense	457	45	8 45	5 (1)) - %	2	- %				
Pre-provision net revenue	406	42	.8 24	.9 (22)	(5)%	157	63 %				
Provision for credit losses	50) 4	5 (4	0) 5	11 %	90	NM				
Net charge-offs	16	5 2	.6 1	.0 (10)	(38)%	6	64 %				
Reserve build/(release)	34	. 1	.9 (5	0) 15	76 %	84	NM				
Net income available to common	\$ 259	\$ 29	3 \$ 21	1 \$ (34)) (12)%	\$ 48	23 %				

Key pe	erformance	metrics
--------	------------	---------

Fee income as a % of total revenue	19.9 %	19.5 %	31.6 %	30 bps		(1,178)bps	
Efficiency ratio	53.0 %	51.7 %	64.6 %	125 bps		(1,169)bps	
ROTCE	18.6 %	21.7 %	14.7 %	(313)bps		387 bps	
Diluted EPS	\$ 0.45	\$ 0.51	\$ 0.38	\$(0.06)	(12)%	\$ 0.07	18 %
Diluted shares ²	572	572	550	_	- %	22	4 %
TBV per share	\$10.89	\$10.23	\$10.46	\$0.66	6 %	\$ 0.43	4 %
Effective tax rate	22.9 %	19.8 %	22.5 %	314 bps		42 bps	

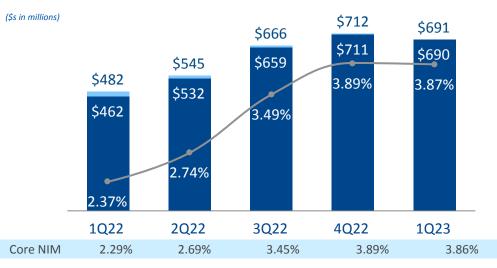
- Adjusted EPS of \$0.45 vs. \$0.51, primarily impacted by day count, seasonality and higher effective tax rates
 - Adjusted ROTCE of 18.6% and TBV per share of \$10.89
 - Effective tax rate increased 314 bps due to higher discrete benefits in 4Q22
- Total revenue down \$22 million, or 2%
- NII down \$21 million, or 3%, reflecting increased funding costs and day count partially offset by higher loan rates and 1% loan growth
- Adjusted fee income down 1% as higher fixed income and mortgage banking was more than offset by reductions in other noninterest income and deferred compensation
- Adjusted expense down \$1 million as an increase in associate minimum wage to \$20 per hour and seasonally higher FICA taxes were offset by a reduction in production-based incentives and commissions, and deferred compensation
- Provision expense of \$50 million vs. \$45 million in 4Q22 reflects the impact of a challenging macroeconomic outlook partially mitigated by lower net charge-offs
 - Provision impacted by 2% loan growth ex. LMC



NII trends reflect increased funding costs & macroeconomic environment¹

Period end results reflect 2% loan growth and 2% C&I loan growth ex. LMC

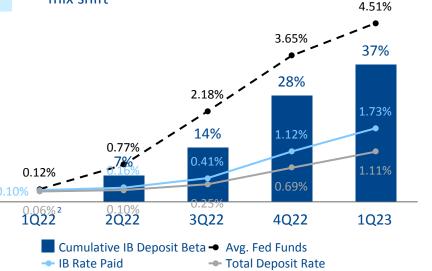
Core FTE NII and NIM Trends



•	•		
1Q23 vs. 4Q22			
\$s in millions		NII	NIM
4Q22 Reported	\$	712	3.89 %
Loan Rates & Spreads		78	0.44 %
Total Loan Volume/Mix		2	(0.02)%
Day Count		(11)	- %
Deposit & Funding Volume		(30)	(0.11)%
Deposit Rates		(57)	(0.32)%
Other		(4)	(0.01)%
1Q23 Reported	\$	691	3.87 %

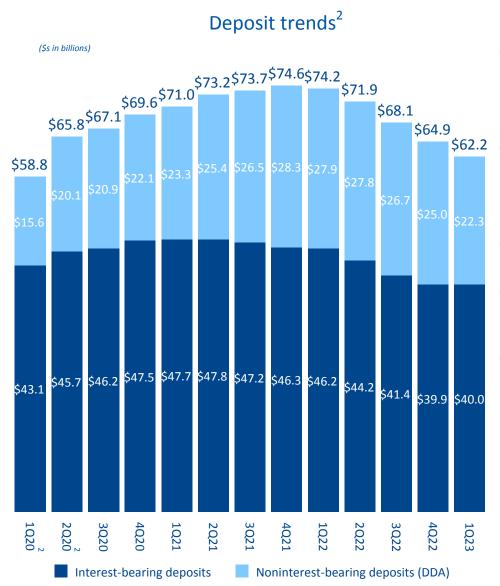
Core NII Reported NII - Reported NIM

- FTE NII decreased \$21 million, or 3%, while NIM decreased 2 bps to 3.87%
 - Lower day count drove \$11 million of the NII decline
 - Benefit of higher loan rates driven by higher short term rates
 - Higher funding costs driven by lower deposit balances and continued migration from DDA to interest-bearing accounts
- Higher IB rate paid as a result of deposit repricing and mix shift



Continued strong deposit base above pre-pandemic levels¹

Average deposit growth CAGR from 1Q20 to 1Q23 of 2%



- Average deposits of \$62.2 billion decreased \$2.7 billion, or 4%
 - Driven by a \$2.7 billion decrease in DDA partially offset by a \$95 million increase in interest-bearing deposits
- Period-end deposits of \$61.4 billion decreased \$2.0 billion, or 3%
 - Driven by \$2.3 billion decrease in DDA partially offset by a \$283 million increase in interest-bearing
- Pandemic related liquidity resulted in a large influx of deposits, largely in noninterest-bearing accounts
- Strategic decision to hold pandemic-related excess cash at Fed drove disciplined pricing and lower exposure to unrealized securities losses
- Increased marketing investments drove growth across multiple lines of business
 - Launched first post-pandemic new to bank deposit marketing campaign in February which generated ~\$250 million in new deposits
 - Deepen client relationships through enhanced onboarding experiences, cross-sell opportunities and client events
 - Strongest FHN regional bank new account volume in three years



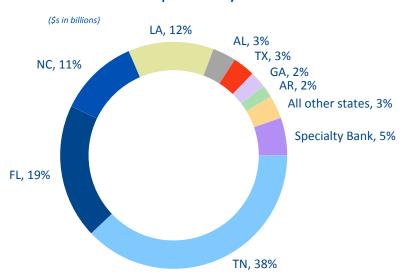


Well diversified and stable funding mix¹

55% of deposits insured by the FDIC

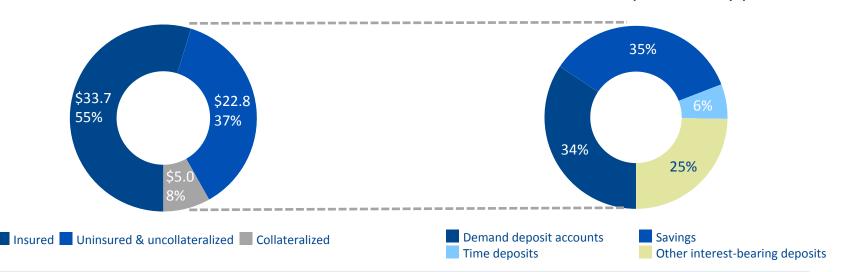
- Stable cost-effective deposits from a diverse commercial and consumer client base across Regional, Specialty Bank segments, and 12-state footprint
- Commercial deposits of \$33 billion, or 53% vs. consumer of \$29 billion, or 46%
- Other wholesale funding sources support asset-oriented businesses such as specialty lending areas including fixed income products
- Deposit base spread across the top growing states and MSAs by population growth in the United States²

1Q23 deposits by state



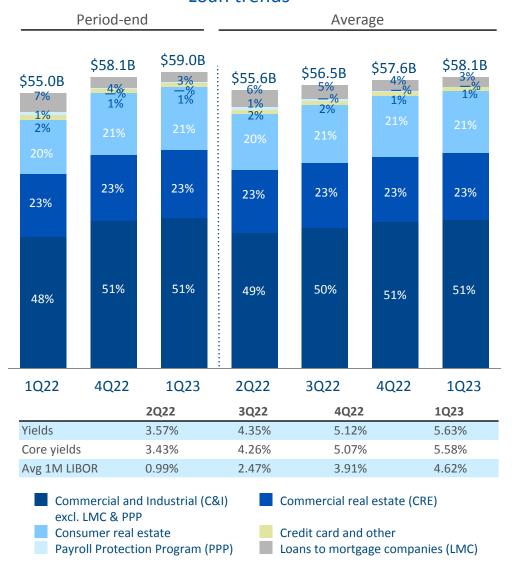
63% of 1Q23 deposits secured or collateralized

1Q23 diversified deposit mix by product



Total loan growth of 2% ex LMC¹

Period end loans ex LMC up 2% QoQ Loan trends



- Loans of \$58.1 billion up \$510 million driven by a \$319 million increase in consumer and a \$191 million increase in commercial
 - \$934 million, or 2%, increase in loans before the impact of LMC
 - C&I loan growth ex. LMC up \$420 million driven by Florida, Tennessee and Franchise Finance
 - Total core loan yields expanded 51 bps
- Period-end loans of \$59.0 billion up \$943 million, or 2%, driven by a \$562 million, or 1%, increase in commercial and a \$382 million, or 3%, increase in consumer
 - \$1.2 billion, or 2%, increase in loans before the impact of LMC
 - C&I loan growth ex. LMC up 2% driven by Tennessee, Asset Based Lending, Equipment Finance and Franchise Finance
 - Period end unfunded commitments decreased 4% driven primarily by reductions in LMC

	Period-end line utilization ²									
	2Q22	3Q22	4Q22	1Q23						
Utilization %	41%	42%	42%	42%						

Adjusted fee income trends impacted by seasonality and broader market volatility¹

Results driven by increases in fixed income and mortgage banking

						1Q23 Change vs.					
\$s in millions	1Q23	4Q22	3Q22	2Q22	1Q22	4Q2	2	1Q2	2		
						\$/bps	%	\$/bps	%		
Fixed income	\$ 39	\$ 35	\$ 46	\$ 51	\$ 73	\$4	11 %	\$(34)	(47)%		
Service charges and fees	55	56	56	57	57	(1)	(2)%	(2)	(4)%		
Mortgage banking & title	5	4	9	22	22	1	25 %	(17)	(77)%		
Brokerage, trust, and insurance	34	33	34	36	37	1	3 %	(3)	(8)%		
Card and digital banking fees	19	20	21	23	20	(1)	(5)%	(1)	(5)%		
Deferred compensation income	3	7	(3)	(17)	(4)	(4)	(57)%	7	NM		
Other noninterest income	15	20	18	15	18	(5)	(25)%	(3)	(17)%		
Total fee income	\$171	\$173	\$181	\$ 188	\$223	\$(2)	(1)%	\$(52)	(23)%		
Key Metrics											
Fixed Income											
Average Daily Revenue (ADR)	\$ 0.4	\$ 0.4	\$ 0.5	\$ 0.6	\$ 1.0	\$-	8 %	\$(0.6)	(56)%		
Mortgage banking											
Originations											
Secondary	\$131	\$145	\$302	\$467	\$533	\$(14)	(10)%	\$(402)	(75)%		
Portfolio	\$590	\$575	\$716	\$1,120	\$801	\$15	3 %	\$(211)	(26)%		
Total	\$721	\$720	\$1,018	\$1,587	\$1,334	\$ 1	- %	\$(613)	(46)%		
Gain on sale spread	2.39 %	2.04 %	2.03 %	2.41 %	2.65 %	35 bps		(26)bps			
Mix											
Purchase	88 %	89 %	89 %	80 %	61 %						
Refinance	12 %	11 %	11 %	20 %	39 %						

- Adjusted fee income down \$2 million, or 1%, driven by decreases in other noninterest income and deferred compensation partially offset by increases in fixed income and mortgage banking
- Fixed income increased \$4 million and ADR up 8% despite continuing challenging market conditions
- Mortgage banking fees increased \$1 million with higher gain on sale spreads
- **Deferred compensation** down \$4 million largely offset in noninterest expense
- Other noninterest income down \$5 million primarily driven by higher than normal Bank Owned Life Insurance benefits in 4Q22

Continued expense discipline kept adjusted expense flat¹

Expenses flat despite minimum wage increase to \$20 per hour and seasonality

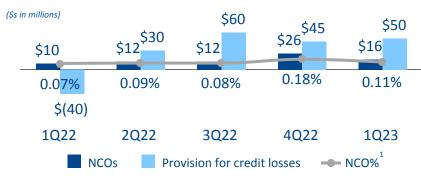
										1Q23 Change vs.						
\$s in millions	1	Q23	4	Q22	3	Q22	2Q22		1Q22		4Q22		22	1Q22		22
											\$/	bps	%	\$/	bps	%
Salaries and benefits	\$	188	\$	178	\$	185	\$	190	\$	188	\$	10	6 %	\$	_	- %
Incentives and commissions		64		70		68		71		92		(6)	(9)%		(28)	(30)%
Deferred compensation expense		3		7		(2)		(18)		(5)		(4)	(57)%		8	NM
Total personnel		255		254		251		244		275		1	- %		(20)	(7)%
Occupancy and equipment ²		70		71		70		72		72		(1)	(1)%		(2)	(3)%
Outside services		63		64		64		61		59		(1)	(2)%		4	7 %
Amortization of intangible assets		12		12		12		12		12		_	– %		_	– %
Other noninterest expense		58		58		48		50		37		_	– %		21	57 %
Total noninterest expense	\$	457	\$	458	\$	444	\$	438	\$	455	\$	(1)	– %	\$	2	– %
Full-time equivalent associates	-	7,282	7	7,477	7	7,569	7	7,627	7	7,900	(195)	(3)%	(618)	(8)%

- Adjusted expense of \$457 million down \$1 million as higher salaries and employee benefits was offset by a reduction in production-based incentives and commissions, and deferred compensation
 - Continue to identity and implement cost saving opportunities
- Personnel expense up \$1 million
 - Salaries and benefits increased \$10 million reflecting an increase in associate minimum wage to \$20 per hour and seasonal increases to FICA taxes
 - **Incentives and commissions** down \$6 million driven by production and performance based incentives
 - **Deferred compensation** expense down \$4 million largely offset in noninterest income
- Other noninterest expense flat as the benefit of lower fraud losses were offset by increased FDIC expense due to an annual increase in assessment rates

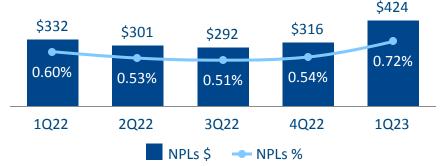
Continued strong credit quality

Reserve build reflects the impact of loan growth and revised macroeconomic outlook

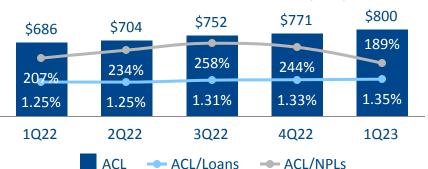




Non-performing loans (NPLs)



Allowance for credit losses (ACL)



1Q23 vs. 4Q22 Highlights

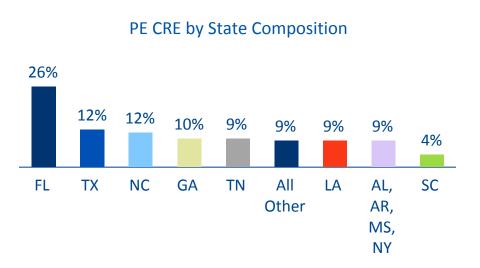
- Net charge-offs of \$16 million decreased \$10 million
- Provision expense of \$50 million compared with a \$45 million in 4Q22
 - ~\$34 million reserve build reflects the impact of a challenging macroeconomic outlook partially mitigated by lower net charge-offs²
 - Provision impacted by 2% loan growth ex. LMC
- NPL ratio of 72 bps increased 17 bps driven primarily by two relationships
- ACL coverage ratio of 1.35% vs. 1.33%
- Disciplined lending leads to strong charge-off performance across multiple credit cycles

Historical net charge-offs³



Diversified high credit quality loan portfolio

Geographically diverse portfolio with minimal concentration across property types

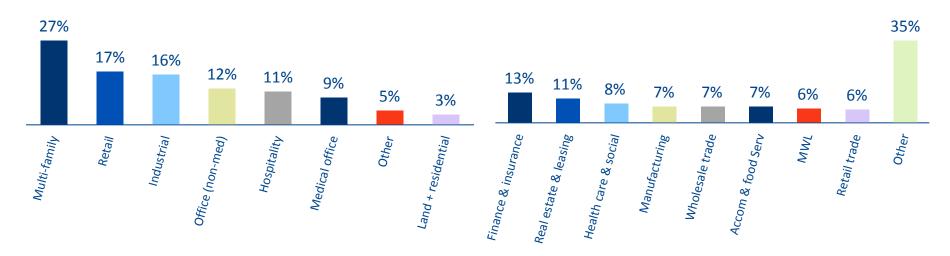


1Q23 Highlights

- Disciplined risk management practice and underwriting standards across CRE and C&I portfolio
- CRE balances to Risk Based Capital of 154%
- Granular C&I loan book with less than 13% industry sector concentration across the portfolio
- Continued strong asset quality with 98% of CRE graded pass and 97% of C&I graded pass

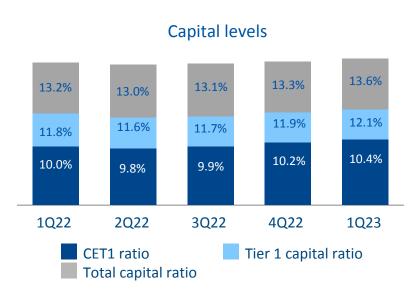
PE CRE by Property Type

PE C&I by Industry Sector²



Strong capital position¹

Low exposure to unrealized securities losses due to small portfolio size and moderate effective duration

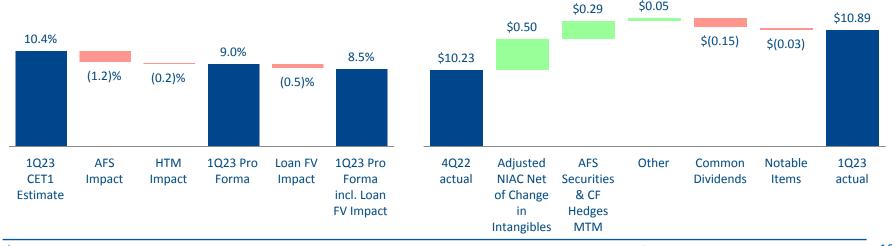


1023 CFT1 net of unrealized losses^{2,3}

1Q23 vs. 4Q22 Highlights

- CET1 ratio remained strong at 10.4% benefit of adjusted NIAC partially offset by a reduction tied to growth in loans and unfunded commitments, and common dividends
- CET1 net of unrealized losses of 8.5% above regulatory capital threshold of 7.0%
- TBVPS of \$10.89 increased 6% driven by a \$0.50 increase tied to adjusted NIAC and a \$0.29 increase tied to MTM valuation adjustments on AFS securities and cash flow hedges
- Total capital of 13.6% vs. 13.3% in 4Q22
- Company-run stress test results demonstrate strong ability to navigate the Fed CCAR Severely Adverse Scenario while maintaining capital levels well above regulatory minimums

Tangible book value per share⁴





Award-winning franchise

1Q23 First Horizon received over 30 accolades and First Horizon was the second highest recipient of Greenwich Awards overall

23 Greenwich Excellence and Best Brand Awards¹ Middle Market

- Ease of Doing Business
- South Region Awards:
- Industry Understanding
- Overall Satisfaction

Overall Satisfaction

- Cash Management:
 Overall Satisfaction
- Overall Satisfaction with RM
- National Cash Management:
- Values LT Relationships
- co Customer Service
- RM Proactively Provides Advice
- Product Implementation

Greenwich Excellence 2022



Overall Satisfaction

Small Business Banking

- Trust
- Values LT Relationships
- Ease of Doing Business
- South Region Awards:
 - Likelihood to Recommend
 - RM Proactively
 Provides Advice

- National Awards:
 - Overall Satisfaction
 - Likelihood to Recommend
 - RM Proactively
 Provides Advice
 - Cash Management:
 Customer Service
 - Cash Management:Product Capabilities
 - Overall Satisfaction with RM
 - Industry Understanding

Recognized by Great Place to Work™ & Bloomberg Gender-Equality Index for Investment in Women

- Great Place to Work[™] recognizes employers who create an outstanding employee experience.
- Joins 484 other companies as a member of the 2023
 Bloomberg Gender-Equality Index (GEI)



Client Brand Campaign and Investor Relations Awards

- Summit International Awards (Lets Find a Way Campaign)
 - Silver in the Financial/Banking Category for Marketing Effectiveness Awards
 - Leader Award
- AVA Digital Campaign Award Platinum
- Best Overall Investor Relations (Mid-Cap)
- Best Investor Relations in Sector Financial Services
- Best IR by a Senior Management Team (Small to Midcap)
- Best Investor Relations Officer (Small to Midcap)







2023 strategic focus to continue building enterprise value

- Focus on driving enhanced value for our shareholders, clients, communities and associates
- Remain disciplined, actively manage balance sheet and maintain excellent credit quality through strong risk management practices, specialty expertise, and diverse revenue streams
- Deepen existing relationships by continually engaging directly with our clients, offering experienced counsel, client focused events, forums, and sponsorships
- Continue to grow best-in-class franchise across our 12-state footprint with a relationship oriented, solutions approach and decisions made close to the client. These efforts are supported by tenured bankers with continued active involvement with our clients and in our communities
- **Evolve the client experience** by driving enhanced product and service capabilities, providing personalized experiences with technology enabled platforms. Improve reach by enabling our associates to better serve our clients with enhanced digital offerings and product diversification

APPENDIX

Investment portfolio¹

Prudently managed to support liquidity and IRR

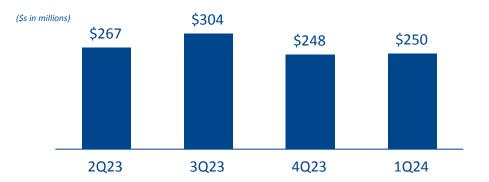
1Q22-1Q23 investment portfolio



Average AFS Securities	Ave	rage HTM Se	ecurities	Average	ge Yield
(ć in hillians)	1022	2022	3022	4022	1023

(\$ in billions)	1Q22	2Q22	3Q22	4Q22	1Q23
% of total assets	11%	11%	12%	13%	13%
Total unrealized losses (pre-tax)	\$(0.6)	\$(1.0)	\$(1.5)	\$(1.4)	\$(1.3)
Effective duration (years)	5.1	5.4	5.3	5.3	5.2
Unencumbered securities / total securities²	47%	39%	52%	45%	44%

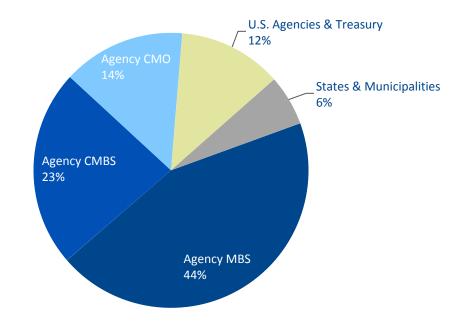
Steady principal cash flows³



1Q23 Highlights

- Portfolio represents ~13% of total assets
- Moderate total portfolio effective duration of 5.2 years
- Low reliance on HTM designation at ~13% of total portfolio
- 94% U.S. Government or Agency-backed by GSEs
- Total unrealized losses of \$1.3B vs \$1.4B in 4Q22

1Q23 investment portfolio composition²



NII/NIM reconciliation to GAAP financials

1Q23 Reported to Core Reconciliation

\$s in millions		NII	NIM
1Q23 Reported (FTE)	\$	691	3.87 %
Less: non-core items			
PPP coupon income and fees		_	_
Loan Accretion		7	0.04
IBKC Premium Amortization		(6)	(0.03)
1023 Core (FTE)	Ś	690	3.86 %

\$s in millions	 NII	NIM
3Q22 Reported (FTE)	\$ 666	3.49 %
Less: non-core items		
PPP coupon income and fees	2	_
Loan Accretion	12	0.07
IBKC Premium Amortization	 (7)	(0.04)
3Q22 Core (FTE)	\$ 659	3.45 %

3Q22 Reported to Core Reconciliation

1Q22 Reported to Core Reconciliation

\$s in millions		NII	NIM		
1Q22 Reported (FTE)	\$	482	2.37 %		
Less: non-core items					
PPP coupon income and fees		12	0.04		
Loan Accretion		17	0.09		
IBKC Premium Amortization		(10)	(0.05)		
1022 Core (FTF)	Ś	462	2.29 %		

4Q22 Reported to Core Reconciliation

\$s in millions	NII	NIM
4Q22 Reported (FTE)	\$ 712	3.89 %
Less: non-core items		
PPP coupon income and fees	_	_
Loan Accretion	7	0.04
IBKC Premium Amortization	(6)	(0.03)
4Q22 Core (FTE)	\$ 711	3.89 %

2Q22 Reported to Core Reconciliation

\$s in millions	NII	NIM
2Q22 Reported (FTE)	\$ 545	2.74 %
Less: non-core items		
PPP coupon income and fees	7	0.02
Loan Accretion	15	0.08
IBKC Premium Amortization	(8)	(0.04)
2Q22 Core (FTE)	\$ 532	2.69 %

Notable Items

(\$s in millions except per share data)

(In millions)	1Q23	4Q22	3Q22	2Q22	1Q22
Summary of Notable Items:					
Gain on sale of title services business	\$ - \$	1 \$	21 \$	- \$	_
Gain related to equity securities investments	_	_	10	_	6
Gain on sale of mortgage servicing rights	_	_	_	12	_
IBKC merger/acquisition expense	_	(4)	(3)	(13)	(28)
TD transaction-related expense	(21)	(31)	(21)	(25)	(9)
Other notable expenses**	_	(10)	_	(12)	_
Total notable items	 (21)	(45)	7	(38)	(32)
EPS impact of notable items	\$ (0.03) \$	(0.06) \$	0.01 \$	(0.05) \$	(0.04)

Slides in this presentation use Non-GAAP information. That information is not presented according to generally accepted accounting principles (GAAP) and is reconciled to GAAP information below.

CONSOLIDATED NON-GAAP TO GAAP RECONCILIATION

Quarterly, Unaudited

Quarterly, onaudited									
(\$s in millions, except per share data)	1Q23		4Q22		3Q22		2Q22		1Q22
Tangible Common Equity (Non-GAAP)									
(A) Total equity (GAAP)	\$ 8,895	\$	8,547	\$	8,283	\$	8,551	\$	8,696
Less: Noncontrolling interest (a)	295		295		295		295		295
Less: Preferred stock (a)	1,014		1,014		1,014		1,014		1,014
(B) Total common equity	\$ 7,586	\$	7,238	\$	6,974	\$	7,242	\$	7,387
Less: Intangible assets (GAAP) (b)	1,732		1,744		1,757		1,782		1,795
(C) Tangible common equity (Non-GAAP)	\$ 5,853	\$	5,494	\$	5,217	\$	5,459	\$	5,592
Tangible Assets (Non-GAAP)									
(D) Total assets (GAAP)	\$ 80,729	\$	78,953	\$	80,299	\$	85,132	\$	88,660
Less: Intangible assets (GAAP) (b)	1,732		1,744		1,757		1,782		1,795
(E) Tangible assets (Non-GAAP)	\$ 78,997	\$	77,209	\$	78,542	\$	83,350	\$	86,865
Period-end Shares Outstanding									
(F) Period-end shares outstanding	538		537		537		536		535
Ratios									
(A)/(D) Total equity to total assets (GAAP)	11.02 %	ó	10.83 %	,	10.32 %	,	10.04 %	, D	9.81 %
(C)/(E) Tangible common equity to tangible assets ("TCE/TA") (Non-GAAP)	7.41 %		7.12 %		6.64 %		6.55 %	ó	6.44 %
(B)/(F) Book value per common share (GAAP)	\$ 14.11	\$	13.48	\$	12.99	\$	13.50	\$	13.82
(C)/(F) Tangible book value per common share (Non-GAAP)	\$ 10.89	\$	10.23	\$	9.72	\$	10.18	\$	10.46

Slides in this presentation use Non-GAAP information. That information is not presented according to generally accepted accounting principles (GAAP) and is reconciled to GAAP information below.

CONSOLIDATED NON-GAAP TO GAAP RECONCILIATION

Quarterly, Unaudited

(for in williams according to the world by			1Q23		4Q22		3Q22		2Q22		1Q22
(\$s in millions, except per share data)			1023		4ŲZZ		3Q22		ZQZZ		IQZZ
Adjusted Diluted EPS											
Net income available to common shareholders ("NIAC") (GAAP)	а	\$	243	\$	258	\$	257	\$	166	\$	187
Plus Tax effected notable items (Non-GAAP) (a)		•	16	·	34	·	(5)		29		24
Adjusted net income available to common shareholders (Non-GAAP)	b	\$	259	\$	293	\$	252	\$	195	\$	211
0											
Diluted Shares (GAAP) ⁸	С		572		572		570		569		550
Diluted EPS (GAAP)	a/c	Ś	0.43	\$	0.45	Ś	0.45	\$	0.29	Ś	0.34
Adjusted diluted EPS (Non-GAAP)	b/c	Ś	0.45	Ś	0.43	Ś	0.43	\$	0.23	\$	0.34
Tajastea anatea Ero (Iton Oran)	5,0	Ψ	0.45	Υ	0.51	<u> </u>	0.11	· ·	0.51	Υ	0.50
Adjusted Net Income ("NI") and Adjusted Return on Assets ("ROA")											
Net Income ("NI") (GAAP)		\$	256	\$	270	\$	268	\$	177	\$	198
Plus Tax effected notable items (Non-GAAP) (a)			16		34		(5)		29		24
Adjusted NI (Non-GAAP)		\$	271	\$	304	\$	263	\$	206	\$	223
				_		_		_		_	
NI (annualized) (GAAP)	d	\$	1,037	\$	1,070	\$	1,063	\$	709	\$	801
Adjusted NI (annualized) (Non-GAAP)	е	\$	1,100	\$	1,206	\$	1,045	\$	823	\$	900
Average assets (GAAP)	f	Ś	78,841	Ś	79,521	\$	82,551	\$	86,326	\$	88,587
Average assets (et all)		Ψ	70,041	Y	73,321	Y	02,331	Y	00,320	Y	00,507
ROA (GAAP)	d/f		1.32 %	ó	1.35 %)	1.29 %)	0.82 %)	0.90 %
Adjusted ROA (Non-GAAP)	e/f		1.40 %	Ó	1.52 %)	1.27 %)	0.95 %)	1.02 %
Return on Average Common Equity ("ROCE")/ Return on Average Tangible Common	Equity ("RO1	ΓCE")/ Adju	isted	ROTCE						
Net income available to common shareholders ("NIAC") (GAAP)	g	\$	987	\$	1,025	\$	1,020	\$	666	\$	756
Adjusted Net income available to common shareholders (annualized) (Non-GAAP)	h	\$	1,050	\$	1,161	\$	1,001	\$	781	\$	855
Avadage Command Enville (CAAD)		ć	7 200	ć	7.100	ć	7.200	<u> </u>	7 205	ć	7.620
Average Common Equity (GAAP) Intangible Assets (GAAP) (b)	i	\$	7,398 1,738	\$	7,106 1,750	\$	7,360 1,767	\$	7,305 1,789	\$	7,628 1,802
Average Tangible Common Equity (Non-GAAP)		Ś	5,659	\$	5,356	Ś	5,593	\$	5,516	\$	5,826
Equity Adjustment (Non-GAAP)	J	Ą	3,033	ې	J,330 —	ې	J,JJ3	Ą	3,310	Ą	J,620 —
Adjusted Average Tangible Common Equity (Non-GAAP)	k	Ś	5,659	Ś	5,356	Ś	5,593	Ś	5,516	Ś	5,826
.,,		т	-,3	T	-,3	т	-,3	т	-,5	Ŧ	-/
ROCE (GAAP)	g/i		13.34 %	Ó	14.42 %)	13.85 %)	9.12 %)	9.92 %
ROTCE (Non-GAAP)	g/j		17.43 %	ó	19.14 %)	18.23 %)	12.07 %)	12.98 %
Adjusted ROTCE (Non-GAAP)	h/k		18.55 %	ó	21.68 %)	17.89 %)	14.15 %)	14.68 %

Slides in this presentation use Non-GAAP information. That information is not presented according to generally accepted accounting principles (GAAP) and is reconciled to GAAP information below.

CONSOLIDATED NON-GAAP TO GAAP RECONCILIATION

Quarterly, Unaudited

(In millions)			1Q23		4Q22		3Q22		2Q22		1Q22
(iii tiiiiilois)			1023		4022		30,22		2022		IQZZ
Adjusted Noninterest Income as a % of Total Revenue											
Noninterest income (GAAP)	k	\$	171	\$	174	\$	213	\$	201	\$	229
Plus notable items (GAAP) (a)			_		(1)		(32)		(13)		(6)
Adjusted noninterest income (Non-GAAP)	I	\$	171	\$	173	\$	181	\$	188	\$	222
Revenue (GAAP)	m	\$	859	\$	882	\$	875	\$	743	\$	707
Taxable-equivalent adjustment			4		4		4		3		3
Revenue- Taxable-equivalent (Non-GAAP)			863		886		878		746		710
Plus notable items (GAAP) (a)			_		(1)		(32)		(13)		(6)
Adjusted revenue (Non-GAAP)	n	\$	863	\$	885	\$	847	\$	733	\$	704
Noninterest income as a % of total revenue (GAAP)	k/m		19.94 %		19.68 %		24.30 %		27.06 %		32.31 %
Adjusted noninterest income as a % of total revenue (Non-GAAP)	l/n		19.85 %		19.55 %		21.37 %		25.68 %		31.63 %
Adjusted Efficiency Ratio											
Noninterest expense (GAAP)	0	\$	478	\$	503	Ś	468	\$	489	\$	493
Plus notable items (GAAP) (a)	Ū	Ψ.	(21)	Y	(46)	Y	(25)	Y	(50)	Y	(37)
Adjusted noninterest expense (Non-GAAP)	р	\$	457	\$	458	\$	444	\$	438	\$	455
Revenue (GAAP)	q	\$	859	\$	882	\$	875	\$	743	\$	707
Taxable-equivalent adjustment			4		4		4		3		3
Revenue- Taxable-equivalent (Non-GAAP)			863		886		878		746		710
Plus notable items (GAAP) (a)			_		(1)		(32)		(13)		(6)
Adjusted revenue (Non-GAAP)	r	\$	863	\$	885	\$	847	\$	733	\$	704
Efficiency votice (CAAD)	0/-		55.65 %		57.07 %		53.56 %		65.76 %		69.66 %
Efficiency ratio (GAAP)	o/q		55.65 % 52.95 %		51.70 %		53.56 %		59.79 %		
Adjusted efficiency ratio (Non-GAAP)	p/r		52.95 %		51.70 %		52.42 %		59.79 %		64.64 %

Slides in this presentation use Non-GAAP information. That information is not presented according to generally accepted accounting principles (GAAP) and is reconciled to GAAP information below.

Period-end						Average																																
(\$s in millions)		1Q23		4Q22		4Q22		4Q22		4Q22		4Q22		4Q22		4Q22		4Q22		4Q22		4Q22		4Q22		1Q23 vs. 4Q22		1Q23 vs. 4Q22		1Q23 vs. 4Q22			1Q23		4Q22	_ :	1Q23 vs.	4Q22
Loans excluding LMC & PPP						\$	%						\$	%																								
Total Loans (GAAP)	\$	59,045	\$	58,101	\$	944	2 %	\$	58,074	\$	57,564	\$	510	1 %																								
PPP (GAAP)		53		76		(23)	(30)%		57		121		(64)	(53)%																								
LMC (GAAP)		2,040		2,258		(218)	(10)%		1,875		2,299		(424)	(18)%																								
Total Loans excl. LMC & PPP (Non-GAAP)		56,952		55,767		1,185	2 %		56,142		55,144		998	2 %																								
Total Consumer (GAAP)		13,475		13,093		382	3 %		13,226		12,907		319	2 %																								
Total Commercial excl. LMC & PPP (Non-GAAP)		43,477		42,674		803	2 %		42,916		42,237		679	2 %																								
Total CRE (GAAP)		13,397		13,228		169	1 %		13,290		13,095		195	1 %																								
Total C&I excl. LMC & PPP (Non-GAAP)	\$	30,080	\$	29,446	\$	634	2 %	\$	29,626	\$	29,142	\$	484	2 %																								
Loans excluding LMC																																						
Total Loans (GAAP)	\$	59,045	\$	58,101	\$	944	2 %	\$	58,074	\$	57,564	\$	510	1 %																								
LMC (GAAP)		2,040		2,258		(218)	(10)%		1,875		2,299		(424)	(18)%																								
Total Loans excl. LMC (Non-GAAP)		57,005		55,843		1,162	2 %		56,199		55,265		934	2 %																								
Total Consumer (GAAP)		13,475		13,093		382	3 %		13,226		12,907		319	2 %																								
Total Commercial excl. LMC (Non-GAAP)	\$	43,530	\$	42,750	\$	780	2 %	\$	42,973	\$	42,358	\$	615	1 %																								
Total CRE (GAAP)	\$	13,397	\$	13,228	\$	169	1 %	\$	13,290	\$	13,095	\$	195	1 %																								
Total C& I excl. LMC	\$	30,133	\$	29,522	\$	611	2 %	\$	29,683	\$	29,263	\$	420	1 %																								

Slides in this presentation use Non-GAAP information. That information is not presented according to generally accepted accounting principles (GAAP) and is reconciled to GAAP information below.

	Av	erage
(\$s in billions)	1Q20	2Q20
Interest-bearing deposits		
Legacy FHN	\$ 24.2	\$ 26.2
Legacy IBKC	18.9	19.5
Combined Company	43.1	45.7
Noninterest-bearing deposits (DDA)		
Legacy FHN	8.7	11.3
Legacy IBKC	7.0	8.8
Combined Company	15.6	20.1
Total Deposits		
Legacy FHN	32.9	37.5
Legacy IBKC	25.9	28.3
Combined Company	\$ 58.8	\$ 65.8